



Trust Board				13 September 2012	
<b>Title</b>	Board Assurance Framework including Corporate Register			<b>Paper Ref</b>	6.2
<b>PURPOSE (X)</b>	<b>Information</b>		<b>Strategic Objective</b>	<b>Business Plan Objective</b>	
<b>Approval</b>	<b>Decision</b>				
<b>Assurance</b>	√	<b>Discussion</b>	√	All	All
<b>Purpose of the paper</b>	The purpose of this paper is to inform the Trust Board on the current position of the Board Assurance Framework (BAF) and Corporate Risk Register (CRR), and to provide assurance in regard to the effective management of risks to the strategic objectives.				
<b>Recommendation</b>	The Trust Board notes the current position and is assured in regard to the effective management of risks to the strategic objectives.				
<b>Author</b>	Kevin Wynn Associate Director of Risk and Safety		<b>Accountable Director:</b>	Steve Page Executive Director of Standards and Compliance	
<b>RISK ASSESSMENT</b>				<b>Yes</b>	<b>No</b>
<b>Changes to the Board Assurance Framework and Corporate Risk Register</b>				√	
<b>Resource Implications</b>					√
<b>Legal implications</b>					√
<b>ASSURANCE/COMPLIANCE</b>					
<b>CQC Registration Outcome(s)</b>	<b>Auditors' Local Evaluation</b>		<b>NHSLA Risk Management Standards for Ambulance Trusts</b>		
All	N/A		1.3 1.5 1.6		

## **1. PURPOSE/AIM**

- 1.1 The purpose of this paper is to inform the Trust Board on the current position of the Board Assurance Framework (BAF) and Corporate Risk Register (CRR), and to provide assurance in regard to the effective management of risks to the strategic objectives.

## **2. BACKGROUND/CONTEXT**

- 2.1 The April 2012 iteration of the Board Assurance Framework (BAF) contained the detail of 18 strategic objectives and 23 strategic risks. This was presented to the Audit Committee on 19 April 2012 and was positively received, however; the Committee asked for further consideration to be given to the volume and nature of risks on the BAF.
- 2.2 Taking account of the Audit Committee comments, the Director of Standards & Compliance and the Associate Director Risk & Safety reviewed the BAF again taking into consideration the following;
- Where a consequence score of 5 (catastrophic) is indicated; could this actually be catastrophic to the achievement of the principal objective
  - Is the risk of such significance to warrant Board attention
  - With a high volume of risks on the BAF, will the Board be able to retain sufficient focus on those that could significantly impact on the achievement of strategic objectives.
- 2.3 The Trust Executive Group (TEG) identified and agreed 8 strategic objectives and the top 5 risks to the Trust's five year Integrated Business Plan 2012-2017 and the Annual Business Plan for 2012-13.
- 2.4 The BAF has been subject to a further comprehensive review by the Associate Director Risk & Safety working with all executive directors and a small number of Associate Directors. The purpose of the review was map strategic risks to the new strategic objectives and to align these with the risks on the CRR.
- 2.5 The latest iterations of the BAF and CRR are attached to this paper for reference.

## **3. RISK ASSESSMENT**

- 3.1 The August iteration of the BAF contains the detail of 11 strategic risks and is designed to provide a much greater level of detail on the actions taken by the Trust to manage and mitigate the risks identified.
- 3.2 Key controls on the BAF have been graded and Board members are now asked to consider the strength of controls/systems in place to assist in securing delivery of the strategic objective.

- 3.3 More detail is provided on assurances, and gaps in controls and assurance to assist Board members to more objectively determine their level of assurance that controls are in place, and that these are effectively managing the principal risks to strategic objectives.
- 3.4 The risk statements and scores for all risks on the CRR are replicated on the 2012-13 BAF, this provides the clarity and depth of detail required to facilitate more objective judgements on the levels of assurance for each risk.
- 3.5 The 2012-13 BAF and associated CRR will contain risks with a consequence score of 4 (high) and 5 (catastrophic) in addition to risks rated 15 or above. This will enhance our governance arrangements, by bringing those risks considered to have a high or catastrophic consequence, regardless of likelihood, to the attention of the Executive and the Board.
- 3.6 Report templates are attached to this paper to provide specific detail on the movement of risk and assurance, and are presented in the form of heat maps.

#### **4. PROPOSALS/NEXT STEPS**

- 4.1 The Associate Director Risk & Safety will liaise with each Executive Director on a monthly basis to review the content of the risks for which they have lead responsibility.
- 4.2 Reports, including heat maps providing a schematic overview on the movement of risk and assurance, will be presented to the Trust Board on three occasions this year; September, November and March.

#### **5 RECOMMENDATIONS**

- 5.1 The Trust Board notes the current position and is assured in regard to the effective management of risks to the strategic objectives.

#### **6. ATTACHMENTS**

- 6.1 The Board Assurance Framework – August 2012
- 6.2 Corporate Risk Register – August 2012
- 6.3 Risk Movement Report – August 2012
- 6.4 Assurance movement report – August 2012