| Topic 3 Apr | pril 2014 12 June 2014 | 11 Sept 2014 | 4 December 2014 | 5 February 2015 | April 2015 |
|-------------|------------------------|--------------|-----------------|-----------------|------------|
|-------------|------------------------|--------------|-----------------|-----------------|------------|

| | | | Clinical Quality Pr | riorities | | |
|---|---|--|--|--|--|--|
| Clinical quality strategy | Quality governance development plan Clinical Quality Strategy annual review & implementation plan 2014/15 | Quality governance development plan | Quality governance development plan | Quality governance development plan | Quality governance development plan | Quality governance development plan Clinical Quality Strategy annual review |
| Review of clinical quality indicators Patient Safety Adverse events Learning lessons Being Open/Duty of Candour | Integrated Performance Report and service line highlights Clinical Quality Strategy annual review & implementation plan 2014/15 | Integrated Performance Report and service line highlights Quality governance development plan Significant events/lessons learned | Integrated Performance Report and service line highlights Quality governance development plan Significant events/lessons learned Patient safety thermometer update | Integrated Performance Report and service line highlights Quality governance development plan Significant events/lessons learned Claims report | Integrated Performance Report and service line highlights Quality governance development plan Significant events/lessons learned | Integrated Performance Report and service line highlights Significant events/lessons learned Clinical Quality Strategy annual review |
| Clinical Effectiveness Clinical audit plan AQIs, CPIs JRCALC NIHCE | Clinical Quality Strategy annual review & implementation plan 2014/15 | Quality governance development plan NIHCE guideline implementation | Quality governance development plan | Quality governance development plan Clinical audit update | Quality governance development plan NIHCE guideline implementation | Clinical Quality Strategy annual review |
| Patient Experience Complaints and concerns Patient surveys Healthwatch | Clinical Quality Strategy annual review & implementation plan 2014/15 Expert Patient report | Quality governance development plan Expert Patient report | Quality governance development plan Patient experience programme update Expert Patient report | Quality governance development plan Expert Patient report | Quality governance development plan Expert Patient report | Clinical Quality Strategy annual review Expert Patient report |

| Topic | 3 April 2014 | 12 June 2014 | 11 Sept 2014 | 4 December 2014 | 5 February 2015 | April 2015 |
|--|--|---|---|-------------------------------------|-------------------------------------|--|
| Safeguarding Children Adults | Clinical Quality Strategy annual review & implementation plan 2014/15 | Quality governance development plan | Quality governance development plan Mid-year safeguarding report | Quality governance development plan | Quality governance development plan | Quality governance development plan Clinical Quality Strategy annual review |
| Medicines Management | Clinical Quality Strategy annual review & implementation plan 2014/15 | Quality governance development plan Management of controlled drugs | Quality governance development plan | Quality governance development plan | Quality governance development plan | Quality governance development plan Clinical Quality Strategy annual review |
| Infection Prevention and Control Work plan Audits | Clinical Quality Strategy annual review & implementation plan 2014/15 | Quality governance development plan | Quality governance development plan IPC mid-year report | Quality governance development plan | Quality governance development plan | Clinical Quality Strategy annual review |
| | | R | esearch and Dev | elopment | | |
| Research governance policies and procedures | R&D annual plan 14/15 | | R&D update report | | | R&D year-end report |
| Research and development programme | R&D annual plan 14/15 | | R&D update report | | | R&D year-end report |

| Topic | 3 April 2014 | 12 June 2014 | 11 Sept 2014 | 4 December 2014 | 5 February 2015 | April 2015 |
|-------|--------------|--------------|--------------|-----------------|-----------------|------------|
|-------|--------------|--------------|--------------|-----------------|-----------------|------------|

| | Quality Governance | | | | | | | |
|---|--|--|--|---|---|---|--|--|
| Quality governance development plan: | Quality governance development plan Review of NHS Constitution | Quality governance development plan Board Memorandum on Quality Governance Quality Governance Framework Assessment | Quality governance development plan | Quality governance development plan | Quality governance development plan | Quality governance development plan | | |
| CIP quality impact assessment Policy and procedure | Review QIA of 14/15 CIPs | Review QIA of 14/15 CIPs Progress via quality governance | Review QIA of 14/15 CIPs Review of policy and procedure | Review QIA of 14/15 CIPs Progress via quality governance | Review QIA of 14/15 CIPs Progress via quality governance | Review QIA of 14/15 CIPs Year-end review of policy/procedure | | |
| management CQUIN & contract requirements: | Review of A&E and PTS schemes for 2014/15 | Progress via quality governance development plan | management CQUIN progress review - detail | development plan Progress via quality governance development plan | development plan CQUIN progress review – detail | developments Review draft 2014/15 Quality Report | | |
| Quality Accounts Service line assurance: Quality dashboards Learning – incidents and complaints CIP QIA and early warning indicators CQC compliance Inspection for Improvement outcomes and actions | Review of 2013/14 Quality Account NHS 111 (receive within 1 April one-off assurance review day) | A&E Operations | Review of priority developments PTS | NHS 111 | A&E Operations | Review draft 2014/15 Quality Report PTS | | |

| Topic 3 Apr | pril 2014 12 June 2014 | 11 Sept 2014 | 4 December 2014 | 5 February 2015 | April 2015 |
|-------------|------------------------|--------------|-----------------|-----------------|------------|
|-------------|------------------------|--------------|-----------------|-----------------|------------|

| | Risk Management | | | | | | | | |
|---|---|------------------------|------------------------------------|--|------------------------|---|--|--|--|
| Key risks to quality (BAF and Risk Register) | Risk management report | Risk management report | Mid-year risk review | Risk management report | Risk management report | Risk management year- end report | | | |
| NHSLA and other external risk management standards | Risk management annual report and work plan 2014/15 | Risk management report | Risk management report | Risk management report | Risk management report | Risk management year- end report | | | |
| Work plan Staff accidents HSE issues Accident reduction Fire safety | Risk management annual report and work plan 2014/15 | Risk management report | Health and safety mid-year report | Risk management report | Risk management report | Risk management year- end report | | | |
| Security Security standards Incidents | Risk management annual report and work plan 2014/15 | | Mid-year security standards review | | | Risk management year- end report | | | |
| Information Governance Work plan IG toolkit Caldicott Records mgt Data security SAR FOI | Information governance annual report and work plan 2014/15 | | | Information governance mid-year report and toolkit review | | Information governance year end report and toolkit review | | | |

| Торіс | 3 April 2014 | 12 June 2014 | 11 Sept 2014 | 4 December 2014 | 5 February 2015 | April 2015 |
|-------|--------------|--------------|--------------|-----------------|-----------------|------------|
|-------|--------------|--------------|--------------|-----------------|-----------------|------------|

| | | | Workforce | | | |
|---|---|--|--|---|--|--|
| Workforce strategy and key indicators | Workforce annual report and work plan 2014/15 | Workforce update report | Workforce update report | Workforce update report | Workforce update report | Workforce year-end report and priorities for 2015/16 |
| Workforce plan Education and training Recruitment and retention Absence management Health and well-being Occupational Health service Equality and diversity Staff engagement Employee relations | Integrated Performance Report and service line highlights Education and training plan review Annual staff survey review and action plan | Integrated Performance Report and service line highlights Staff engagement update report Equality and diversity review | Integrated Performance Report and service line highlights Health and well-being review Absence management review | Integrated Performance Report and service line highlights Education and training plan review Staff engagement update report | Integrated Performance Report and service line highlights Absence management review | Integrated Performance Report and service line highlights |
| Leadership and management development | Leadership and management development plan | | Mid-year review of management and leadership development plan | | | Year-end review of leadership and management development plan |
| | Clinical leadership framework progress report | Clinical leadership framework progress report | Clinical leadership framework progress report | Clinical leadership framework progress report | Clinical leadership framework progress report | Clinical leadership framework year-end report |

| Topic | 3 April 2014 | 12 June 2014 | 11 Sept 2014 | 4 December 2014 | 5 February 2015 | April 2015 |
|-------|--------------|--------------|--------------|-----------------|-----------------|------------|
|-------|--------------|--------------|--------------|-----------------|-----------------|------------|

| | | | Service Transfor | mation | | |
|--|--|----------------------|--|----------------------|----------------------|--|
| Service Transformation Programme | Annual review and programme priorities for 2014/16 | STP dashboard update | Mid-year Service transformation programme review | STP dashboard update | STP dashboard update | Service Transformation Programme annual review |
| | | | | | | |
| | | | Other Busin | ess | | · |
| Committee Effectiveness | Annual review | | | | | Annual review |
| | | | | | | |

This programme is complimented by the following special sessions:

- Annual service line quality review April
- Twice yearly joint meeting with Finance & Investment Committee June, September

Relevant reports from the Internal Audit programme will be considered where appropriate in the annual work plan to inform discussion on key topics.