

A presentation open to all members of the public will precede the Board of Directors meeting held in Public on 30 August 2018 at Trust HQ, Kirkstall & Fountains, Springhill 1, Brindley Way, Wakefield, WF2 0XQ : from 0900 to 0930

- Presentation: Update on Quality Improvement
- Presented by: Amy Ingham, Craig Reynolds & Gareth Sharkey, Quality Improvement Fellows

	AGENDA				
Meeting:	Board of Directors Meetir	ng in Public			
Date/Venue/Time:	0930 - 1330 30 August 2018 Kirkstall & Fountains, Springhill 1, Wakefield, WF2 0XQ				
Membership:	Kathryn Lavery (KL) Rod Barnes (RB) Mark Bradley (MB) Christine Brereton (CB) Ronnie Coutts (RC) Tim Gilpin (TG) Richard Keighley (RK) Dr Julian Mark (JM) Leaf Mobbs (LM) John Nutton (JN) Steve Page (SP) Phil Storr (PS)	Chairman Chief Executive Executive Director of Finance Director Workforce and Organisational Development Non-Executive Director Non-Executive Director Non-Executive Director Executive Medical Director Director Urgent Care & Integration Non-Executive Director Deputy Chief Executive/Executive Director Quality, Governance and Performance Assurance Deputy Chairman/Non-Executive Director			
Apologies:	Leaf Mobbs (LM) Ronnie Coutts (RC)	Director Urgent Care & Integration Non-Executive Director			
In Attendance:	Anne Allen (AA) Ian Ferguson (IF) Catherine Bange (CB) Ruby Bhatti (RB)	Trust Secretary Interim Director of Operations Regional General Manager (for LM) Insight Programme (Observer)			
Minute Taker:	Joanne Lancaster	Committee Services Manager			

No.	Description	Format/	Raised by	Timings	
1.	OPENING B	Attachment			
1.1	Apologies/Declaration of Interests:				
1.1	Any Board Member who is aware of a conflict of interest relating to any item on the agenda will be required to disclose it at this stage or when the conflict arises during consideration of the item.	Verbal	KL	0930-0935	
1.2	Minutes of the Previous Meeting held on	Minutes	KL	-	
	24 May 2018 including Matters Arising (not on the agenda) and Action Log	Action Log			
2.	STRATEGY DE	VELOPMENT			
2.1	For Assurance: Workforce and	Paper/	СВ	0935-0950	
	Organisational Development Draft Strategy	Presentation			
2.2	For Assurance: Operating Plan 2018/19	Paper	RB	0950-0955	
2.3	For Assurance: Freedom to Speak Up Trust Self-Assessment	Paper	SP	0955-1000	
3.	PERFORMANCE	AND FINANCE			
3.1	For Assurance: Chief Executive's Report and Integrated Performance Report	Paper	RB	1000-1055	
3.2	For Assurance: Service Transformation Programme Update	Paper	SP	1055-1105	
3.3	For Assurance: Finance & Investment Committee – Minutes of the Meeting Held on 15 March 2018 and Chair's Report of the Last Meeting Held on 7 June 2018	Paper/ Verbal	JN	1105-1110	
3.4	For Assurance: Audit Committee – Minutes of the Meeting Held on 10 April 2018 and 24 May 2018 and Chair's Report of the Last Meeting Held on 10 July 2018	Paper/ Verbal	RK		
3.6	For Assurance: Northern Ambulance Alliance Update	Verbal	RB	1110-1115	
4.	QUALITY, SAFETY & PATIENT EXPERIENCE				
4.1	Patient Story	Presentation	KL	1115-1125	
4.2	For Assurance: Bi-Annual Report: Significant Incidents/Lessons Learned Six-Monthly Review	Paper	SP	1125-1135	
4.3	For Assurance: Quality Committee – Minutes of the Meeting Held on 15 March 2018 and Chair's Report of the Last Meeting Held on 7 June 2018	Paper/ Verbal	PS	1135-1140	
	Break for Refreshments			1140-1150	

5.2For Approval: NHS Staff Survey 2017/18 Results and Action PlanPaperCB12085.3For Approval: Modern Slavery Act - Updated Trust StatementPaperCB12285.4For Assurance: Update - 'Living our Values'PaperCB12305.5For Assurance: National Paramedic Re- banding Implementation Quarterly UpdatePaperCB12305.6For Assurance: Workforce and Diversity Profile Six-Monthly UpdatePaperCB12405.7For Assurance: Workforce Race Equality Plan 2018PaperCB12406.RISK MANAGEMENT AND INTERNAL CONTROL6.1For Approval: Responsible Medical Officer Annual Report 2017/18PaperJM13006.2For Assurance: Board Assurance FrameworkPaperSP13107.MEETING AS THE CHARITABLE TRUSTEE7.1For Assurance: Charitable Funds Quarterly Financial UpdatePaperMB7.2For Assurance: Charitable FundsPaperTG	D-1205 5-1225 5-1230 D-1235 5-1240 D-1250 D-1305 5-1310 D-1320				
5.2For Approval: NHS Staff Survey 2017/18 Results and Action PlanPaperCB12085.3For Approval: Modern Slavery Act - Updated Trust StatementPaperCB12285.4For Assurance: Update - 'Living our Values'PaperCB12365.5For Assurance: National Paramedic Re- banding Implementation Quarterly UpdatePaperCB12365.6For Assurance: Workforce and Diversity Profile Six-Monthly UpdatePaperCB12465.7For Assurance: Workforce Race Equality Plan 2018PaperCB12666.RISK MANAGEMENT AND INTERNAL CONTROL6.1For Approval: Responsible Medical Officer Annual Report 2017/18PaperJM13086.2For Assurance: Charitable Funds Quarterly FrameworkPaperMB13167.1For Assurance: Charitable Funds Quarterly Financial UpdatePaperTG13207.2For Assurance: Charitable Funds Quarterly Financial UpdatePaperTG13207.2For Assurance: Charitable Funds Quarterly Financial UpdatePaperTG13207.2For Assurance: Charitable Funds Committee - Minutes of the Meeting Held on 17 April 2018 and Former Chair's Report of the Last Meeting Held on 17 August 2018: i. Key Points: Meeting of 17 Aug 2018 ii. YAS Charity ConceptPapers(RC)13208.CLOSING BUSINESS	5-1230 0-1235 5-1240 0-1250 0-1305 5-1310				
Results and Action PlanAnnual Results and Action Plan5.3For Approval: Modern Slavery Act - Updated Trust StatementPaperCB12295.4For Assurance: Update - 'Living our Values'PaperCB12395.5For Assurance: National Paramedic Re- banding Implementation Quarterly UpdatePaperCB12395.6For Assurance: Workforce and Diversity Profile Six-Monthly UpdatePaperCB12405.7For Assurance: Workforce Race Equality Plan 2018PaperCB12506.RISK MANAGEMENT AND INTERNAL CONTROL6.1For Approval: Responsible Medical Officer Annual Report 2017/18PaperSP13106.2For Assurance: Board Assurance FrameworkPaperSP13107.1For Assurance: Charitable Funds Committee - Minutes of the Meeting Held on 17 April 2018 and Former Chair's Report of the Last Meeting Held on 17 August 2018: i. Key Points: Meeting of 17 Aug 2018 ii. YAS Charity ConceptPapers(RC)8.CLOSING BUSINESS	5-1230 0-1235 5-1240 0-1250 0-1305 5-1310				
5.3For Approval: Modern Slavery Act - Updated Trust StatementPaperCB12285.4For Assurance: Update - 'Living our Values'PaperCB12305.5For Assurance: National Paramedic Re- banding Implementation Quarterly UpdatePaperCB12305.6For Assurance: Workforce and Diversity Profile Six-Monthly UpdatePaperCB12405.7For Assurance: Workforce Race Equality Plan 2018PaperCB12506.RISK MANAGEMENT AND INTERNAL CONTROL6.1For Approval: Responsible Medical Officer Annual Report 2017/18PaperJM13006.2For Assurance: Board Assurance FrameworkPaperSP13107.1For Assurance: Charitable Funds Committee - Minutes of the Meeting Held on 17 April 2018 and Former Chair's Report of the Last Meeting Held on 17 August 2018: i. Key Points: Meeting of 17 Aug 2018 ii. YAS Charity Concept13208.CLOSING BUSINESS	D-1235 5-1240 D-1250 D-1305 5-1310				
Trust StatementTrust Statement5.4For Assurance: Update - 'Living our Values'PaperCB12305.5For Assurance: National Paramedic Re- banding Implementation Quarterly UpdatePaperCB12305.6For Assurance: Workforce and Diversity Profile Six-Monthly UpdatePaperCB12405.7For Assurance: Workforce Race Equality Plan 2018PaperCB12406.RISK MANAGEMENT AND INTERNAL CONTROL6.1For Approval: Responsible Medical Officer Annual Report 2017/18PaperJM13006.2For Assurance: Board Assurance FrameworkPaperSP13107.MEETING AS THE CHARITABLE TRUSTEE7.1For Assurance: Charitable Funds Committee - Minutes of the Meeting Held on 17 April 2018 and Former Chair's Report of the Last Meeting Held on 17 August 2018: i. Key Points: Meeting of 17 Aug 2018 ii. YAS Charity ConceptPapers(RC)8.CLOSING BUSINESS	D-1235 5-1240 D-1250 D-1305 5-1310				
5.4For Assurance: Update - 'Living our Values'PaperCB12305.5For Assurance: National Paramedic Re- banding Implementation Quarterly UpdatePaperCB12305.6For Assurance: Workforce and Diversity Profile Six-Monthly UpdatePaperCB12405.7For Assurance: Workforce Race Equality Plan 2018PaperCB12506. RISK MANAGEMENT AND INTERNAL CONTROL 6.1For Approval: Responsible Medical Officer Annual Report 2017/18PaperJM13006.2For Assurance: Board Assurance FrameworkPaperSP13107. MEETING AS THE CHARITABLE TRUSTEE 7.1For Assurance: Charitable Funds Quarterly Financial UpdatePaperMB7.2For Assurance: Charitable Funds Committee - Minutes of the Meeting Held on 17 April 2018 and Former Chair's Report of the Last Meeting Held on 17 August 2018: i. Key Points: Meeting of 17 Aug 2018 ii. YAS Charity ConceptPapers(RC)8. CLOSING BUSINESS	5-1240 D-1250 D-1305 5-1310				
5.5For Assurance: National Paramedic Re- banding Implementation Quarterly UpdatePaperCB12355.6For Assurance: Workforce and Diversity Profile Six-Monthly UpdatePaperCB12405.7For Assurance: Workforce Race Equality Plan 2018PaperCB12506.RISK MANAGEMENT AND INTERNAL CONTROL6.1For Approval: Responsible Medical Officer Annual Report 2017/18PaperJM13056.2For Assurance: Board Assurance FrameworkPaperSP13107.MEETING AS THE CHARITABLE TRUSTEE7.1For Assurance: Charitable Funds Quarterly Financial UpdatePaperMB7.2For Assurance: Charitable Funds Committee - Minutes of the Meeting Held on 17 April 2018 and Former Chair's Report of the Last Meeting Held on 17 August 2018: 	5-1240 D-1250 D-1305 5-1310				
banding Implementation Quarterly Update5.6For Assurance: Workforce and Diversity Profile Six-Monthly UpdatePaperCB12405.7For Assurance: Workforce Race Equality Plan 2018PaperCB12506.RISK MANAGEMENT AND INTERNAL CONTROL6.1For Approval: Responsible Medical Officer Annual Report 2017/18PaperJM13056.2For Assurance: Board Assurance FrameworkPaperSP13107.MEETING AS THE CHARITABLE TRUSTEE7.1For Assurance: Charitable Funds Quarterly Financial UpdatePaperMB7.2For Assurance: Charitable Funds Committee - Minutes of the Meeting Held on 17 April 2018 and Former Chair's Report of the Last Meeting Held on 17 August 2018: i. Key Points: Meeting of 17 Aug 2018 	D-1250 D-1305 5-1310				
banding Implementation Quarterly Update5.6For Assurance: Workforce and Diversity Profile Six-Monthly UpdatePaperCB12405.7For Assurance: Workforce Race Equality Plan 2018PaperCB12506.RISK MANAGEMENT AND INTERNAL CONTROL6.1For Approval: Responsible Medical Officer Annual Report 2017/18PaperJM13056.2For Assurance: Board Assurance FrameworkPaperSP13107.MEETING AS THE CHARITABLE TRUSTEE7.1For Assurance: Charitable Funds Quarterly Financial UpdatePaperMB7.2For Assurance: Charitable Funds Committee - Minutes of the Meeting Held on 	D-1250 D-1305 5-1310				
5.6For Assurance: Workforce and Diversity Profile Six-Monthly UpdatePaperCB12405.7For Assurance: Workforce Race Equality Plan 2018PaperCB12506.RISK MANAGEMENT AND INTERNAL CONTROL6.1For Approval: Responsible Medical Officer Annual Report 2017/18PaperJM13096.2For Assurance: Board Assurance FrameworkPaperSP13107.MEETING AS THE CHARITABLE TRUSTEE7.1For Assurance: Charitable Funds Quarterly Financial UpdatePaperMB7.2For Assurance: Charitable Funds Committee - Minutes of the Meeting Held on 	D-1305 5-1310				
Profile Six-Monthly UpdatePaperCB12505.7For Assurance: Workforce Race Equality Plan 2018PaperCB12506.RISK MANAGEMENT AND INTERNAL CONTROL6.1For Approval: Responsible Medical Officer Annual Report 2017/18PaperJM13096.2For Assurance: Board Assurance FrameworkPaperSP13107.MEETING AS THE CHARITABLE TRUSTEE7.1For Assurance: Charitable Funds Quarterly 	D-1305 5-1310				
5.7For Assurance: Workforce Race Equality Plan 2018PaperCB12506.RISK MANAGEMENT AND INTERNAL CONTROL6.1For Approval: Responsible Medical Officer Annual Report 2017/18PaperJM13056.2For Assurance: Board Assurance FrameworkPaperSP13107.MEETING AS THE CHARITABLE TRUSTEE7.1For Assurance: Charitable Funds Quarterly 	5-1310				
Plan 2018RISK MANAGEMENT AND INTERNAL CONTROL6.RISK MANAGEMENT AND INTERNAL CONTROL6.1For Approval: Responsible Medical Officer Annual Report 2017/18PaperJM13056.2For Assurance: Board Assurance FrameworkPaperSP13107.MEETING AS THE CHARITABLE TRUSTEE7.1For Assurance: Charitable Funds Quarterly Financial UpdatePaperMB7.2For Assurance: Charitable Funds Committee - Minutes of the Meeting Held on 17 April 2018 and Former Chair's Report of the Last Meeting Held on 17 August 2018: i. Key Points: Meeting of 17 Aug 2018 ii. YAS Charity ConceptPapers(RC)8.CLOSING BUSINESS	5-1310				
6.1For Approval: Responsible Medical Officer Annual Report 2017/18PaperJM13096.2For Assurance: Board Assurance FrameworkPaperSP13107.MEETING AS THE CHARITABLE TRUSTEE7.1For Assurance: Charitable Funds Quarterly Financial UpdatePaperMB7.2For Assurance: Charitable Funds Committee - Minutes of the Meeting Held on 17 April 2018 and Former Chair's Report of the Last Meeting Held on 17 August 2018: i. Key Points: Meeting of 17 Aug 2018 ii. YAS Charity ConceptPapers(RC)8.CLOSING BUSINESS					
Annual Report 2017/186.2For Assurance: Board Assurance FrameworkPaperSP13107.MEETING AS THE CHARITABLE TRUSTEE7.1For Assurance: Charitable Funds Quarterly Financial UpdatePaperMB7.2For Assurance: Charitable Funds Committee - Minutes of the Meeting Held on 17 April 2018 and Former Chair's Report of the Last Meeting Held on 17 August 2018: i. Key Points: Meeting of 17 Aug 2018 ii. YAS Charity ConceptPapers(RC)8.CLOSING BUSINESS					
6.2For Assurance: Board Assurance FrameworkPaperSP13107.MEETING AS THE CHARITABLE TRUSTEE7.1For Assurance: Charitable Funds Quarterly Financial UpdatePaperMB7.2For Assurance: Charitable Funds Committee - Minutes of the Meeting Held on 17 April 2018 and Former Chair's Report of the Last Meeting Held on 17 August 2018: i. Key Points: Meeting of 17 Aug 2018 ii. YAS Charity ConceptPapers(RC)8.CLOSING BUSINESS)-1320				
FrameworkMEETING AS THE CHARITABLE TRUSTEE7.1For Assurance: Charitable Funds Quarterly Financial UpdatePaperMB7.2For Assurance: Charitable Funds Committee - Minutes of the Meeting Held on 17 April 2018 and Former Chair's Report of the Last Meeting Held on 17 August 2018: i. Key Points: Meeting of 17 Aug 2018 ii. YAS Charity ConceptPapers(RC)8.CLOSING BUSINESS	0-1320				
7.MEETING AS THE CHARITABLE TRUSTEE7.1For Assurance: Charitable Funds Quarterly Financial UpdatePaperMB7.2For Assurance: Charitable Funds Committee - Minutes of the Meeting Held on 17 April 2018 and Former Chair's Report of the Last Meeting Held on 17 August 2018: i. Key Points: Meeting of 17 Aug 2018 ii. YAS Charity ConceptPapers(RC)8.CLOSING BUSINESS					
7.1For Assurance: Charitable Funds Quarterly Financial UpdatePaperMB7.2For Assurance: Charitable Funds Committee - Minutes of the Meeting Held on 17 April 2018 and Former Chair's Report of the Last Meeting Held on 17 August 2018: i. Key Points: Meeting of 17 Aug 2018 ii. YAS Charity ConceptPapers(RC)8.CLOSING BUSINESS					
Financial UpdateTion7.2For Assurance: Charitable Funds Committee - Minutes of the Meeting Held on 17 April 2018 and Former Chair's Report of the Last Meeting Held on 17 August 2018: i. Key Points: Meeting of 17 Aug 2018 B.PapersTG8.CLOSING BUSINESS					
7.2 For Assurance: Charitable Funds Paper TG Committee - Minutes of the Meeting Held on 17 April 2018 and Former Chair's Report of 1320 17 April 2018 and Former Chair's Report of the Last Meeting Held on 17 August 2018: 1320 i. Key Points: Meeting of 17 Aug 2018 Papers (RC) 8. CLOSING BUSINESS					
Committee - Minutes of the Meeting Held on 17 April 2018 and Former Chair's Report of the Last Meeting Held on 17 August 2018: i. Key Points: Meeting of 17 Aug 2018 ii. YAS Charity Concept1320 (RC)8.CLOSING BUSINESS					
the Last Meeting Held on 17 August 2018: i. Key Points: Meeting of 17 Aug 2018 ii. YAS Charity ConceptPapers(RC)8.CLOSING BUSINESS	0-1327				
i. Key Points: Meeting of 17 Aug 2018 Papers (RC) ii. YAS Charity Concept CLOSING BUSINESS 8. CLOSING BUSINESS					
ii. YAS Charity Concept 8. CLOSING BUSINESS					
8. CLOSING BUSINESS					
	7-1330				
8.2 Board Review and Feedback Verbal KL	1000				
To be resolved that the remaining business to be transacted is of a confidential na	ture				
and 'that representatives of the press, and other members of the public, be exclude	ed				
from the remainder of this meeting having regard to the confidential nature of the					
business to be transacted, publicity on which would be prejudicial to the public inte	rest',				
Section 1 (subsections 2 & 3), Public Bodies (Admission to Meetings) Act I960'.					
8. Date of next meeting –					
Annual General Meeting 27 September 2018					
Presentation: 1000 – 1030					
AGM 1030 - 1215					
Board of Directors Meeting in Public 29 November 2018					
Pre-Board Presentation: 0900 – 0930					
Board of Directors: 0930					
Trust HQ, Kirkstall & Fountains, Springhill 1, Brindley Way, Wakefield, WF2 0XQ					