

|     |                                     |
|-----|-------------------------------------|
| ✓   | Attended                            |
| X   | Non-attendance - apologies given    |
| O   | Observed                            |
| IA  | In attendance                       |
| --  | Non-attendance - not meeting member |
| Mat | Maternity leave                     |

| DATE OF MEETING | Della Cannings<br>(Trust Chairman) | Patricia Drake<br>(Trust Deputy Chairman & Non-Executive Director) | Dr Elaine Bond<br>(Non-Executive Director) | Erfana Mahmood<br>(Non-Executive Director) | Barrie Senior<br>(Non-Executive Director) | Mary Wareing<br>(Non-Executive Director) | Rod Barnes<br>(Chief Executive Officer) | Alex Crickmar<br>(Interim Executive Director of Finance & Performance) | Robert Toole<br>(Interim Executive Director of Finance & Performance) | Ian Brandwood<br>(Executive Director of People and Engagement) | Dr Dave Macklin<br>(Executive Director of Operations) | Dr Julian Mark<br>(Executive Medical Director) | Steve Page<br>(Executive Director of Standards and compliance) | John Nutton<br>(Non-Executive Director) | Roberta Barker<br>Interim Director of People and Engagement) | In Attendance | John Nutton<br>(Non-Executive Director - Designate) | Ronnie Coutts<br>(Non-Executive Director - Designate) |
|-----------------|------------------------------------|--|--|--|---|--|---|--|---|--|---|--|--|---|--|---------------|---|---|
| 26.05.15        | ✓                                  | x  | x  | ✓  | ✓   | ✓  | ✓                                       |  |   |  |   |  |  |   |  |               |   |   |
| 02.06.15        | ✓                                  | x  | x  | ✓  | ✓   | ✓  | ✓                                       |  |   |  |   |  |  |   |  |               |   |   |
| 28.07.15        | ✓                                  | ✓  | ✓  | ✓  | x   | ✓  | ✓                                       |  |   |  |   |  |  |   |  |               |   |   |
| 01.09.15        |                                    |  |  |  |   |  |   |  |   |  |   |  |  |   |  |               |   |   |
| 29.09.15        | ✓                                  | ✓  |  | ✓  | ✓   | ✓  | ✓                                       |  |   | ✓  | ✓   | ✓  | ✓  | ✓                                       |  |               |   | x   |
| 24.11.15        | ✓                                  | ✓  |  | x  | ✓   | ✓  | ✓                                       | ✓  | ✓   |  | ✓   | ✓  | ✓  | ✓                                       |  |               |   | x   |
| 26.01.16        | ✓                                  | ✓  |  | ✓  | ✓   | ✓  | ✓                                       | ✓  | ✓   | ✓  | ✓   | ✓  | ✓  | ✓                                       |  |               |   | IA  |
| 29.03.16        | ✓                                  | ✓  |  | ✓  | ✓   | ✓  | ✓                                       |  |   | ✓  | ✓   | ✓  | ✓  | ✓                                       | x  |               |   | IA  |
|                 |                                    |  |  |  |   |  |   |  |   |  |   |  |  |   |  |               |   |   |
|                 |                                    |  |  |  |   |  |   |  |   |  |   |  |  |   |  |               |   |   |
|                 |                                    |  |  |  |   |  |   |  |   |  |   |  |  |   |  |               |   |   |
|                 |                                    |  |  |  |   |  |   |  |   |  |   |  |  |   |  |               |   |   |

Trust Board Meeting in Public

| DATE OF MEETING | <b>Della Cannings</b><br>(Trust Chairman) | <b>Patricia Drake</b><br>(Trust Deputy Chairman & Non-Executive Director) | <b>Dr Elaine Bond</b><br>(Non-Executive Director) | <b>Erfana Mahmood</b><br>(Non-Executive Director) | <b>Barrie Senior</b><br>(Non-Executive Director) | <b>Mary Wareing</b><br>(Non-Executive Director) | <b>Rod Barnes</b><br>(Chief Executive Officer) | <b>Alex Crickmar</b><br>(Interim Executive Director of Finance & Performance) | <b>Robert Toole</b><br>(Interim Executive Director of Finance & Performance) | <b>Ian Brandwood</b><br>(Executive Director of People and Engagement) | <b>Dr Dave Macklin</b><br>(Executive Director of Operations) | <b>Dr Julian Mark</b><br>(Executive Medical Director) | <b>Steve Page</b><br>(Executive Director of Standards and Compliance) | <b>John Nutton</b><br>(Non-Executive Director) | <b>Roberta Barker</b><br>Interim Director of People and Engagement) | <b>In Attendance</b> | <b>John Nutton</b><br>(Non-Executive Director - Designate) | <b>Ronnie Coutts</b><br>(Non-Executive Director - Designate) |
|-----------------|---|---|---|---|--|---|--|---|--|---|--|---|---|--|---|----------------------|--|--|
| 28.04.15        | ✓   |   |   |   |  |   |  |   |  |   |  |   |   |  |   |                      |  |  |
| 26.05.15        | ✓   | x   | x   | ✓   | ✓  | ✓   | ✓  | ✓   |  | x   | ✓  | ✓   | ✓   | ✓  |   | x                    |  |  |
| 30.06.15        | ✓   | ✓   | ✓   | ✓   | ✓  | ✓   | ✓  | ✓   |  | ✓   | ✓  | ✓   | ✓   | ✓  |   |                      |  |  |
| 28.07.15        | ✓   | ✓   | ✓   | ✓   | x  | ✓   | ✓  | ✓   | x  |   | ✓  | ✓   | ✓   | ✓  |   |                      |  | IA   |
| 07.09.15        | ✓   | ✓   |   | ✓   | ✓  | ✓   | ✓  | ✓   |  | ✓   | ✓  | ✓   | ✓   | ✓  |   |                      |  | IA   |
| 29.09.15        | ✓   | ✓   |   | ✓   | ✓  | ✓   | ✓  | ✓   |  | ✓   | ✓  | ✓   | ✓   | ✓  |   |                      |  | x  |
| 20.10.15        | ✓   | ✓   |   | ✓   | x  | ✓   | ✓  | ✓   |  | ✓   | ✓  | ✓   | ✓   | ✓  |   |                      |  | IA   |
| 24.11.15        | ✓   | ✓   |   | x   | ✓  | ✓   | ✓  | ✓   |  | ✓   | ✓  | ✓   | ✓   | ✓  |   |                      |  | x  |
| 08.12.15        | ✓   | ✓   |   | x   | x  | ✓   | ✓  | ✓   |  | ✓   | ✓  | ✓   | ✓   | ✓  |   |                      |  | IA   |
| 26.01.16        | ✓   | ✓   |   | ✓   | ✓  | ✓   | ✓  | ✓   |  | ✓   | ✓  | ✓   | ✓   | ✓  |   |                      |  | IA   |
| 23.02.16        | ✓   | ✓   |   | x   | x  | ✓   | ✓  | ✓   |  | ✓   | x  | ✓   | ✓   | ✓  |   |                      |  | x  |
| 29.03.16        | ✓   | ✓   |   | ✓   | ✓  | ✓   | ✓  | ✓   |  | ✓   | ✓  | ✓   | ✓   | ✓  |   |                      |  | IA   |
|                 |   |   |   |   |  |   |  |   |  |   |  |   |   |  |   |                      |  |  |
|                 |   |   |   |   |  |   |  |   |  |   |  |   |   |  |   |                      |  |  |

Trust Board Meeting in Private

| DATE OF MEETING | Della Cannings<br>(Trust Chairman) | Patricia Drake<br>(Trust Deputy Chairman & Non-Executive Director) | Dr Elaine Bond<br>(Non-Executive Director) | Erfana Mahmood<br>(Non-Executive Director) | Barrie Senior<br>(Non-Executive Director) | Mary Wareing<br>(Non-Executive Director) | Rod Barnes<br>(Chief Executive Officer)<br><small>APEX COMM</small> | Ian Brandwood<br>(Executive Director of People and Engagement) | Roberta Barker<br>Interim Director of People and Engagement) | Dr Dave Macklin<br>(Executive Director of Operations) | Dr Julian Mark<br>(Executive Medical Director) | Steve Page<br>(Executive Director of Standards and compliance) | John Nutton<br>(Non-Executive Director) | In Attendance | IA | IA | IA |
|-----------------|------------------------------------|--|--|--|---|--|---|--|--|---|--|--|---|---------------|----|----|----|
| 28.04.15        | ✓                                  |  |  | ✓  | ✓   | ✓  | ✓   |  |  | ✓   | ✓  | ✓  | ✓                                       |               |    |    |    |
| 30.06.15        | ✓                                  | ✓  |  | ✓  | ✓   | ✓  | ✓   |  |  | ✓   | ✓  | ✓  | ✓                                       |               |    |    |    |
| 18.08.15        |                                    |  |  |  |   |  |   |  |  |   |  |  |   |               |    |    |    |
| 20.10.15        | ✓                                  | ✓  |  | ✓  | x   | ✓  | ✓   | ✓  |  | ✓   | ✓  | ✓  | ✓                                       |               |    |    |    |
| 08.12.15        | ✓                                  | ✓  |  | x  | x   | ✓  | ✓   | ✓  |  | ✓   | ✓  | ✓  | ✓                                       |               |    |    |    |
| 23.02.16        | ✓                                  | ✓  |  | x  | ✓   | ✓  | ✓   | ✓  |  | x   | ✓  | ✓  | ✓                                       |               |    | x  |    |
|                 |                                    |  |  |  |   |  |   |  |  |   |  |  |   |               |    |    |    |
|                 |                                    |  |  |  |   |  |   |  |  |   |  |  |   |               |    |    |    |

Board Development Meetings (& Board Reserve days)

| DATE OF MEETING | Attendees (Members) | Patricia Drake<br>(Trust Deputy Chairman & Non-Executive Director)<br>(Chair of Meeting) | Dr Elaine Bond<br>(Non-Executive Director) | Mary Wareing<br>Non-Executive Director | Erfana Mahmood<br>(Non-Executive Director) | Steve Page<br>(Executive Director of Standards and Compliance) | Ian Brandwood<br>(Executive Director of People & Engagement) | Dr Julian Mark<br>(Executive Medical Director) | Dr Dave Macklin<br>(Executive Director of Operations) | Roberta Barker<br>Interim Director of People and Engagement | In Attendance | Barrie Senior<br>(Non-Executive Director) (Observer) | Rod Barnes<br>(Chief Executive Officer) | Della Cannings<br>(Chairman) | Mary Wareing<br>(Non-Executive Director) | Alex Crickmar<br>(Interim Executive Director of Finance & Performance) | Robert Toole<br>(Interim Executive Director of Finance & Performance) | John Nutton<br>(Non-Executive Director - Designate) | Ronnie Coutts<br>(Non-Executive Director - Designate) |
|-----------------|---------------------|--|--|--|--|--|--|--|---|---|---------------|--|---|------------------------------|--|--|---|---|---|
| 07.05.15        | ✓                   | ✓  | ✓  | ✓                                      | ✓  | ✓  | X  | ✓  | ✓   |   |               | IA   | -                                       | -                            | IA                                       |  | IA  | IA  |   |
| 09.07.15        | ✓                   | ✓  | ✓  | ✓                                      | ✓  | ✓  | ✓  | ✓  | ✓   |   |               | IA   | -                                       | -                            | -  |  | IA  | IA  |   |
| 10.09.15        | ✓                   | ✓  | ✓  | ✓                                      | ✓  | ✓  | X  | ✓  | ✓   |   |               | IA   | -                                       | -                            | -  |  | IA  | IA  |   |
| 03.12.15        | ✓                   | ✓  | ✓  | ✓                                      | ✓  | ✓  | X  | ✓  | ✓   |   |               | IA   | -                                       | -                            | -  |  | IA  | IA  |   |
| 03.03.16        | ✓                   | ✓  | ✓  | ✓                                      | ✓  | ✓  | X  | ✓  | ✓   |   |               | IA   | -                                       | -                            | -  |  | IA  | IA  |   |

## **Quality Committee**

Audit Committee

| DATE OF MEETING | ✓ <b>Dr Elaine Bond</b><br>(Chair of meeting and Non-Executive Director) | ✓ <b>Mary Wareing</b><br>(Chair of meeting Non-Executive Director) | ✓ <b>Patricia Drake</b><br>(Trust Deputy Chairman & Non-Executive Director) | ✓ <b>Rod Barnes</b><br>(Chief Executive Officer) | ✓ <b>Alex Crickmar</b><br>(Interim Executive Director of Finance & Performance) | ✓ <b>Robert Toole</b><br>(Interim Executive Director of Finance & Performance) | ✓ <b>Ian Brandwood</b><br>(Executive Director of People and Engagement) | ✓ <b>Dr Dave Macklin</b><br>(Executive Director of Operations) | ✓ <b>John Nutton</b><br>(Non-Executive Director) | ✓ <b>Roberta Barker</b><br>Interim Director of People and Engagement) | In Attendance | ✓ <b>Della Cannings</b><br>(Trust Chairman) | ✓ <b>Barrie Senior</b><br>(Non-Executive Director) | ✓ <b>Erfana Mahmood</b><br>(Non-Executive Director) | ✓ <b>Dr Julian Mark</b><br>(Executive Medical Director) | ✓ <b>Steve Page</b><br>(Executive Director of Standards and compliance) | ✓ <b>John Nutton</b><br>(Non-Executive Director - Designate) | ✓ <b>Ronnie Coutts</b><br>(Non-Executive Director - Designate) |
|-----------------|--|--|---|--|---|--|---|--|--|---|---------------|---|--|---|---|---|--|--|
| 07.05.15        | ✓  |  |   |  |   |  |   |  |  |   |               |   |  |   |   |   |  |  |
| 09.07.15        | ✓  | ✓  | ✓   | ✓  | ✓   | ✓  | ✓   | ✓  | ✓  | ✓   | ✓             | ✓   | ✓  | ✓   | ✓   | ✓   | ✓  |  |
| 10.09.15        | ✓  |  | X   | ✓  | ✓   | ✓  | X   | ✓  | ✓  | ✓   | ✓             | ✓   | ✓  | ✓   | ✓   | ✓   | ✓  |  |
| 03.12.15        |  | ✓  | ✓   | ✓  | ✓   | ✓  | ✓   | ✓  | ✓  | ✓   | ✓             | ✓   | ✓  | ✓   | ✓   | ✓   | ✓  |  |
| 03.03.16        | ✓  | ✓  | ✓   | ✓  | ✓   | ✓  | ✓   | ✓  | ✓  | ✓   | ✓             | ✓   | ✓  | ✓   | ✓   | ✓   | ✓  |  |

#### Finance & Investment Committee