



MEETING TITLE Board of Directors meeting in Public		MEETING DATE 29/11/2018	
TITLE of PAPER	For Approval: West Yorkshire & Harrogate Health Care Partnership Memorandum of Understanding	PAPER REF	6.3
STRATEGIC OBJECTIVE(S)	Care through Collaboration: Provide the best possible integrated care, in collaboration with our system partners Safe and Sustainable: Provide a safe, effective, caring and sustainable service for all patients		
PURPOSE OF THE PAPER	The purpose of the paper is to obtain final sign-off at a Board Meeting in Public the Board of Directors of Yorkshire Ambulance Service NHS Trust's decision of 30 August 2018 to approve: <ul style="list-style-type: none"> the Memorandum of Understanding (MoU) for the West Yorkshire and Harrogate Health and Care Partnership; and Yorkshire Ambulance Service NHS Trust is to commit to working in partnership by authorising the Accountable Officer and Chief Executive to sign the MoU. 		
For Approval	<input checked="" type="checkbox"/>	For Assurance	<input type="checkbox"/>
For Decision	<input type="checkbox"/>	Discussion/Information	<input type="checkbox"/>
AUTHOR / LEAD	Anne Allen, Trust Secretary	ACCOUNTABLE DIRECTOR	Rod Barnes, Chief Executive
DISCUSSED AT / INFORMED BY – include date(s) as appropriate [free text i.e. please provide an audit trail of the development(s) / proposal(s) subject of this paper: see also guidance 3. overleaf]: The draft WYH HCP MOU was discussed at a Board Development Meeting on 10 July 2018. The WYH HCP MOU was approved by the Board at a Board Meeting in Private on 30 August 2018. <i>Note: the MOU will be approved in Public forum at the Trust's Board Meeting in Public 29 November 2018.</i>			
PREVIOUSLY AGREED AT:	Committee/Group: Not Applicable		Date:
RECOMMENDATION(S)	The purpose of the paper is to obtain final sign-off at a Board Meeting in Public the Board of Directors of Yorkshire Ambulance Service NHS Trust's decision of 30 August 2018 to approve: <ul style="list-style-type: none"> the Memorandum of Understanding (MoU) for the West Yorkshire and Harrogate Health and Care Partnership; and 		

- Yorkshire Ambulance Service NHS Trust is to commit to working in partnership by authorising the Accountable Officer and Chief Executive to sign the MoU.

RISK ASSESSMENT		Yes	No
Corporate Risk Register and/or Board Assurance Framework amended If 'Yes' – expand in Section 4. / attached paper		<input type="checkbox"/>	<input checked="" type="checkbox"/>
Equality Impact Assessment - [New] If 'Yes' – expand in Section 2. / attached paper		<input type="checkbox"/>	<input checked="" type="checkbox"/>
Resource Implications (Financial, Workforce, other - specify) If 'Yes' – expand in Section 2. / attached paper		<input type="checkbox"/>	<input checked="" type="checkbox"/>
Legal implications/Regulatory requirements If 'Yes' – expand in Section 2. / attached paper		<input type="checkbox"/>	<input checked="" type="checkbox"/>
ASSURANCE/COMPLIANCE			
Care Quality Commission Choose a DOMAIN(s)	5: Well led 4: Responsive		
NHSI Single Oversight Framework Choose a THEME(s)	2. Quality of Care (safe, effective, caring, responsive)		

For Approval: West Yorkshire & Harrogate Health Care Partnership Memorandum of Understanding

1. PURPOSE/AIM

- 1.1 The purpose of the paper is to obtain final sign-off at a Board Meeting in Public the Board of Directors of Yorkshire Ambulance Service NHS Trust's decision of 30 August 2018 to approve:
- the Memorandum of Understanding (MoU) for the West Yorkshire and Harrogate Health and Care Partnership (WYH HCP); and
 - Yorkshire Ambulance Service NHS Trust is to commit to working in partnership by authorising the Accountable Officer and Chief Executive to sign the MoU.

2. BACKGROUND/CONTEXT

- 2.1 West Yorkshire and Harrogate Health and Care Partnership (WY&H HCP) was formed in 2016 as one of 44 Sustainability and Transformation Partnerships (STPs), in response to the NHS Five Year Forward View. It brings together all health and care organisations in our six places: Bradford District and Craven, Calderdale, Harrogate, Kirklees, Leeds and Wakefield, including Yorkshire Ambulance Service NHS Trust.
- 2.2 The MoU is an agreement between the WY&H health and care partners and has been discussed extensively by the WY&H Integrated Care System (ICS) to reach consensus about its contents. It sets out the details of the commitment to work together in partnership to realise shared ambitions to improve the health of the 2.6 million people who live in the area, and to improve the quality of their health and care services.
- 2.3 The draft MOU was discussed at YAS' Board Development Meeting on 10 July 2018 and subsequently approved at YAS' Board of Directors Meeting in Private on 30 August 2018.
- 2.4 The Board is advised that the MOU should gain approval in Public forum at the Trust's Board Meeting in Public on 29 November 2018. Other partners to the MOU will similarly be seeking approval for the MOU in a Board meeting held in Public.

3. PROPOSALS/NEXT STEPS

- 3.1 The Board is asked to consider the report at **Annex A** (below) which is based on a standard template provided by the WYH HCP which provides background and context to the MOU.
- 3.2 The Board is asked to consider:

- i. The Final WYH HCP MOU attached at **Appendix 1**.

4. RISK ASSESSMENT

- 4.1 If YAS' Board of Directors was not to approve the WYH HCP MOU then the ability of the Trust to deliver its Corporate Strategy and plans would very likely be compromised and organisational reputational damage ensue.

5. RECOMMENDATIONS

The purpose of the paper is to obtain final sign-off at a Board Meeting in Public the Board of Directors of Yorkshire Ambulance Service NHS Trust's decision of 30 August 2018 to approve:

- the Memorandum of Understanding (MoU) for the West Yorkshire and Harrogate Health and Care Partnership; and
- Yorkshire Ambulance Service NHS Trust is to commit to working in partnership by authorising the Accountable Officer and Chief Executive to sign the MoU.

6. APPENDICES/BACKGROUND INFORMATION

Appendix 1: Final WYH HCP MOU

Yorkshire Ambulance Service NHS Trust

30 August 2018

**A Memorandum of Understanding (MOU) for the
West Yorkshire and Harrogate Health and Care Partnership**

Introduction

- 1. The purpose of this paper is to seek the Board of Directors of Yorkshire Ambulance Service NHS Trust's approval for:**
 - *the Memorandum of Understanding (MoU) for the West Yorkshire and Harrogate Health and Care Partnership; and*
 - *Yorkshire Ambulance Service NHS Trust is to commit to working in partnership by authorising the Accountable Officer and Chief Executive to sign the MoU.*

Background

- 2. West Yorkshire and Harrogate Health and Care Partnership (WY&H HCP) was formed in 2016 as one of 44 Sustainability and Transformation Partnerships (STPs), in response to the NHS Five Year Forward View. It brings together all health and care organisations in our six places: Bradford District and Craven, Calderdale, Harrogate, Kirklees, Leeds and Wakefield, including Yorkshire Ambulance Service NHS Trust.*
- 3. In November 2016 the STP published high level proposals to improve health, reduce care variation and manage our finances. Since then the partnership has made significant progress to build capacity and infrastructure and establish the governance arrangements and ways of working that will enable us to achieve our collective aims.*
- 4. The partnership has already begun to make an impact in other important areas. Our Cancer Alliance Board is a national exemplar, and has attracted £12.6m in funding to transform cancer diagnostics. We have developed a strategic case for change for stroke from prevention to after care. We have streamlined management of CCGs and established a Joint Committee of CCGs and Committee in Common for acute trusts; these will strengthen collaborative working and facilitate joint decision making. We have secured £31m in transformation funding for A&E, cancer, mental health, learning disabilities and diabetes, and £38m capital from the Autumn budget for CAMHS, pathology, telemedicine, and digital imaging.*
- 5. In October 2017 the System Leadership Executive Group agreed that a new MoU should be developed to formalise working arrangements and support the next stage of development of the WY&H HCP. The MoU builds on the existing partnership arrangements to establish more robust mutual accountability.*
- 6. The final draft of the MoU is attached as Appendix 1 to this paper for approval.*

Purpose of the MoU

7. *The MoU is an agreement between the WY&H health and care partners. It sets out the details of our commitment to work together in partnership to realise our shared ambitions to improve the health of the 2.6 million people who live in our area, and to improve the quality of their health and care services.*
8. *The MoU does not seek to introduce a hierarchical model; rather it provides a mutual accountability framework to underpin collective ownership of delivery. It also provides the basis for a refreshed relationship between local NHS organisations and national oversight bodies.*
9. *The MoU is not a legal contract, but is a formal agreement between all of the partners. It is based on an ethos that the partnership is a servant of the people in West Yorkshire and Harrogate and of its member organisations. It does not replace or override the legal and regulatory frameworks that apply to our statutory NHS organisations and Councils. Instead it sits alongside and complements these frameworks, creating the foundations for closer and more formal collaboration.*
10. *The draft MoU should be read in conjunction with the STP Plan, published in November 2016, the Next Steps (February 2018) and the local plan for West Yorkshire and Harrogate.*

1.1.1.1.1

11. *The MoU provides a platform for:*
 - a) *a refresh of the governance arrangements for the partnership, including across WY&H, and the relationship with individual Places and statutory bodies;*
 - b) *the delivery of a mutual accountability framework that ensures we have collective ownership of delivery, rather than a hierarchical approach*
 - c) *a new approach to commissioning, and maturing provider networks that collaborate to deliver services in place and at WY&H level;*
 - d) *clinical and managerial leadership of change in major transformation programmes;*
 - e) *a transparent and inclusive approach to citizen engagement in development, delivery and assurance;*
 - f) *better political ownership of, and engagement in the agenda, underpinned by regular opportunities for challenge and scrutiny; and*
 - g) *a new assurance and accountability relationship with the NHS regulatory and oversight bodies that provides new flexibilities for WY&H to assert greater control over system performance and delivery and the use of transformation and capital funds; and*
 - h) *the agreement an effective system of risk management and reward for NHS bodies.*
12. *The text of the MoU sets out details of:*
 - *The context for our partnership;*

- *The partner organisations;*
- *How we work together in WY&H, including our principles, values and behaviours;*
- *The objectives of the partnership, and how our joint priority programmes and enabling workstreams will improve service delivery and outcomes across WY&H;*
- *Our mutual accountability and governance arrangements, including how we will move towards a new approach to assurance, regulation and accountability with the NHS national bodies;*
- *Our joint financial framework;*
- *The support that will be provided to the Partnership by the national and regional teams of NHSE and NHSI;*
- *Which aspects of the agreement apply to particular types of organisation.*

Becoming and Integrated Care System

13. *In May 2018 NHS England and NHS Improvement announced that WY&H HCP would be one of four health and care systems to join the Integrated Care System (ICS) Development Programme. This demonstrated national recognition for the way our WY&H partnership works and for the progress we have made. It means we can join the leading edge of health and care systems, gaining more influence and more control over the way we deliver services and support for the 2.6 million people living in our area.*

1.1.1.1.2

14. *The importance of joining up services for people at a local level in Bradford District and Craven; Calderdale; Harrogate and Rural District; Kirklees; Leeds; and Wakefield is at the heart of our local plans and our WY&H programmes. All decisions on services are made as locally and as close to people as possible. Our move to becoming an ICS is predicated on this continuing to be the case.*

1.1.1.1.3

15. *This integrated approach to health and care will continue to support much closer working between our organisations. The MoU will provide a firm foundation for this. It reflects and builds on the current ways of working and agreed principles for the partnership and maintains an ethos of the primacy of local Place.*

Progress to Date

16. *Over recent months drafts of the MoU have been discussed in development sessions by members of the Boards and Governing Bodies of partner organisations and by members of Health and Wellbeing Boards and the WY&H Joint Overview and Scrutiny Committee.*
17. *Feedback from these discussions has directly influenced the development of the final draft, which has now been agreed by the WY&H HCP System Leadership Executive Group.*

18. *The Board of Yorkshire Ambulance Service NHS Trust discussed the draft MOU at a meeting on 10 July 2018 and again on 30 August 2018 when the members formally approved and signed-off of the West Yorkshire & Harrogate Health Care Partnership Memorandum of Understanding (WYH HCP MOU) with the formal sign-off taking place at the next Board Meeting in Public on 29 November 2018.*
19. *The HCP core team has sought a legal opinion on the text of the MoU, on behalf of all Partner organisations. The lawyers were able to provide helpful suggestions to improve clarity and remove elements of ambiguity. They also confirmed that the MoU was sound, and was not inconsistent with statutory or regulatory frameworks, or with the powers and duties of individual partners.*

What it means for Yorkshire Ambulance Service NHS Trust

20. *By signing the MoU we will commit to play our full role as a member of WY&H HCP and to work within the frameworks described. Accepting our share of collective responsibility will give us and our partners the opportunity to achieve greater autonomy and control over how we develop and transform our health and care services.*
21. *The partnership will be an overall collaborative framework for local Accountable Care Partnerships [West Yorkshire and Harrogate].*

Next steps

22. *Each Partner organisation is being asked to approve and sign the MoU and formally adopt it at a Board meeting in Public.*

Recommendations

23. **Members of the Board of Directors of Yorkshire Ambulance Service NHS Trust are asked to:**
 - a) *Approve the MoU; and*
 - b) *Authorise the Accountable Officer and Chief Executive to sign the MoU.*