



<b>MEETING TITLE</b> Board of Directors in Public		<b>MEETING DATE</b> 30/05/2017	
<b>TITLE of PAPER</b>	For Approval: Updated Terms of Reference of the Northern Ambulance Alliance Board	<b>PAPER REF</b>	6.3
<b>STRATEGIC OBJECTIVE(S)</b>	Work with partners to provide system leadership and resilience Provide a safe and caring service which demonstrates an efficient use of resources		
<b>PURPOSE OF THE PAPER</b>	That the Board approves the updated Terms of Reference of the Northern Ambulance Alliance Board.		
<b>For Approval</b>	<input checked="" type="checkbox"/>	<b>For Assurance</b>	<input type="checkbox"/>
<b>For Decision</b>	<input type="checkbox"/>	<b>Discussion/Information</b>	<input type="checkbox"/>
<b>AUTHOR / LEAD</b>	Anne Allen, Trust Secretary	<b>ACCOUNTABLE DIRECTOR</b>	Rod Barnes, Chief Executive
<b>DISCUSSED AT / INFORMED BY – include date(s) as appropriate (free text – i.e. please provide an audit trail of the development(s)/proposal(s) subject of this paper):</b> Northern Ambulance Alliance Board meeting, 14 March 2017			
<b>PREVIOUSLY AGREED AT:</b>	<b>Committee/Group:</b> Northern Ambulance Alliance Board	<b>Date:</b> 14/03/2017 Click to enter date	
<b>RECOMMENDATION(S)</b>	That the Board approves the For updated Terms of Reference of the Northern Ambulance Alliance Board.		
<b>RISK ASSESSMENT</b>		<b>Yes</b>	<b>No</b>
<b>Corporate Risk Register and/or Board Assurance Framework amended</b> <i>If 'Yes' – expand in Section 4. / attached paper</i>		<input type="checkbox"/>	<input checked="" type="checkbox"/>
<b>Resource Implications (Financial, Workforce, other - specify)</b> <i>If 'Yes' – expand in Section 2. / attached paper</i>		<input type="checkbox"/>	<input checked="" type="checkbox"/>
<b>Legal implications/Regulatory requirements</b> <i>If 'Yes' – expand in Section 2. / attached paper</i>		<input checked="" type="checkbox"/>	<input type="checkbox"/>
<b>Diversity and Inclusion Implications</b> <i>If 'Yes' – please attach to the back of this paper</i>		<input type="checkbox"/>	<input checked="" type="checkbox"/>
<b>ASSURANCE/COMPLIANCE</b>			
<b>Care Quality Commission</b> <b>Choose a DOMAIN(s)</b>		5: Well led 2: Effective	

**NHSI Single Oversight Framework**  
**Choose a THEME(s)**

- 6. Leadership & Improvement Capability (Well-Led)
- 2. Quality of Care (safe, effective, caring, responsive)

## **Updated Terms of Reference of the Northern Ambulance Alliance Board**

### **1. PURPOSE/AIM**

- 1.1 That the Board approves the updated Terms of Reference of the Northern Ambulance Alliance Board.

### **2. BACKGROUND/CONTEXT**

- 2.1 Lord Carter's review into how savings can be made by the NHS identifies how hospitals can save £5 billion by reducing variation in care and improving the way they care for patients. This Report is seen as a vital part of the Health Secretary's plans to make the NHS the safest and most efficient healthcare system in the world, by reducing variations in clinical practices, equipment and consumables and costs. Aligned to this aim both the NHS Five Year Forward View and the Dalton Review have identified the need for all NHS provider organisations to look outside of traditional organisational boundaries to respond to the current challenges faced by the NHS.
- 2.2 The leadership of the three northern ambulance services: Yorkshire Ambulance Service NHS Trust, North West Ambulance Service NHS Trust and North East Ambulance Service NHS Foundation Trust have recognised that addressing service efficiency through a wide range of both incremental and transformational service improvements is essential to the continued delivery of clinically and financially sustainable services.
- 2.3 In order to optimise the opportunities from the NAA, the three Trusts' Boards of Directors agreed, in 2016, to establish the Northern Ambulance Alliance Board (NAAB) which is a formal arrangement to enable increased collaboration, particularly on strategic issues.
- 2.4 In Quarter 3, 2016 NAAB sought legal advice to comment on whether the Terms of Reference were fit for purpose in terms of general collaboration and if not, suggest any changes.

### **3. PROPOSALS/NEXT STEPS**

#### **If approved by YAS and each of the other two participating Trust's Boards:**

- 3.1 there will be one vote for each member Trust of the NAAB. For those issues that require commissioner support, consideration will be given at the initiation and case for change stage, to agree at which stage in the process commissioner support should be sought or required.
- 3.2 issues to be decided by the NAAB will be categorised as either Category 1 or 2. Categories 1 and 2 are defined as follows:

- **Category 1** - issues where future decisions will be binding on all Trusts within the eligible constituency. The NAAB will agree a list of issues which require unanimous approval\* of all participating Trusts.
- **Category 2** - issues on which any future decisions will not be binding on all Trusts.

*\* A list of issues which require unanimous approval\* of all participating Trusts has since been approved by the NAAB.*

#### **4. RISK ASSESSMENT**

- 4.1 If ambulance services fail to address service efficiency through a wide range of both incremental and transformational service improvements they may fail to continue to deliver clinically and financially sustainable services.

#### **5. RECOMMENDATIONS**

- 5.1 That the Board approves the updated Terms of Reference of the Northern Ambulance Alliance Board.

#### **6. APPENDICES/BACKGROUND INFORMATION**

Terms of Reference of the Northern Ambulance Alliance Board (V2.3 - with tracked changes)