

Board Attendance Matrix 2012 - 13

✓	Attended
X	Non-attendance/apologies given
O	Observed
IA	In attendance
--	non-attendance/not meeting member
Pt	Part attendance
Dpt	Deputy sent

Board Attendance Matrix 2012 - 13

	Della Cannings (Trust Chairman)	Patricia Drake (Trust Deputy Chairman & Non-Executive Director)	Dr Elaine Bond (Non-Executive Director)	Roger Holmes (Non-Executive Director)	Richard Roxburgh (Non-Executive Director)	Erfana Mahmood (Non-Executive Director)	Mary Wareing (Non-Executive Director, Designate to 30/09/2012 7 full Ned from 01/10/2012)	Barrie Senior (Non-Executive Director)	David Whiting (CEO)	Stephen Moir (Deputy CEO & Executive Director of Workforce and Strategy)	Rod Barnes (Executive Director of Finance)	Dr Alison Walker (Executive Medical Director)	Steve Page (Executive Director of Standards and compliance)	Paul Birkett-Wendes (Executive Director of Operations)	David Williams (Acting Director of Operations)
29/05/2012	✓	✓	✓	✓	✓	✓	✓		✓	✓	✓	Dpt	Dpt		✓
07/06/2012	X	✓	✓	✓	✓	✓	✓		✓	✓	✓	✓	✓	✓	
31/07/2012	✓	✓	✓	✓	✓	✓	✓		✓	✓	✓	✓	✓	✓	
13/09/2012	✓	✓	✓	✓		✓	X	✓	✓	✓	✓	X	✓	✓	
25/09/2012	✓	✓	✓	✓		✓	✓	✓	✓	✓	✓	✓	✓	✓	
27/11/2012	✓	✓	✓			✓	X	✓	✓	X	✓	X	✓	✓	
29/01/2013	X	✓	✓			X	✓	✓	✓	✓	✓	✓	✓	✓	
26/03/2013	✓	X	✓			X	✓	✓	✓	✓	✓	Dpt	✓	✓	

Trust Board in Public

Board Attendance Matrix 2012 - 13

	Della Cannings (Trust Chairman)	Patricia Drake (Trust Deputy Chairman & Non-Executive Director)	Dr Elaine Bond (Non-Executive Director)	Roger Holmes (Non-Executive Director)	Richard Roxburgh (Non-Executive Director)	Erfana Mahmood (Non-Executive Director)	Mary Wareing (Non-Executive Director) (Designate to 30/09/12, full NED from 01/10/12)	Barrie Senior (Non-Executive Director)	David Whiting (CEO)	Stephen Moir (Deputy CEO & Executive Director of Workforce and Strategy)	Rod Barnes (Executive Director of Finance)	Dr Alison Walker (Executive Medical Director)	Steve Page (Executive Director of Standards and compliance)	Paul Birkett-Wendes (Executive Director of Operations)	David Williams (Acting Director of Operations)
24/04/2012	✓	✓	✓	✓	✓		IA		✓	X	✓	✓	✓		✓
06/06/2012	X	✓	✓	✓	✓	✓	IA		✓	✓	✓	✓	✓	✓	
31/07/2012	✓	✓	✓	✓	✓	✓	✓		✓	✓	✓	✓	✓	✓	
13/09/2012	✓	✓	✓	✓		✓	X	✓	✓	✓	✓	X	✓	✓	
25/09/2012	✓	✓	✓	✓		✓	✓	✓	✓	✓	✓	✓	✓	✓	
16/10/2012	✓	✓	✓			✓	✓	X	✓	✓	✓	X	✓	✓	
07/07/2012	✓	X	X			X	✓	✓	✓	✓	✓	✓	✓	✓	
27/11/2012	✓	✓	✓			✓	X	✓	✓	X	✓	X	✓	✓	
11/12/2012	✓	✓	✓			✓	✓	✓	✓	X	✓	Dpt	✓	✓	
29/01/2013	X	✓	✓			X	✓	✓	✓	✓	✓	✓	✓	✓	
26/02/2013	✓	X	X			✓	X	X	✓	✓	✓	Dpt	✓	✓	
26/03/2013	✓	X	✓			X	✓	✓	✓	✓	✓	Dpt	✓	✓	

Trust Board in Private

Board Attendance Matrix 2012 - 13

	Della Cannings (Trust Chairman)	Patricia Drake (Trust Deputy Chairman & Non-Executive Director)	Dr Elaine Bond (Non-Executive Director)	Roger Holmes (Non-Executive Director)	Richard Roxburgh (Non-Executive Director)	Erfana Mahmood (Non-Executive Director)	Mary Wareing (Non-Executive Director) (Designated to 30/09/12 full NED from 01/10/12)	Barrie Senior (Non-Executive Director)	David Whiting (CEO)	Stephen Moir (Deputy CEO & Executive Director of Workforce and Strategy)	Rod Barnes (Executive Director of Finance)	Dr Alison Walker (Executive Medical Director)	Steve Page (Executive Director of Standards and compliance)	Paul Birkett-Wendes (Executive Director of Operations)	David Williams (Acting Director of Operations)
24/04/2012	✓	✓	✓	✓	✓		IA		✓	X	✓	✓	✓		✓
29/05/2012	✓	✓	✓	✓	✓	✓	✓		✓	✓	✓	✓	X	IA	✓
06/06/2012	Pt	✓	✓	✓	✓	✓	✓		✓	✓	✓	✓	✓	✓	
26/06/2012	✓	✓	✓	✓	✓	✓	✓		✓	✓	✓	✓	✓	✓	
03/07/2012	✓	✓	✓	✓	✓	✓	✓		✓	✓	✓	✓	✓	✓	
10/07/2012	✓	✓	✓	✓	X	X	✓		✓	✓	✓	✓	✓	✓	
08/08/2012	X	X	✓	✓		✓	✓		X	✓	✓	✓	✓	✓	
20/08/2012	✓	X	X	✓		X	X	✓	✓	✓	Pt	✓	✓	✓	
10/10/2012	✓	✓	✓			✓	X	✓	✓	X	✓	X	X	✓	
23/10/2012	X	✓	✓			X	✓	✓	✓	✓	✓	X	X	X	
07/11/2012	✓	X	X			X	✓	✓	✓	✓	✓	✓	✓	✓	
11/12/2012	✓	✓	✓			✓	✓	✓	✓	X	✓	Dpt	✓	✓	
26/02/2013	✓	X	X			✓	X	X	✓	✓	✓	Dpt	✓	✓	
06/03/2013	✓	✓	✓			✓	X	✓	✓	Dpt	Dpt	Dpt	✓	✓	

Board Development Meeting

Board Attendance Matrix 2012 - 13

	Patricia Drake (Trust Deputy Chairman & Non-Executive Director) (Chair of Meeting)	Richard Roxburgh (Non-Executive Director)	Dr Elaine Bond (Non-Executive Director)	Erfana Mahmood (Non-Executive Director)	Barrie Senior (Non-Executive Director) Observer	Steve Page (Executive Director of Standards and compliance)	Stephen Moir (Deputy CEO & Executive Director of Workforce and Strategy)	Dr Alison Walker (Executive Medical Director)	Dr Julian Mark (Executive Medical Director (Designate))	Paul Birkett-Wendes (Executive Director of Operations)	David Williams (Acting Director of Operations)
10/05/2012	✓	✓	✓			✓	✓	Dpt			X
05/07/2012	✓	✓	✓			✓	✓	✓		✓	
06/09/2012	✓		✓	✓	O	✓	X	X		✓	
26/09/2012	✓		✓	X	X	✓	X	✓		✓	
08/11/2012	✓		✓	X	O	✓	X	X		✓	
08/01/2013	✓		✓	✓	O	✓	✓	✓	IA	X	
05/03/2013	✓		✓	✓	X	✓	✓	X	IA	✓	

Quality Committee

Board Attendance Matrix 2012 - 13

	Attendees (Members)																
	Barrie Senior (Non-Executive Director) (Chair of Meeting)	Richard Roxburgh (Non-Executive Director) (Chair of Meeting)	Roger Holmes (Non-Executive Director)	Patricia Drake (Trust Deputy Chairman & Non-Executive Director)	Dr Elaine Bond (Non-Executive Director)	Erfana Mahmood (Non-Executive Director)	Mary Wareing (Non-Executive Director, Designate)	In Attendance	David Whiting (CEO)	Rod Barnes (Executive Director of Finance)	Steve Page (Executive Director of Standards and compliance)	Della Cannings (Trust Chairman)	Stephen Moir (Deputy CEO & Executive Director of Workforce and Strategy)	Dr Alison Walker (Executive Medical Director)	Paul Birkett-Wendes (Executive Director of Operations)	David Williams (Acting Director of Operations)	
19/04/2012		✓	✓	✓	✓			.:.	IA	IA	.:.	.:.	.:.	.:.	.:.	.:.	
07/06/2012		✓	✓	✓	X	✓	✓	IA	IA	IA	.:.	.:.	.:.	.:.	.:.	.:.	
14/08/2012			✓	✓	X	✓	✓	.:.	IA	IA	.:.	IA	.:.	.:.	.:.		
21/11/2012	✓			X	✓	✓	X	.:.	IA	IA	.:.	.:.	.:.	Pt			
12/02/2013	✓			X	✓	✓	✓	.:.	IA	IA	O	Pt	.:.	.:.			

Audit Committee

Board Attendance Matrix 2012 - 13

	Roger Holmes (Non-Executive Director) (Chair of Meeting)	Patricia Drake (Trust Deputy Chairman & Non-Executive Director)	Dr Elaine Doherty (Non-Executive Director)Chair of Meeting from 08/11/2012)	David Whiting (CEO)	Rod Barnes (Executive Director of Finance)	Mary Wareing (Non-Executive Director)	In Attendance	Richard Roxburgh (Non-Executive Director)	Della Cannings (Trust Chairman)	Barrie Senior (Non-Executive Director)	Erfana Mahmood (Non-Executive Director)	Mary Wareing (Non-Executive Director, Designate)	Stephen Moir (Deputy CEO & Executive Director of Workforce and Strategy)	Dr Alison Walker (Executive Medical Director)	Steve Page (Executive Director of Standards and compliance)	Paul Birkett-Wendes (Executive Director of Operations)
10/05/2012	✓	X	✓	✓	✓			O	.:		.:	.:	.:	.:	.:	.:
05/07/2012	✓	✓	✓	✓	✓			O	.:		.:	O	.:	.:	.:	.:
06/09/2012	✓	✓	✓	✓	✓				.:	O	.:	O	.:	.:	.:	.:
24/09/2012	✓	X	✓	✓	✓	✓			.:	O	.:		.:	.:	.:	.:
08/11/2012		✓	✓	✓	✓	✓			.:	O	.:		.:	.:	.:	.:
08/01/2013		✓	✓	✓	✓	✓			.:	O	.:		.:	.:	.:	X
12/02/2013		X	✓	Pt	✓	✓			O	O	.:		Pt	.:	.:	X
05/03/2013		✓	✓	✓	X	X			.:	O	.:		.:	.:	.:	IA

Finance & Investment Committee