



Integrated Performance Report

January 2019

The following report outlines performance, quality, workforce and finance as identified by nominated leads in each area. All these areas link to the quality of care for patients provided by the Yorkshire Ambulance Service across three main service lines (999, PTS and 111).



Table of Contents

The following YAS board report outlines performance, quality, workforce and finance headlines in each area. All these areas link to the quality of care for patients provided by the Yorkshire Ambulance Service across three main service lines (A&E, PTS and 111).

Page	Content
1	Executive Overview
2-3	YAS – Our Ambitions and Priorities
4	Single Oversight Framework
5	Transformation and Systems Pressures
7	Our Quality
8	Our Workforce
9	Our Finance
10	Finance Overview
11	CIP Tracker
12	CQUINS Tracker
13-15	Our Corporate Services

Page	Content
16	Service Lines
17-27	A&E
28-32	PTS
33-36	111
37	Annexes
38	AQI National Benchmarking

EXECUTIVE OVERVIEW

One Team, Best Care

Our purpose is





to save lives and ensure everyone in our communities receives the right care, whenever and wherever they need it

with our core values embedded in all we do



Our Vision

By 2023 we will be trusted as the best urgent and emergency care provider, with the best people and partnerships, delivering the best outcomes for patients

Our Ambition for 2023 is that

Patients and communities experience fully joined-up care responsive to their needs

Our people feel empowered, valued and engaged to perform at their best

We achieve excellence in everything we do

We use resources wisely to invest in and sustain services

Delivery is directly supported by a range of enabling strategies

COMMUNITY PEOPLE QUALITY DIGITAL IMPROVEMENT

FLEET

ESTATES

FINANCE

Patients and communities experience fully joined-up care responsive to their needs

Our people feel empowered, valued and engaged to perform at their best

Our Ambitions for 2023

We achieve excellence in everything we do

We use resources wisely to invest in and sustain services

Our Key Priorities

- 1 Deliver the best possible response for each patient, first time.
- 2 Attract, develop and retain a highly skilled, engaged and diverse workforce.
- **3** Equip our people with the best tools, technology and environment to support excellent outcomes.
- 4 Embed an ethos of continuous improvement and innovation, that has the voice of patients, communities and our people at its heart.
- **5** Be a respected and influential system partner, nationally, regionally and at place.
- 6 Create a safe and high performing organisation based on openness, ownership and accountability.
- Generate resources to support patient care and the delivery of our long-term plans, by being as efficient as we can be and maximising opportunities for new funding.
- 8 Develop public and community engagement to promote YAS as a community partner; supporting education, employment and community safety.

The Single Oversight Framework is designed to help NHS providers attain and maintain Care Quality Commission ratings of 'Good' or 'Outstanding'. The Framework doesn't give a performance assessment in its own right. The framework applies from 1 October 2016, replacing the Monitor 'Risk Assessment Framework' and the NHS Trust Development Authority 'Accountability Framework'. The Framework will help identify NHS providers' potential support needs across the five themes illustrated below alongside YAS indicators where available.

Quality of Care

Number of r 10,000 call Q2 17-18	13.8	
Staff F&F To Q2 18/19	84.0%	
Occurrence	of any never event	None
Patient Safe deadline	None	
Ambulance Test - % po	80%	
Ambulance Clinical Dutcomes, Apr 18	Return of spontaneous circulation (ROSC) in Utstein group	43.8%
Amk Outc	Stroke Care Bundle	98.1%

(*) less than 5 responses - data withheld

(**) does not provide results that can be used to directly compare providers because of the flexibility of the data collection methods and variation in local populations

Organisational Health

Staff sickness, Sep 18,	5.29%
Staff turnover, Nov 18	0.90%
NHS Staff Survey response	
rate	34.52%
17/18	
Proportion of temporary	
staff,	1.16%
Nov 18	

Source: NHS Model Hospital

Service Transformation Programme RAG ratings (January 2019)

Capacity & Capability	Amber
Infrastructure	Amber
Place Based	Amber
Service Delivery	Amber

Operational Performance Response Times

Jan 2019
06:59
00.53
12:08
19:49
19.49
41:16
01:58:10
01.30.10
02:47:48

Source: Annex 1 AQI National Benchmarking

Finance Score

Capital service capacity (Degree to which a providers generated income covers its financial obligations)	SOF Rating* Jan 19 1
Liquidity (days of operating costs held in	1
cash or cash equivalent forms)	'
I&E margin (I&E surplus or deficit/ total	1
revenue)	'
Distance from financial plan (YTD actual I&E surplus/deficit in comparison	1
to YTD plan I&E surplus/deficit)	'
Agency spend (distance from providers	1
cap)	'
OVERALL USE OF RESOURCES	1
RATING	I .

This section provides an overview of internal transformation programmes and external factors to help determine if our internal change plans are aligned to external system pressures.

Internal

Service Delivery & Integrated Workforce Model Amber

- RRV-DCA project now complete
- ARP performance better than trajectory on all standards except Category4 90th
- Recruitment/training of new staff behind track with a total shortfall of 43 FTE at current
- EPR now live in 12 ED handover locations with roll out progressing from February at Airedale hospital.
- Hear and Treat behind plan with only 1.5 FTE recruited in recent round of recruitment
- Plans for IUC mobilisation and key work streams presented to group

Place Based Care Amber

- Updated Gap Analysis of UTCs presented to Programme Board with key work streams to be identified and scoped for March.
- Care home falls project in Leeds and Sheffield now commenced with measures now being tracked.
- NY pendant scheme PID agreed at programme board, Raizer chairs required to go live in March

Infrastructure Amber

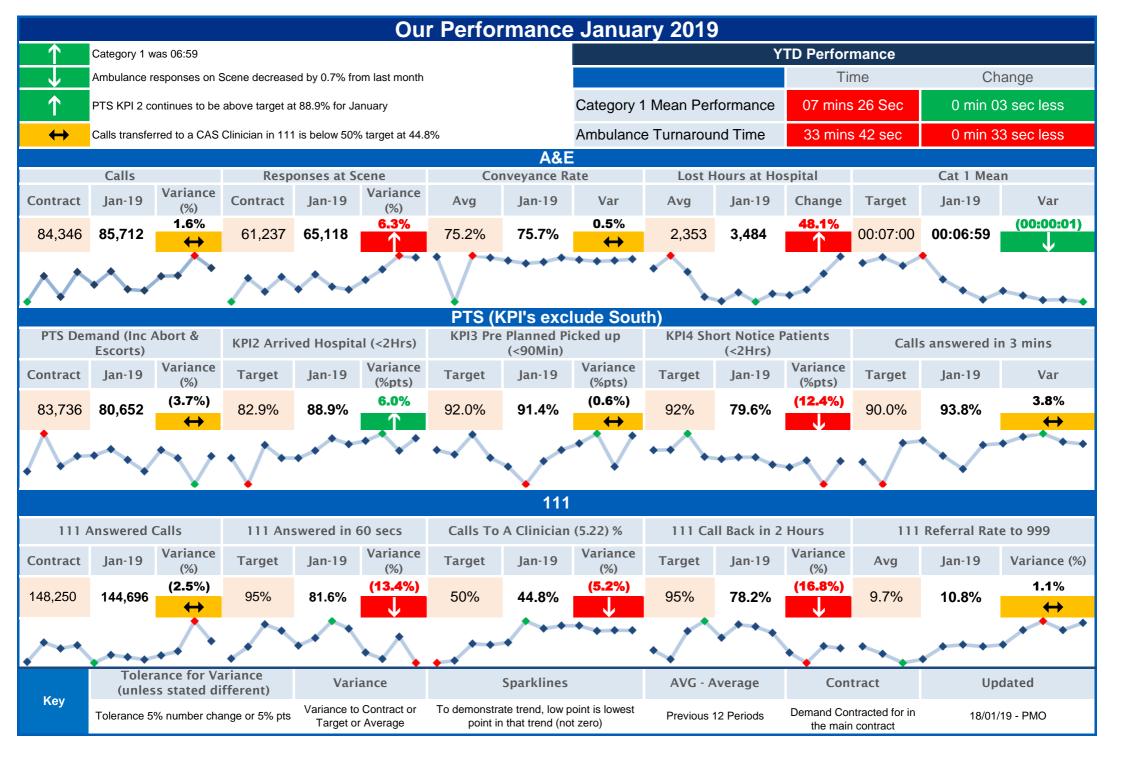
- Doncaster Hub on track for go live January 2020
- AVP Leeds and Huddersfield confirmed programme of works will complete in March as planned
- Unified Comms tender complete and contract awarded, benefits delivery plan requires further work
- Options for stock control system being developed as part of the wider logistics project

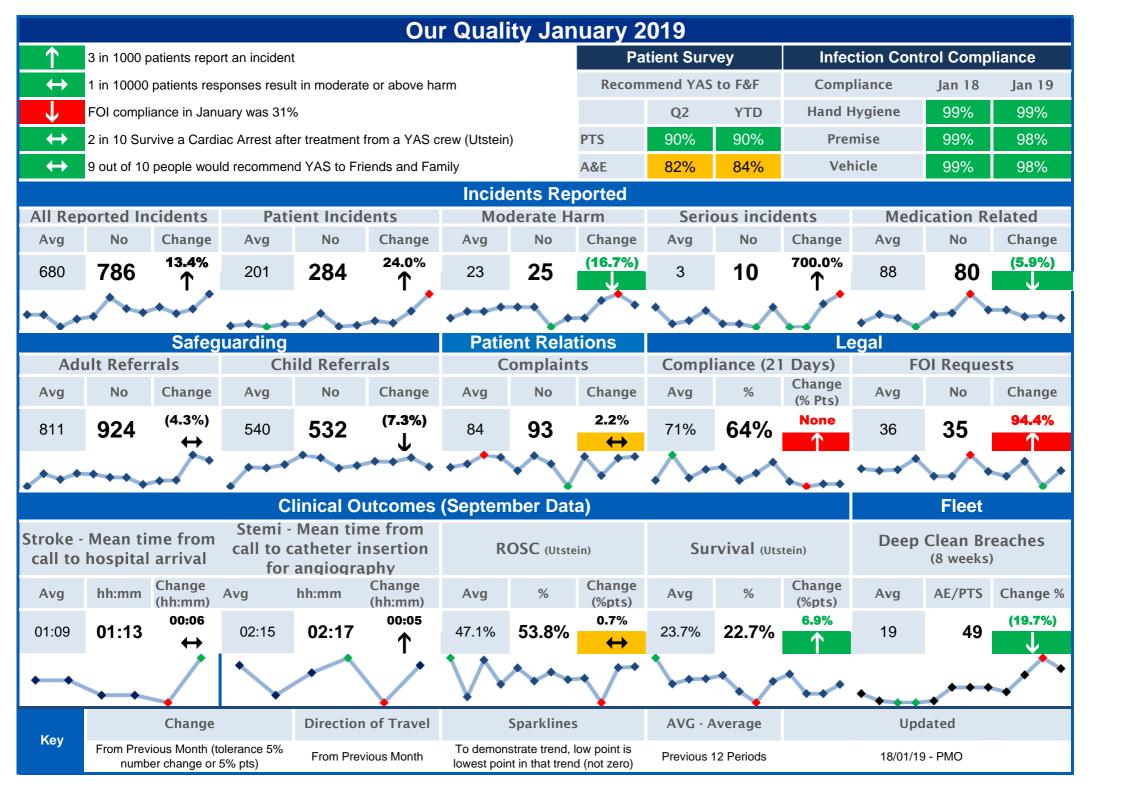
Capacity & Capability Amber

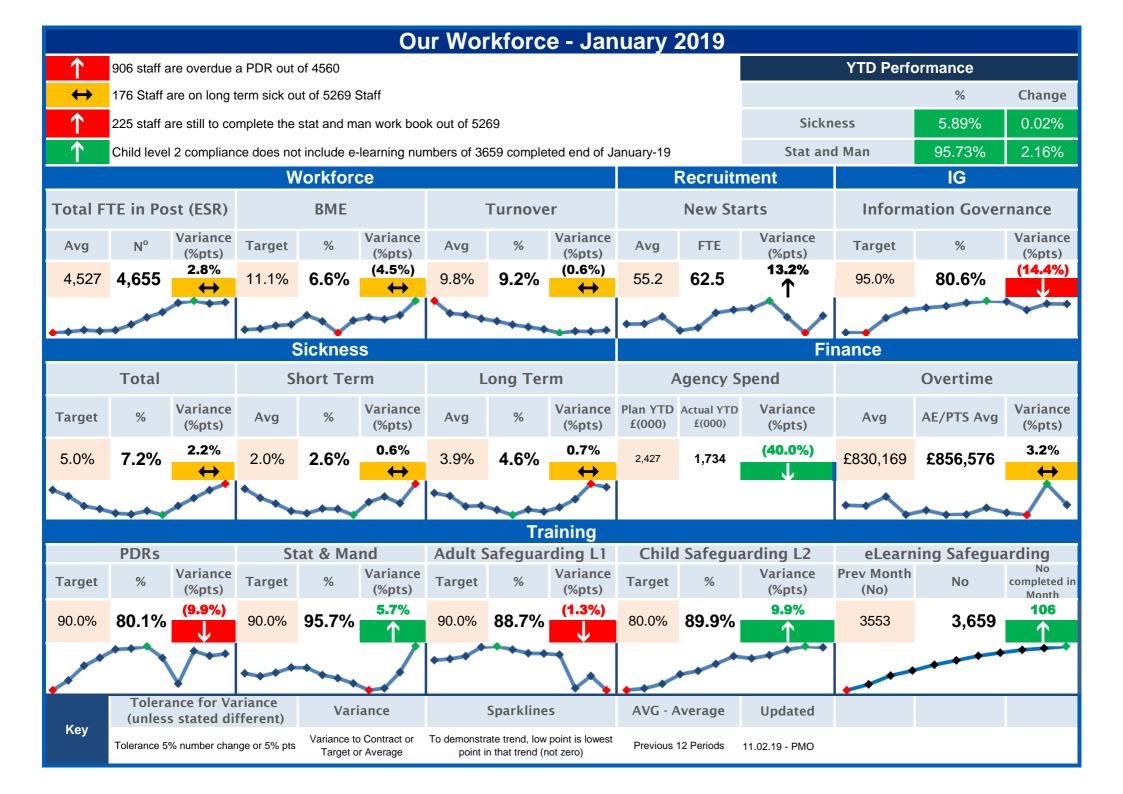
- Work on an options appraisal for future training requirements of the trust is underway
- Gateway review proposal under development and was presented to group in January
- Accountability framework approach presented to group and TEG with work under way to develop key workstreams

External

- Draft Operational Plans have been submitted; NHSI are currently compiling and developing feedback for Trusts. This is anticipated by the end of February.
- NHSE/I will compile and aggregate system level plans on behalf of each system by the 11 February deadline.
- YAS has been aligned to West Yorkshire & Harrogate ICS, for the purposes of submission.
- YAS planning lead continues to work with ICS partners to support development of ICS system plans. Wider engagement in ICS continuing via Executive, clinical and operational leads.
- Key system pathways being modelled alongside system partners to identify key risks, opportunities and impact on activity levels across all providers.
- YAS working with providers and commissioners across the patch to identify local Urgent Treatment Centres and to develop and agree appropriate pathways into them.







Our Finance January 2019

		in Month		Year to Date				
	Plan	Actual	Variance	Plan	Actual	Variance		
	£'000	£'000	£'000	£'000	£'000	£'000		
Income	(22,811)	(24,025)	(1,214)	(227,251)	(231,081)	(3,831)		
Expenditure	22,740	23,314	574	223,046	225,626	2,581		
Retained Deficit / (Surplus) with STF Funding	(71)	(711)	(640)	(4,205)	(5,455)	(1,250)		
STF Funding	(248)	(248)	0	(1,628)	(1,628)	0		
Retained Deficit / (Surplus) without STF Funding*	177	(463)	(640)	(2,577)	(3,827)	(1,250)		
EBITDA	(1,147)	(1,879)	(732)	(13,791)	(15,388)	(1,597)		
Cash	36,024	46,569	10,545	36,024	46,569	10,545		
Capital Investment	1,123	1,822	699	9,302	11,305	2,003		
Quality & Efficiency Savings (CIPs)	864	988	124	7,282	(247)			

Under the "Single Oversight Framework" the overall Trust's rating for January 2019 remains at 1 (1 being lowest risk, 4 being highest risk).

The Trust has reported a surplus as at the end of January (Month 10) of £5,455k, a favourable variance of £1,250k against plan. A significant element of this relates to a favourable movement in discount factor for injury benefit liabilities.

At the end of January 2019 the Trust's cash position was at £46.5m against a plan of £36.0m, giving a positive variance of £10.5m. The movement from December reflects a £2.6m reduction in payables.

As at the end of January Capital expenditure for 18/19 was overspent by £2003k against the original plan. During January spend continued on the Door and Tail lift modifications, conversion of the 17/18 & 18/19 chassis, ICT Refresh, AVP and Estates schemes. The original plan was £22.022m expenditure allowing for disposals of £1.075m. A revised plan was approved by the Board in September 2018, expenditure of £18.004m including disposals of £169k, as a result of delays associated with the STP Wave 2 award for Doncaster Hub & associated Fleet. More recently NHSI have agreed to us undershooting Capex to the value of in year disposal receipts regarding Fairfield & Bramham. This will result in a charge of £17.835m against the Capital Resource Limit.

The Trust has a savings target of £9010k for 2018/19. YTD the Trust has underachieved against this target by £247k of which £247k relates to unidentified schemes. It is anticipated that an element of the unidentified schemes will be delivered non-recurrently during the year causing an underlying recurrent financial risk for future years.

Finance Overview January 2019

	Month	YTD	Trend 2018-19
RISK RATING: Under the "Single Oversight Framework" the overall Trust's rating for January 2019 remains at 1 (1 being lowest risk, 4 being highest risk).			M1 M2 M3 M4 M5 M6 M7 M8 M9 M10 M11 M12 2 - 3 - Actual ——Plan
EBITDA: The Trust's year to date Earnings before Interest Tax Depreciation and Amortisation (EBITDA) position at the end of January (Month 10) is £15,388 against a plan of £13,791k, a favourable variance of £1,597k against plan.			3,000 2,500 1,500
SURPLUS: The Trust's reported year to date surplus (including STF) as at the end of January (Month 10) is £5,455k against a plan of £4,205k, a favourable variance of £1250k against plan. STF achieved YTD is £1,628k.			500 -500 -500 -1000 -1500 -1500 -1000 -2000 M1 W2 M3 M4 M5 M6 M7 M8 M9 M10 M11 M12
CAPITAL: As at the end of January Capital expenditure for 18/19 was overspent by £2,003k against the original plan. During January spend continued on the Door and Tail lift modifications, conversion of the 17/18 & 18/19 chassis, ICT Refresh, AVP and Estates schemes. The original plan was £22.022m expenditure allowing for disposals of £1.075m. A revised plan was approved by the Board in September 2018, expenditure of £18.004m including disposals of £169k, as a result of delays associated with the STP Wave 2 award for Doncaster Hub & associated Fleet. More recently NHSI have agreed to us undershooting Capex to the value of in year disposal receipts re Fairfield & Bramham. This will result in a charge of £17.835m against the Capital Resource Limit (CRL).			3,500 3,000 2,500 2,000 1,500 1,000 500 M1 M2 M3 M4 M5 M6 M7 M8 M9 M10 M11 M12
CASH: At the end of January 2019 the Trust's cash position was £46.5m against a plan of £36.0m, giving a positive variance of £10.5m. The movement from December reflects a £2.6m reduction in payables.			60 Actual Plan 40 20 M1 M2 M3 M4 M5 M6 M7 M8 M9 M10 M11 M12
CIP: The Trust has a savings target of £9,010k for 2018/19. YTD the Trust has underachieved against this target by £247k of which £247k relates to unidentified schemes. It is anticipated that an element of the unidentified schemes will be delivered non-recurrently during the year; causing an underlying recurrent financial risk for future years.			1500 Actual Plan 1000 -

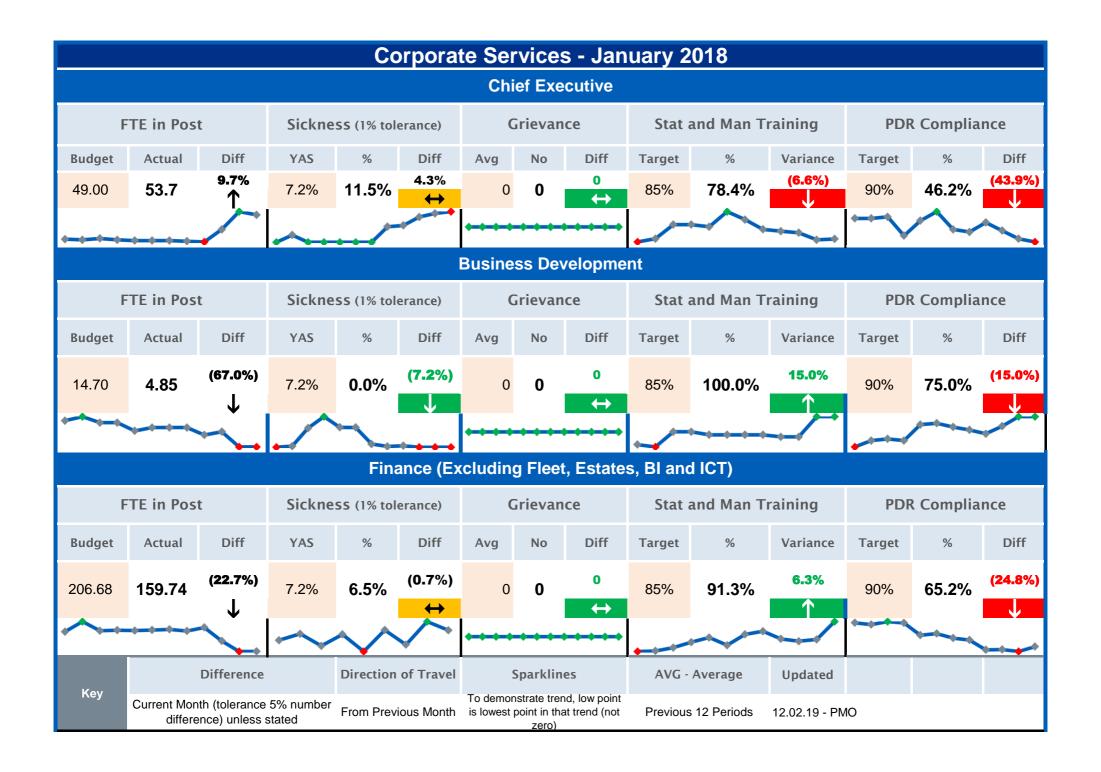
CIP Tracker 2018/19 January 2019

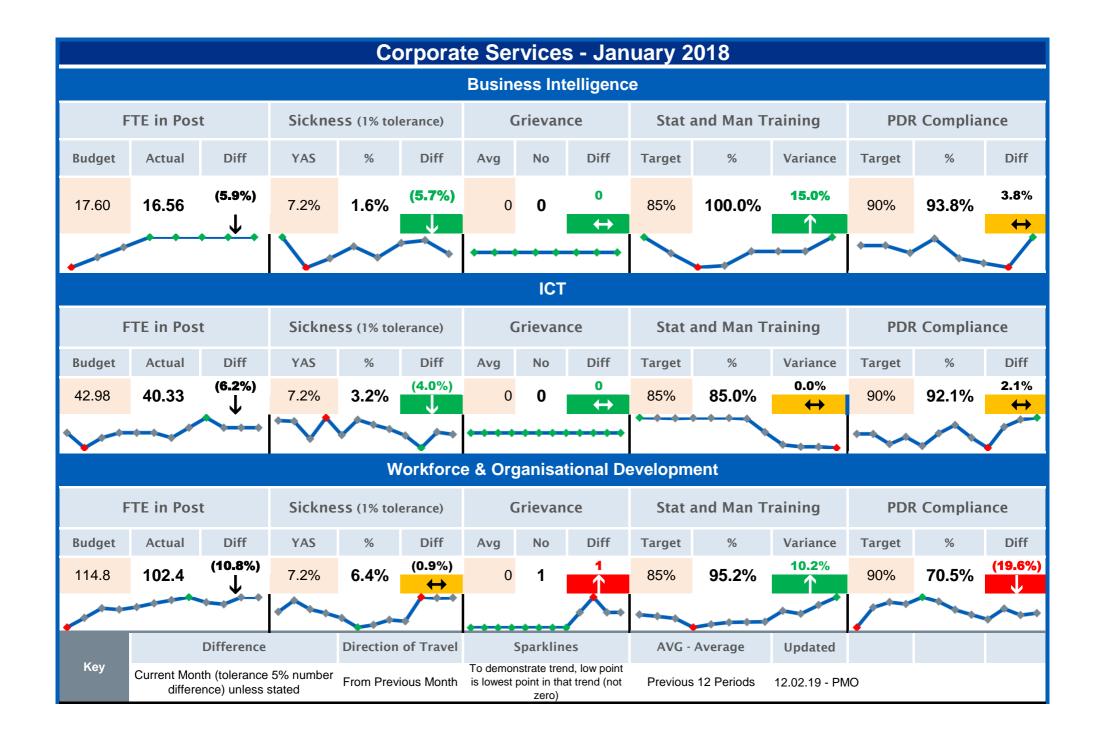
Directorate	Plan YTD £000	Actual YTD £000	YTD Variance £000
A&E Directorate	3871	3158	(713)
Business Development Directorate	27	0	(27)
Chief Executive Directorate	68	24	(44)
Clinical Directorate	87	87	0
Estates Directorate	233	158	(75)
Finance Directorate	513	406	(107)
Fleet Directorate	906	656	(250)
Planned & Urgent Care Directorate	663	489	(175)
Quality, Governance & Performance Assurance Directorate Hub & Spoke	77 56	57 56	(20)
Workforce & OD	780	597	(184)
RESERVE	0	1346	1,346
Grand Total	7,282	7,035	(247)

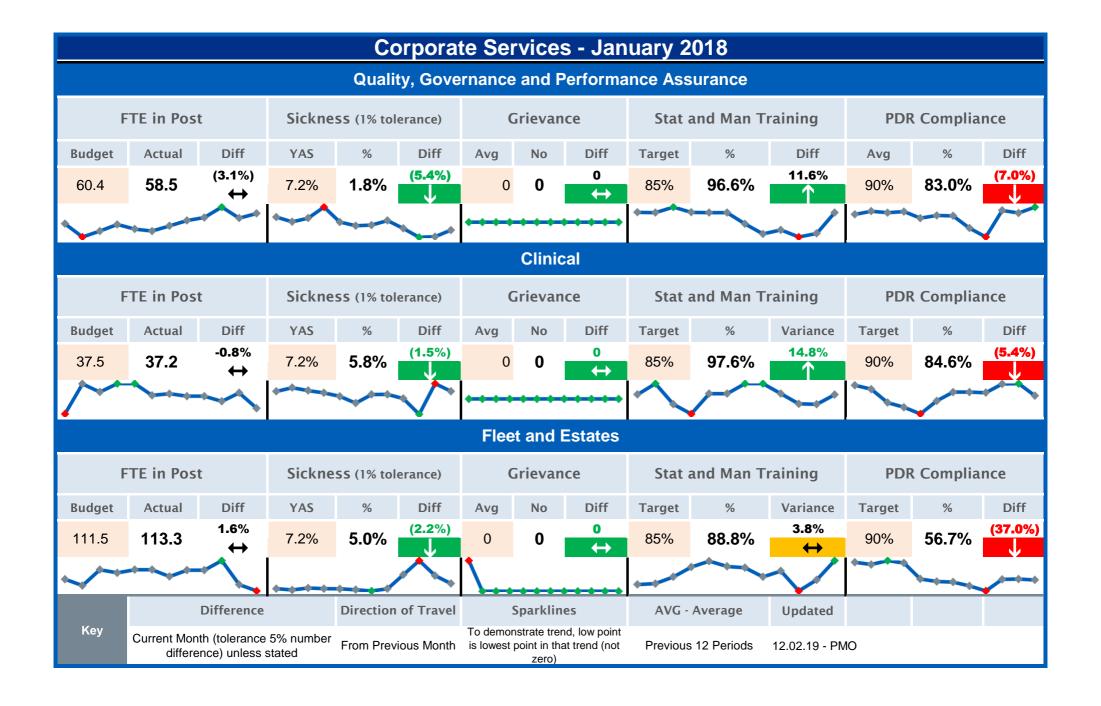
Recurrent/Non-Recurrent Reserve Schemes	Plan YTD £000	Actual YTD £000	YTD Variance £000
Recurrent	6,592	5,387	(1,205)
Non-Recurrent	690	1,647	958
Grand Total	7,282	7,035	(247)

CQUINS December 2018

Trust Wide	Lead Manager	Expected Financial Value (over 2 years)	Apr-18	May-18	Jun-18	Jul-18	Aug-18	Sep-18	Oct-18	Nov-18	Dec-18	Jan-19	Feb-19	Mar-19	YTD
Improvement of health and wellbeing of NHS staff	Dep Director of HR & Organisational Dev	£286,016	Amber	Amber	Amber	Amber	Amber	Amber	Amber	Amber	Amber	Amber			
Healthy food for NHS staff and visitors	Management, Estates	£286,016	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green			
Improving the uptake of flu vaccinations for frontline clinical staff	Dep Director of HR & Organisational Dev	£286,016	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green			
Total	, - J.	£858,048													
Comments: At the end of Dec we have achieved 65% flu vaccination rate for our frontline staff. Flu vaccinations remain available for all staff.							Green	n Fully Completed / Appropriate actions taken							
Staff survey results have not yet been published but we remain positive tundertaken in the last 12 months. Planning for 2019/20 health and wellbeapproved at Trust Management Group and then Trust Executive Group in	eing activity has begun.	The Health and	l Wellbeir	ng plan fo	r 2019/20	is curren	tly being	es and		Delivery					
these will be in place for 1st April 2019.	Treadiness for 1st Apri	i io. ine ilusti	iave proc	area new	occupati	orial rical	ui service	3 and	Red	Mileston	e not achi	eved			
A&E CQUINS		Expected Financial Value (over 2 years)	Apr-18	May-18	Jun-18	Jul-18	Aug-18	Sep-18	Oct-18	Nov-18	Dec-18	Jan-19	Feb-19	Mar-19	YTD
Proportion of 999 incidents which do not result in transfer of the patient to a Type 1 or Type 2 A&E Department	Head of Clinical Hub EOC	£643,429	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green			
End to End Reviews	Head of Investigations & Learning	£1,072,238	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green			
Mortality Review	Deputy Medical Director	£1,716,096	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green			
Respiratory Management Improvement	Deputy Medical Director	£858,477		Green	Green	Green	Green	Green	Green	Green	Green	Green			
Total		£4,290,240													
Comments: Q3 reports for Respiratory Management, Mortaity Review and 999 i	ncidents not resulting	in the transfer	of patier	nts to Ty _l	oe 1/2 A&	&E depai	rtments h	nave	Green Fully Completed / Appropriate actions taken						
now been accepted.									Amber	Delivery	at Risk				
For end-to-end reviews one review has been scheduled and one ha	as been conducted.								Red	Mileston	e not achi	eved			
PTS CQUINS		Expected Financial Value of Goal	Apr-17	May-17	Jun-17	Jul-17	Aug-17	Sep-17	Oct-17	Nov-17	Dec-17	Jan-18	Feb-18	Mar-18	YTD
Local CQUIN - currently under development		tbc					Amber	Amber	Green	Green	Green				
Total															
Comments:									Green	Fully Cor	mpleted /	Appropria	ate action	s taken	
Over 500 surveys have been completed to date and a schedule has bee	n developed to ensure	that collection of	survevs	continues	s to be eff	ective. Th	ne initial r	eports	Amber Delivery at Risk						
that have been produced indicate that the data is insightful and will inform CQUIN.	•		•					•	Red Milestone not achieved						

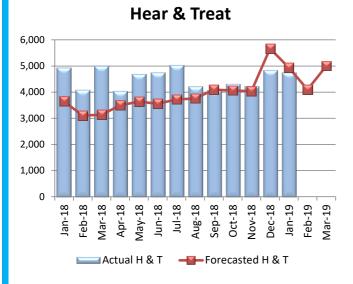


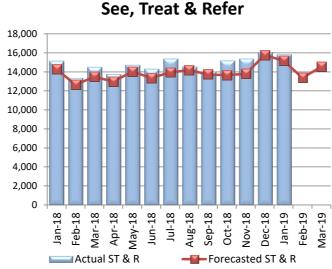


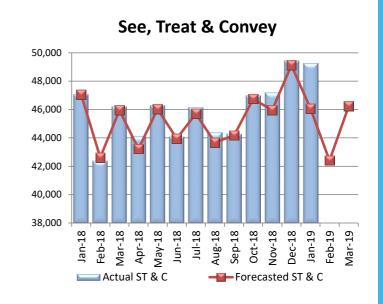


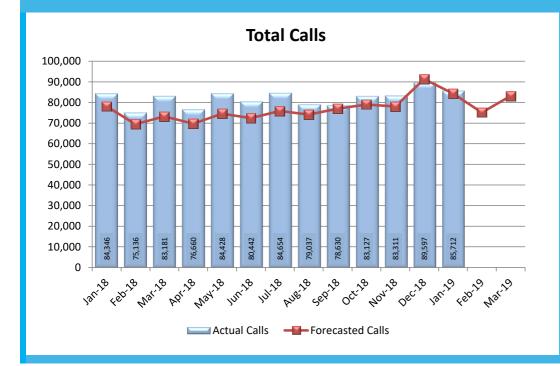
SERVICE LINES

9.1 Activity









Commentary

Total Calls January saw a 4.3% reduction in calls demand against December, but an increase of 1.6% against January 2018.

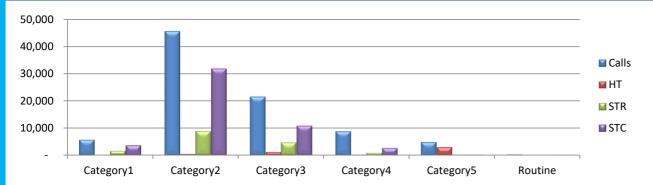
Hear & Treat activity has decreased 1.9% versus December. A deep dive is being conducted into Hear & Treat service provision along with action plan to bring in line with trajectory target.

See, Treat & Refer Increase of 4.5% vs January last year. See & Treat is an ongoing area of focus with an aim to increase the amount of See & Treat jobs throughout 18/19.

See, Treat & Convey Increase of 4.6% in the amount of See, Treat & Convey carried out versus January last year.

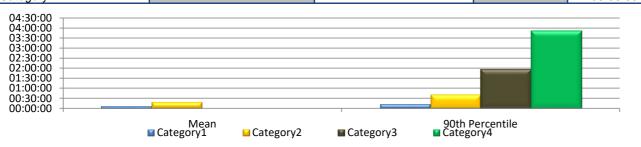
9.2 Activity

ARP3	Calls	нт	STR	STC	Responses	Prop of Responses
Category1	5,728	18	1,623	3,760	5,383	8.1%
Category2	45,672	502	8,804	31,924	40,728	61.6%
Category3	21,600	1,164	4,670	10,923	15,593	23.6%
Category4	8,887	230	931	2,735	3,666	5.5%
Category5	4,927	2,873	290	230	520	0.8%
Routine	307	-	2	194	196	0.3%



9.3 Performance

ARP 3	Mean	90th Percentile	Mean Target	90th Target
Category1	00:06:59	00:12:08	00:07:00	00:15:00
Category2	00:19:49	00:41:16	00:18:00	00:40:00
Category3		01:58:10		02:00:00
Category4		03:52:38		03:00:00



ARP3 Update

ARP has given us a number of opportunities to improve patient care – which are outlined in the national papers and AACE documents -

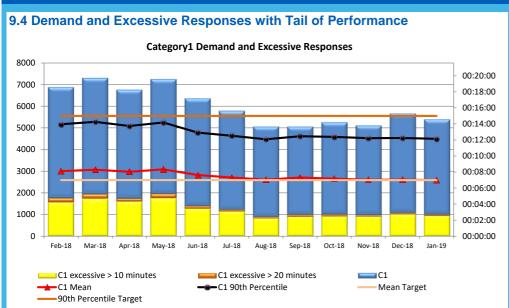
https://aace.org.uk/?s=ambulance+response

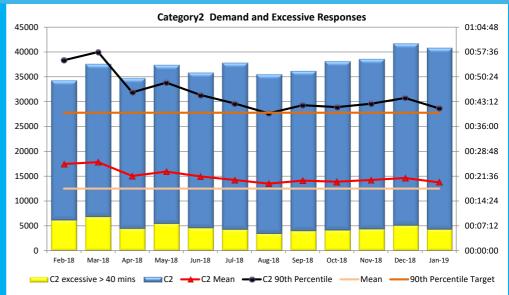
New Guidance has now been released and YAS are working to align all reports to that guidance.

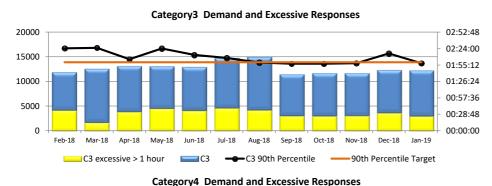
The calls now split into 4 main categories with HCP calls monitored separately. There are now different standards than in ARP 2.2, for example the 8 minute response per incident does not exist anymore.

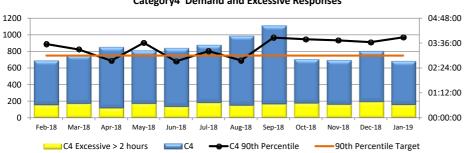
As agreed at the contract management board, YAS will only be reporting the YAS response standard until further discussions take place at a regional level. The Category 1 No IFT indicator is shown as the indicator may change to not show IFTs within the performance measure. The impact of removing IFTs creates a longer mean time due to de-fib allocation on IFT jobs.

	Mean Standard	90 th Standard
C1	00:07:00	00:15:00
C2	00:18:00	00:40:00
C3		02:00:00
C4		03:00:00
HCP1		No Target
HCP2		No Target
HCP3		No Target
HCP4		No Target









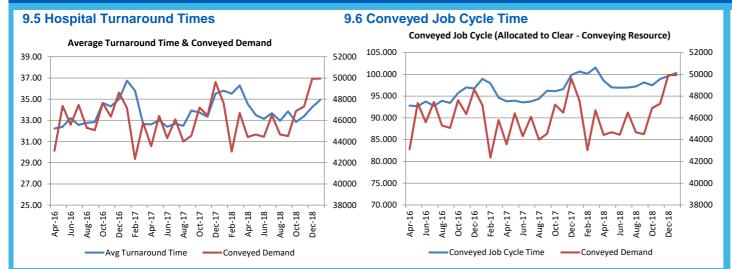
Commentary

Category 1 Mean performance was 00:06:59 against the 00:07:00 target with the 90th percentile at 00:12:08 against the 00:15:00 target. Both mean and 90th poercentile performance have seen a significant decrease to response time in January with mean performance coming under the 00:07:00 this represents an exceptional level of performance.

Category 2 Mean performance for January was 00:19:49, a decrease of 1min 14 seconds on the previous month despite demand remaining high. 90th percentile is reporting 00:41:16, 3 mins and 1 second lower than the previous month.

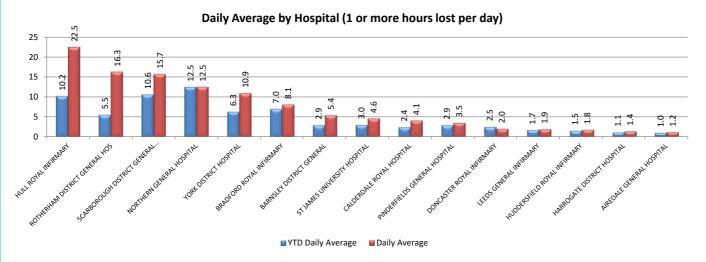
Category 3 90th percentile performance reported a 01:58:10 response against a 2 hour target, after an extended response time in December this represents a return to previously consistent levels of performance.

Category 4 90th percentile performance was 03:52:38 . Performance in category 4 is not as stable as other categories due to the low level of demand which can be impacted significantly by any outlying job times.



9.7 Hospital Turnaround - Excessive Responses

	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Last 12 months
Excessive Handovers over 15 mins (in hours)	2,975	3,532	2,834	1,768	1,577	1,952	1,554	1,899	1,834	2,069	2,759	3,484	28,237
Excessive Hours per day (Avg)	96	122	91	59	51	65	50	61	61	67	92	112	77



Commentary

Turnaround times: January's times were 2% Higher than December and 2.4% lower than January last year.

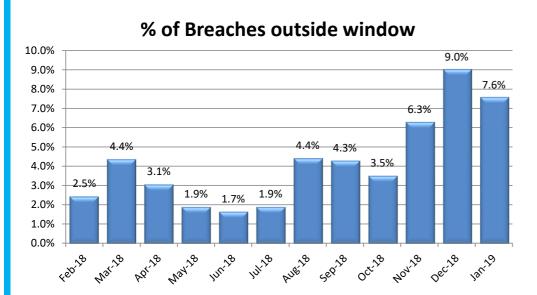
A 1 minute reduction in patient handover results in 8,895 hours; equating to the increased availability of 7 full time ambulances a week.

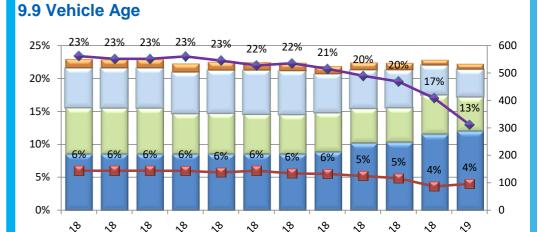
A 5 minute reduction in patient handover results in 44,476 hours; equating to the increased availability of 36 full time ambulances a week.

Job Cycle time: Increased 0.7% against December and decreased 0.3% against January the previous year. EPR rollout is a contributor to this alongside a reduction in vehicles arriving on scene which may extend DCA cycle time. The contributing factors are currently under more detailed review.

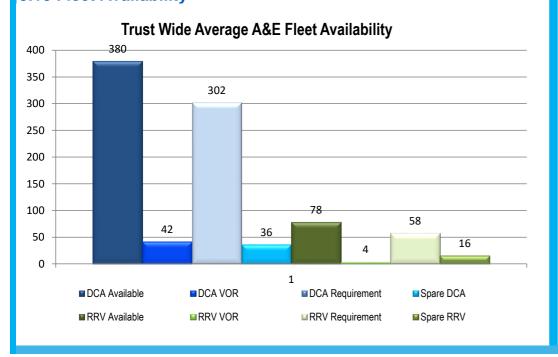
Excessive hours: Lost hours at hospital for January was 725 hours higher than December, an increase of 26.3% and an increase of 1.1% against January 2018.

9.8 Vehicle Deep Cleans (5 weeks)





9.10 Fleet Availability



Commentary

5-9 Years

Fleet over 7 Years %

DCA vehicle age profile continues to fall with the introduction of 137 new vehicles, this is however increasing the VOR while vehicles are going through the commisioning process.

■ 10+ Years

Fleet over 10 years %

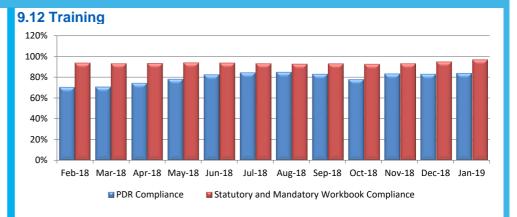
The A&E Deep Clean compliance service level improved in January as expected to 98.4%, but the additional frontline staffing is impacting on access to the vehicles, particularly at weekends in January due to additional response capacity.

The AVP estates work on AVP provision which started in December is ongoing and the AVP areas are becoming available in the first week of February.

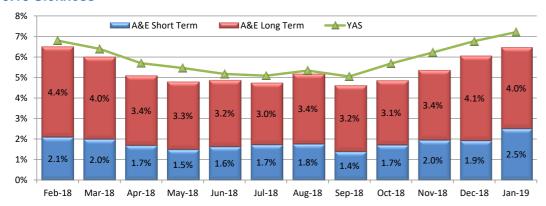
9.11 Workforce

				Avai	ilable
FT Equivalents	FTE	Sickness (5%)	Absence (25%)	Total	%
Budget FTE	2,712	136	678	1,898	70%
Contracted FTE (before overtime)	2,510	185	425	1,900	76%
Variance	(202)	(49)	253	1	0.1%
% Variance	(7.5%)	(36.3%)	37.3%	'	0.176
FTE (worked inc overtime)*	2646.6	185	425	2,037	77%
Variance	(65)	(49)	253	138	7.3%
% Variance	(2.4%)	(36.3%)	37.3%	130	1.576

^{*} FTE includes all operational staff from payroll. i.e. paid for in the month converted to FTE ** Sickness and Absence (Abstractions) are from GRS



9.13 Sickness



9.14 A&E Recruitment Plan



Commentary

The number of Operational Paramedics is 925 FTE (Band 5 & 6). The difference between contract and FTE worked is related to overtime. Also the budget FTE figure in 9.11 is the year end budget position actual vacancy gap against forecast position in November is 56 FTE. The difference between budget and contract is related to vacancies.

PDR: Compliance is currently at 83.7% against stretch target of 90%. This is a slight decrease of 0.9% against December's performance.

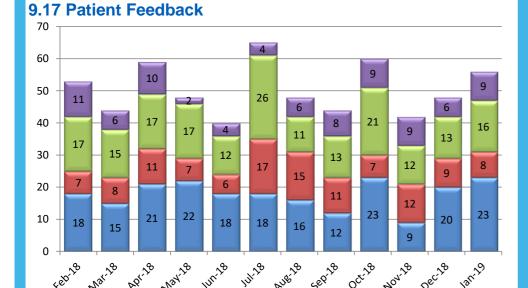
Sickness: Currently stands at 6.5% which is a increase of 0.5% on last month. A&E sickness is reporting below the Trust average of 7.2%%.

Recruitment: Against the 339 ECA recruitment plan at the beginning of the year A&E are forecasted to come in at 313. Paramedic recruitment come in to plan with an additional 74. Workforce plans are being developed for 2019/20 in line with contract negoitation

9.15 Quality, Safety and Patient Experience

		Month	YTD
Serious Incidents		4	12
Total Incidents (Per	1000 activities)	0.06	0.02
Total incidents Mode	rate & above	17	166
Response within targ		100%	99%
Ombudsman	Upheld	0	0
Cases	Not Upheld	3	4
Patient Experience S	Survey - Qtrly	86.3%	84.2%





■ Complaint Concern Service to Service Comment

Commentary

Incidents: Total reported incidents increased 21.4% on last month and is up by 2.7% against January last year. Incidents of moderate harm and above remain at a low level and in line with previous months.

Feedback: January reported 16.7% increase to patient feedback against December. Despite a small increase to patient feedback volume is broadly in line with previous months.

70.0% 60.0% 58.5% 60.0% 53.1% 52.9% 50.0% 50.0% 44.8% 45.7% 43.8% 41.5% 40.0% 40.0% 32.7% 28.6% 30.0%

9.18 ROSC & ROSC Utstein

20.0%

10.0%

0.0%

■ ROSC ■ ROSC - Utstein

9.20 Survival to Discharge 45.0% 40.0% 35.0% 31.6% 30.4% 29.4% 30.0% 26.5% 26.9% 25.0% 23.1% 25.0% 20.0% 17.4% 15.8% 15.8% 15.0% 9.1% 10.0% 5.0% 0.0% ■ Cardiac Arrest - Survival to discharge ■ Cardiac Arrest - Survival to discharge - UTSTEIN

Commentary

*Please note, April & May's ACQI data is incomplete due to extenuating circumstances and therefore the description below depicts only a portion of YAS's data. In line with this, April & May's data is not comparable to previous months/ other ambulance trusts. Re- submissions will be made to NHS England as soon as possible with an updated report due in the spring. **Further, please note that the UTSTEIN group of patients no longer contains incidents witnessed by an EMS, only a bystander from April 2018.

*Cardiac Arrest Management

YAS attempted resuscitation on 199 patients during August 2018, 54 of which had a ROSC on arrival at hospital (27.1%). Comparatively 213 patients received resuscitation attempts during September, 48 of which had ROSC (22.5%).

Overall Survival to discharge, during August 2018, 12 out of 152 patients survived to discharge (7.9%). In comparison, during September 17 patients out of 200 survived (8.5%).

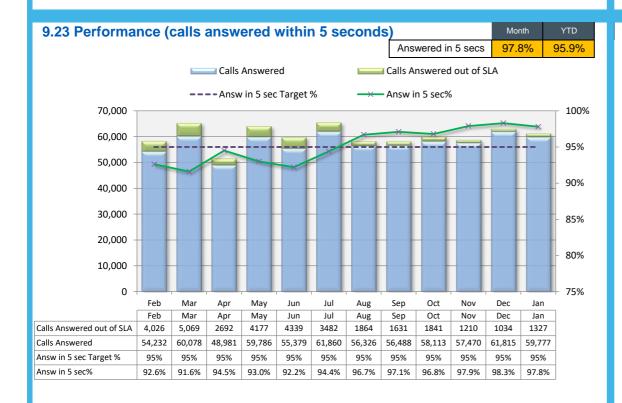
**Survival to Discharge within the UTSTEIN comparator group reported 3 out of 19 patients survived within this group during August 2018 (15.8%), compared to 5 out of 22 patients within September 2018 (22.7%).

EOC - 999 Control Centre January 2019

9.21 Activity EOC Calls --- EOC Calls (Prev Year) 70 60 Thousands 50 40 30 20 10 Jul Aug Mar May Jun Sep Oct Nov Feb Dec

9.22 Year to Date Comparison

YTD (999 only)	Offered	Calls Answered	Calls Answered out of SLA	Calls Answered in SLA (95%)	
2017/18	583,656 581,650		23,811	95.9%	
2016/17	560,118	60,118 557,812		93.2%	
Variance	23,538	23,838	-14,262		
Variance	4.2%	4.3%	(37.5%)	2.7%	



Commentary

Demand: Decreased 3.3% against previous month, a decrease of 1.6% versus January last year.

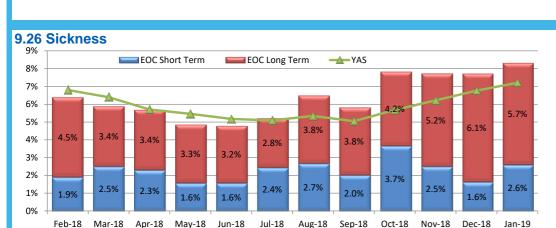
Answer in 5 sec: Performance is down by 0.5% on previous month at 97.8%; 2.8% above 95% target and the fifth consecutive month of achievement. YAS has now had the highest call answer performance in the country for 6 consecutive months.

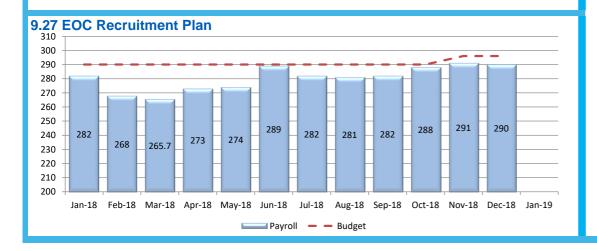
EOC - 999 Control Centre January 2019

9.24 Workforce

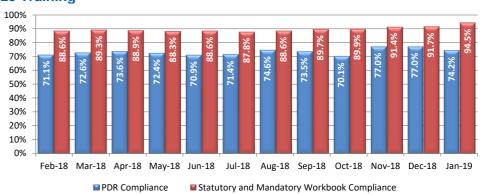
				Avai	ilable
FT Equivalents	FTE	Sickness (5%)	Absence (25%)	Total	%
Budget FTE	335	16.7	84	234	70%
Contracted FTE (before overtime)	322	16.1	81	225	70%
Variance	(13)	(1)	(3)	(9)	(3.7%)
% Variance	(3.7%)	(3.7%)	(3.7%)	(3)	(3.7%)
FTE (worked inc overtime)*	324.9	30.5	41	254	78%
Variance	(10)	14	(43)	20	0
% Variance	(2.9%)	82.4%	(51.4%)	20	

^{*} FTE includes all operational staff from payroll. i.e. paid for in the month converted to FTE ** Sickness and Absence (Abstractions) are from GRS









Commentary

PDR: PDR compliance stood at 74.2% in January against a stretch target of 90% and is down 2.8% on the previous month.

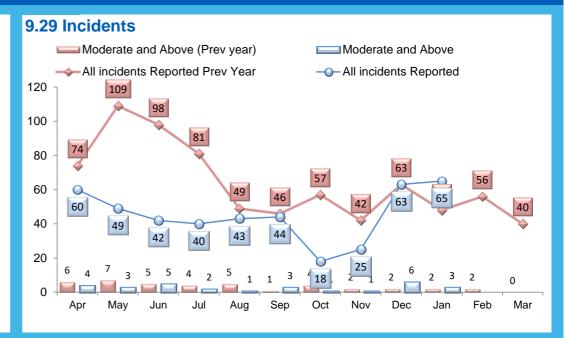
Sickness: Currently at 8.3% a 0.6% increase against December This is current above the Trust average of 7.2%. The focus on wellbeing of EOC staff will continue to be a priority.

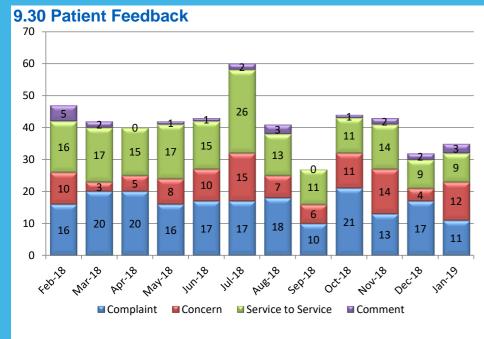
Recruitment: Clinical recruitment is ongoing for the clinical hub. The rotational advert within Operations has now closed with 11 applications, 8 of these are being taken forward.

EOC - 999 Control Centre January 2019

9.28 Quality, Safety and Patient Experience

		Month	YTD
Serious Incidents		4	6
Total Incidents (Pe	r 1000 activities)	0.07	0.01
Total incidents Mo	derate & above	3	29
Response within ta complaints & conc	•	100%	96%
Ombudsman	Upheld	0	0
Cases	Not Upheld	1	3
Patient Experience	atient Experience Survey - Qtrly		





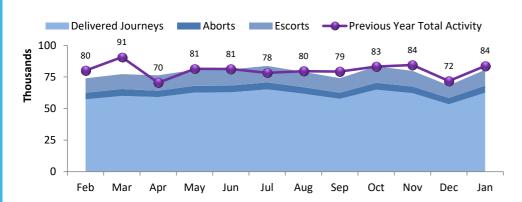
Commentary

Incidents: Total reported incidents are in-line with previous month. Incidents of moderate harm and above have remained at a low level.

Feedback: January feedback figures increased slightly, however remianing at a low level overall.

Patient Transport Service January 2019

10.1 Demand

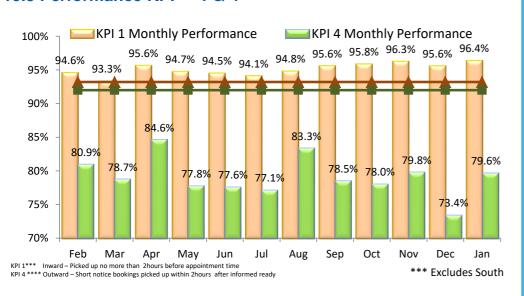


Comparison to Plan

Companison to 1 is	an			
Jan-19	Delivered	Aborts	Escorts	Total
YTD 2018-19	611,948	52,534	122,283	786,765
Previous YTD* 2017-18	615,963	54,711	122,619	793,293
% Variance	(0.7%)	(4.0%)	(0.3%)	(0.8%)

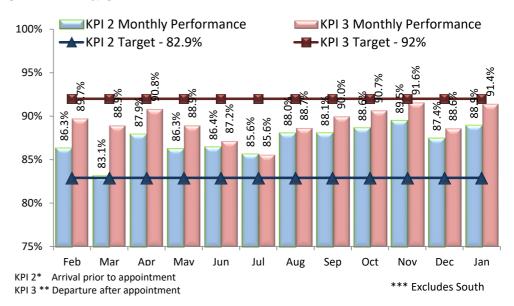
^{*} Demand includes All Activity

10.3 Performance KPI*** 1 & 4****



*** Note: Unmeasured Journeys are now included in performance calculations, to match other PTS contract reports

10.2 KPI* 2 & 3**



Commentary

PTS Activity in January increased by 18.1% on the previous month and is down by 3.7% against the same month last year.

KPI 1 Performance increased by 0.8 points in January to 96.46% and remains above the 93.2% target.

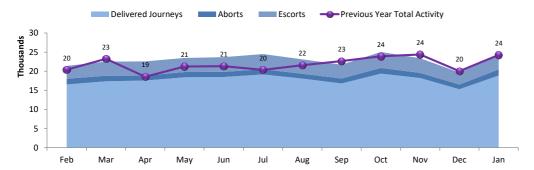
KPI 2 Inward performance stood at 88.9% in January which is up from 87.4% in the previous month and remains above the 82.9% making appointment ontime target.

KPI 3 The outward performance increased by 2.8% on last month to 91.4%. The annual target is 92%.

KPI 4 The performance of outward short notice bookings picked up within 2 hours increased by 6.2 points to 79.6% in January and remains below the 92% target. Commissioned levels of activity vs KPI 4 target and a behaviour of high % discharges undertaken on-day by local acutes makes this KPI unrealistic with current resources.

January 2019

10.1 Demand



Comparison to Plan

Jan-19	Delivered	Aborts	Escorts	Total
YTD 2018-19	180,236	13,630	37,688	231,554
YTD 2017-18	169,941	13,932	34,359	218,232
% Variance	6.1%	(2.2%)	9.7%	6.1%

South Performance Indicators as of April 2018

KPI C1 - The patient's journey inwards and outwards should take no longer than 120 minutes

KPI C2 - Patients should arrive at the site of their appointment no more than 120 minutes before their appointment time

KPI C3 - Patients will arrive at their appointment on time

KPI C4 - Pre-planned outward patients should leave the clinic/ward no later than 90 minutes after their booked ready time

GP1 - patients requested & delivered within 90 minutes

Commentary

January 2019 was the third busiest month during the past 12 months for total activity and a 0.6% increase compared to January 2018. The increase in Escort bookings has continued and work with the various hospitals is having little impact on reducing the current level of Escort bookings. During January 2019 there were almost 4,000 Escort booking, approximately 22% of all patient's now travel with an Escort. This results in reduced capacity on Ambulances and leads to delays in other patient journeys. 4 man lifts were exceptionally high.

Despite this South Consortia has seen an improvement in every KPI indicator during January when compared to the previous month with the exception of the On Day/Short Notice Discharge.

- C1 Performance for January was 99.6% against a KPI of 90%.
- C2 Performance has shown an improvement and stands at 87.5%. This is the indicators highest level since August last year.,a year to date performance of 89%.
- C3 Performance has matched that of the C2 indicator and has achieved its best performance since August 2018 with 87.6% of all pa tients arriving on time for their appointment and the year to date performance stands at 89.1% and close to achieving its 90% KPI.
- C4 Performance for pre-planned outward patients collected within 90 mins has seen an improvement on last month and now stands at 8 5.1%. The year to date performance for each CCG for this indicator is as follows Barnsley CCG 92%, Doncaster 89.3%, Rotherham 91.3% and Sheffield 81.4%. These are really impressive performance stats which provides evidence that patients are getting home from their appointments within as short a time frame as possible and for Rotherham/Barnsley and virtually Doncaster within the KPI of 90%. Sheffield remains the challenge to improve performance and work to improve connectivity around the City will obviously assist.

C5 Performance for short notice and On day Discharges has seen a fall in performance and stands at 67% and 66%. This fall in performance needs to be placed in context of the increase in overall activity, increase in complex patient movements and the continued increase in On Day bookings compared to pre-planning.

The GP Urgent Service saw its busiest month of the previous 12 month period. Again, despite this increase in bookings the service saw continued improvement in its KPI's and the best month for the GP03 indicator since June 2018. Performance for GP01 was 64.4%, GP02 86.4% and GP03 95.2%.

*** Note: Unmeasured Journeys are now included in performance calculations, to match other PTS contract reports

10.2 KPI 1 - Journeys no longer than 120 Mins



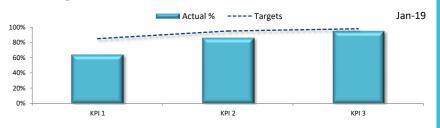
10.3 KPI 2&3 - Inwards Journeys



10.3 KPI 4&5 - Outwards Journeys

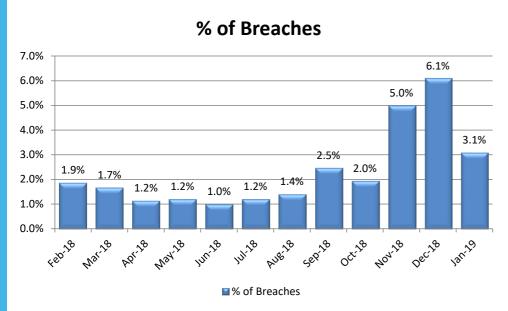


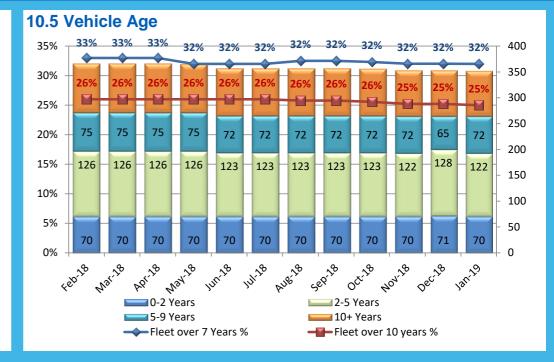
10.3 GP Urgent Performance



Patient Transport Service January 2019

10.4 Deep Clean (5 weeks)





10.6 Vehicle Availability



Commentary

PTS vehicle availability has dropped to 91% with vehicle age still accounting for a high number of VOR. It is becoming increasingly difficult to get parts for older vehicles which is increasing downtime. Fleet are working closely with PTS colleagues to minimise impact.

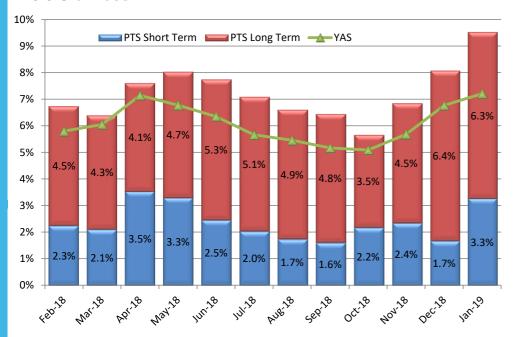
The PTS vehicle Deep Cleaning Service Level compliance improved significantly as expected, although we are continuing to chase vehicles due to unrecorded movements. Further work to clarify the specific bases is ongoing with each area.

10.7 Workforce

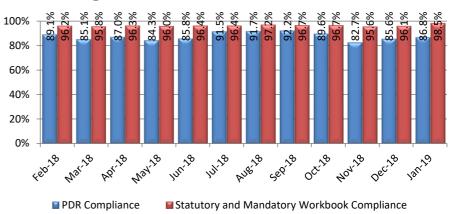
	Available								
FT Equivalents	FTE	Sickness (5%)	Absence	Total	%				
Budget FTE	605	30	121	454	75%				
Contracted FTE (before OT)	561	60	100	401	72%				
Variance	(44)	(30)	21	(EQ)	(44 E0/)				
% Variance	(7.2%)	(98.8%)	17.6%	(52)	(11.5%)				
FTE worked inc overtime	590	60	100	431	73%				
Variance	14	(30)	21	(23)	(5.1%)				
% Variance	2.4%	(98.8%)	17.6%	(23)	(3.176)				
"* ETE includes all operational and comme staff from powrall, i.e. paid for in the month converted to									

^{**} FTE includes all operational and comms staff from payroll. i.e. paid for in the month converted to

10.9 Sickness



10.8 Training



Commentary

PDR compliance increased by 1.2 points in January to 86.8% and is below the 90% Trust target and work continues to deliver the standard and to validate the data to ensure comprehensive reporting.

Statutory and Mandatory Workbook compliance increased slightly to 98.5% and is above the 90% Trust target.

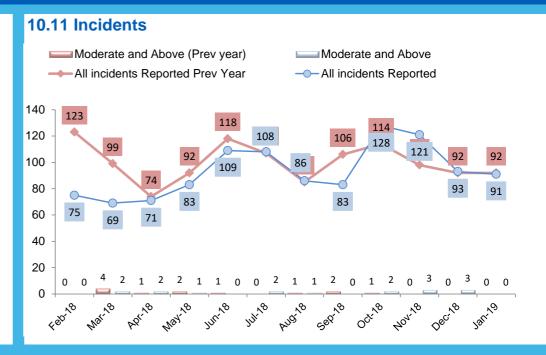
Sickness rate in PTS increased in January by 1.5 points to 9.6%, 3.9 points above the 5.7% YAS average. Escalation of this rate within PTS - action for any specific teams and case by case reveiew to ensure they are in process.

^{**} Sickness and Absence (Abstractions) is from GRS

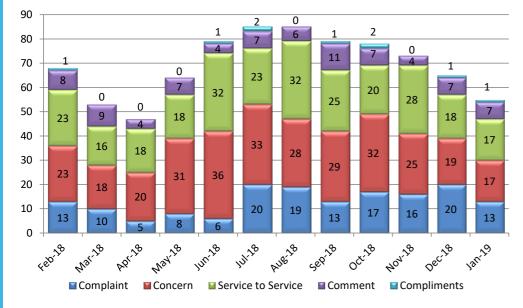
Patient Transport Service January 2019

10.10 Quality, Safety and Patient Experience

		Jan 2019	2018-19	
Serious Incidents		0	2	
Total Incidents (per 1	000 activities)	0.000	0.005	
Total incidents Mode	rate & above	1	12	
Response within target time for complaints & concerns		87%	89%	
Ombudsman	Upheld	0	0	
Cases	Not Upheld	0	0	
Patient Experience S	urvey - Qtrly	91.6%	90.2%	
Call Answered in 3 m	nins - Target 90%	93.8%	93.5%	



10.12 Patient Feedback



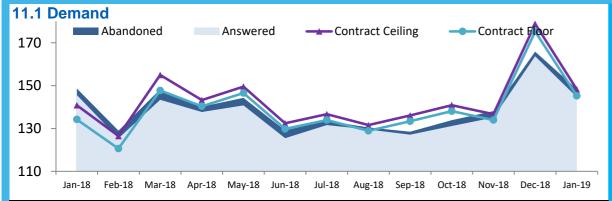
Commentary

Quality, Safety and Patient Experience: The proportion of calls answered in 3 minutes decreased to 93.8% in January which is down from 94.3% on the previous month and above the 90% target.

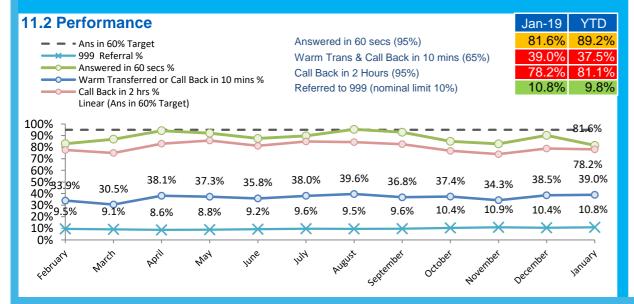
Incidents: The number of reported incidents within PTS during January decreased by 2.2% on the previous month's level and has decreased slightly in comparison to last year's figure.

Patient Feedback: figures are down by 10 on the previous month. Closer inspection of the 4 Cs (complaints, concerns, comments and compliments) show the number of complaints decreased by 7 in January and concerns were down by 2 with service to service decreasing by 1.

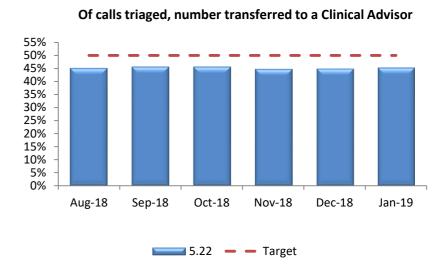
NHS 111 January 2019



YTD	Offered	Calls Answered	Calls Answered SLA <60s	Calls Answered SLA (95%)
YTD 18-19	1,392,711	1,367,019	1,218,776	89.2%
Contract Ceiling YTD 2018-19	1,424,643	1,434,519	1,362,793	95.0%
Variance	- 31,932	- 67,500	- 144,017	5.8%
vanance	-2.2%	-4.7%	-10.6%	3.0 /6
YTD 2017-18	1,406,418	1,378,429	1,235,456	89.6%
Variance	- 13,707	- 11,410	- 16,680	-0.5%
	-1.0%	-0.8%	-1.4%	-0.5 /6







Commentary

Call volumes for January 2019 were -0.4% below contract floor . (NB.This years floor includes 50% growth of the total 4.19% growth for the year).

Performance for January 2019 was 81.6%, a decrease of -8.6% from last month. (NB The contract settlement for 2018/19 does not fund the service to meet this KPI of 95%, it maintains 2017/18 level of performance).

Clinical KPIs for 2 hours call-back decreased by -0.6% from last month (78.8%), although the proportion of patients receiving a warm transfer or 10 min callback increased by 0.5% from December (39.0%).

The NHS England target for clinical advice has now increased to 50% across the IUC system as a whole. Clinical Advice% for January 2019 was at 45.3%. This is expected to increase as the service increases the number of validations of referrals to Emergency Departments.

NHS 111 WYUC Contract January 2019

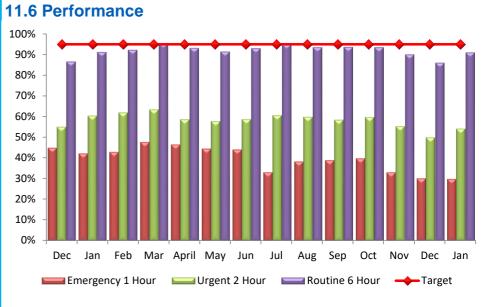


215,137

214,501

-636

-0.3%



11.5 Tail of Performance 140 120 100 80 60 40 20 0 Emergency PCC Emergency Visits

11.7 Complaints

Adverse incidents						
Adverse incidents	SI reported in Jan-19. Incident on 6th January (NHS North Kirklees CCG) leading to an unexpected death.					
Adverse reports received	No adverse reports received.					
Patient Complaints	29 patient complaints received in Jan-19 according to DATIX 4 C's report (includes all categories). 20 of these directly involving the LCD part of the pathway. 3 upheld, 3 not upheld and 14 remain under investigation.					

Comments: Patient demand levels for WYUC Jan-19, in comparison to Jan-18, increased by 1.08%. NQR 1 hour emergency performance fell from 29.8% in Dec-18 to 30.1% in Jan-19. The 2 hour urgent cases and the 6 hour routine cases increased (54.1.9% vs 49.9% for urgent cases and 91.0% vs 86.0% for routine cases).

NHS 111 January 19

11.8 Workforce FTE - Call Handler & Clinician

Availabl

	FTE	Sickness	Absence	Total	%	
Budget FTE	304	27	70	207	68%	
Contracted FTE (before OT)	359	69	76	214	59%	
Variance	55	-42	-7	7	-9%	
% Variance	18%	-153%	-9%	3%	-9 /0	
FTE (Worked inc Overtime)	387	69	76	241	62%	
Variance	83	-42	-7	34	C 0/	
% Variance	27.2%	-153%	-9%	17%	-6%	

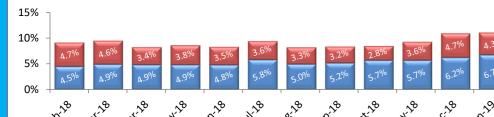
86.69% 81.0% 81.0% 81.0% 80.5% 80.5% 80.5% 89.75% 89.67% 87.9% 77.2% 82.57% 82.57% 82.57% 82.57% 83.1% 81.71% 82.57% 82.57% 82.57% 83.40% 89.40% 89.40%

Feb-18 Mar-18 Apr-18 May-18 Jun-18 Jul-18 Aug-18 Sep-18 Oct-18 Nov-18 Dec-18 Jan-19

■ Stat Mand Completed %

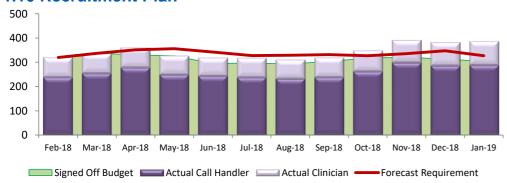
■ PDR %

11.9 Sickness



■ Long Term Sickness ■ Short Term Sickness

11.10 Recruitment Plan



Commentary

Statutory and mandatory training increased by 2.8% from December 2018 to January 2019 while PDR rates decreased by 2.5%. The capacity to do PDRs were impacted by increased sickness levels, therefore limiting availability. The service are reviewing current PDR completion rates and have offered additional overtime, together with a focus day on the 21 Feburary (major technology upgrade between 07:00 and 16:30 where calls will be nationally routed to other NHS 111 providers).

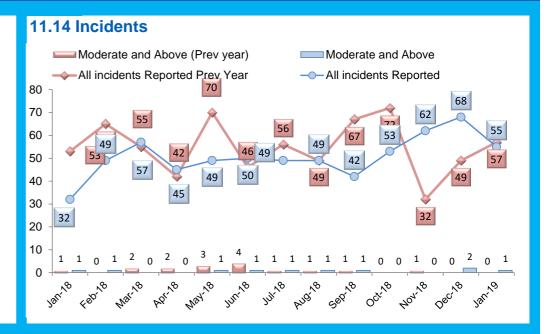
Sickness continues to be difficult for the NHS111 service with rates remaining above the Trust target. ESR levels are at 11.1% for January 2019 and HR senior advisors have continued the review of long term sickness cases to ensure that staff are being supported in line with the Trust Attendance Management process.

Additional actions around health and wellbeing have continued with mental health promotion and a deep clean of work areas scheduled for the call centres.

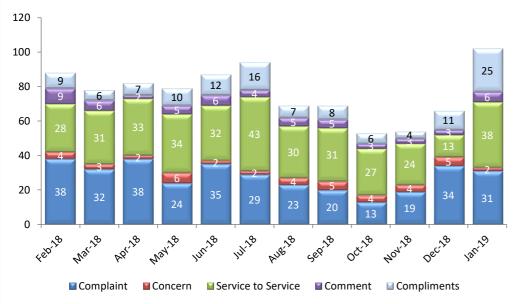
NHS 111 January 2019

11.12 Quality, Safety and Patient Experience

		Jan-19	YTD		
Serious Incidents		1	5		
Total Incidents (per 1	000 activities)	0.01	0.01		
Total incidents Mode	rate & above	1	5		
Response within target time for complaints & concerns		86%	90%		
Ombudsman	Upheld	0	0		
Cases	Not Upheld	0	0		



11.13 Patient Feedback



Commentary

1 SI was reported for January 2019.

31 patient complaints were received in January. These were related to delayed response from OOH provider, appropriateness of referral, call outcome, handover between services and telephone manner.

Themes and trends from these are reviewed by the governance team and actions taken to support improvements in service.

The number of compliments increased, with 25 received during January 2019.

Patient Feedback data is now provided by the 111 Governance Team to ensure report consistency accross the trust.

ANNEXES

Annex 1 AQI National Benchmarking

System (January 2010)	YAS	LOND	NWAS	EMAS	EEAS	SWAS	NEAS	WMAS	SECAMB	SCAS
System (January 2019)	AMPDS	AMPDS	AMPDS	AMPDS	AMPDS	AMPDS	Pathways	Pathways	Pathways	Pathways
Total Incidents (HT+STR+STC)	75,689	107,909	108,530	69,188	84,221	81,364	39,427	98,052	68,055	53,738
Incident Proportions%	YAS	LOND	NWAS	EMAS	EEAS	SWAS	NEAS	WMAS	SECAMB	SCAS
C1 and C2 Incidents	65.2%	69.9%	62.8%	70.8%	66.5%	61.2%	64.4%	54.2%	60.1%	54.6%
C1 Incidents	7.6%	11.9%	9.5%	9.8%	9.0%	5.6%	7.3%	6.0%	5.9%	5.1%
C2 Incidents	57.6%	58.0%	53.3%	61.1%	57.4%	55.6%	57.1%	48.2%	54.2%	49.5%
C3 Incidents	17.2%	19.2%	20.3%	16.5%	17.5%	23.9%	21.5%	34.9%	29.8%	30.2%
C4 Incidents	1.7%	1.5%	4.0%	0.3%	2.8%	2.1%	1.1%	1.7%	1.2%	1.8%
HCP 1-4 Hour Incidents	9.0%	3.4%	4.1%	5.0%	3.6%	3.9%	3.8%	5.8%	3.1%	7.8%
Hear and Treat	6.8%	3.5%	7.6%	7.4%	7.4%	6.2%	5.4%	3.0%	5.8%	5.9%
Performance	YAS	LOND	NWAS	EMAS	EEAS	SWAS	NEAS	WMAS	SECAMB	SCAS
C1-Mean response time (Target 00:07:00)	00:06:59	00:06:21	00:07:52	00:07:40	00:07:42	00:06:44	00:06:18	00:06:44	00:07:58	00:06:45
C1-90th centile response time (Target 00:15:00)	00:12:08	00:10:30	00:13:07	00:13:35	00:13:54	00:12:01	00:10:54	00:11:34	00:14:15	00:12:00
C2-Mean response time (Target 00:18:00)	00:19:49	00:21:34	00:26:24	00:30:52	00:24:56	00:29:20	00:26:54	00:12:11	00:20:59	00:16:27
C2-90th centile response time (Target 00:40:00)	00:41:16	00:46:07	00:57:00	01:05:48	00:51:28	01:01:45	00:56:20	00:22:09	00:39:57	00:32:37
C3-90th centile response time (Target 02:00:00)	01:58:10	02:41:49	03:04:07	03:29:58	03:07:26	02:58:23	04:02:36	01:19:50	03:55:06	01:55:52
C4-90th centile response time (Target 03:00:00)	02:47:48	02:51:28	03:39:26	02:21:54	03:14:45	03:52:21	03:45:38	02:05:52	04:27:24	02:46:45
Proportion of All incidents	YAS	LOND	NWAS	EMAS	EEAS	SWAS	NEAS	WMAS	SECAMB	SCAS
Incidents with transport to ED	60.9%	63.4%	61.3%	61.3%	58.1%	53.7%	58.6%	58.5%	61.2%	54.4%
Incidents with transport not to ED	9.3%	6.7%	5.7%	4.5%	2.9%	5.0%	10.8%	3.9%	0.8%	6.6%
Incidents with face to face response	23.0%	26.4%	25.4%	26.8%	31.7%	35.1%	25.2%	34.6%	32.1%	33.1%

Clinical (September 2018)	YAS	LOND	NWAS	EMAS	EEAS	SWAS	NEAS	WMAS	SECAMB	SCAS
	AMPDS	AMPDS	AMPDS	AMPDS	AMPDS	AMPDS	Pathways	Pathways	Pathways	Pathways
ROSC	22.5%	36.5%	30.9%	27.6%	26.0%	28.1%	28.7%	28.8%	31.3%	27.3%
ROSC - Utstein	53.8%	69.6%	40.0%	35.7%	51.2%	36.8%	61.5%	58.3%	56.0%	68.8%
Cardiac - Survival To Discharge	8.5%	8.7%	9.3%	8.9%	10.4%	5.0%	10.3%	11.5%	8.2%	16.2%
Cardiac - Survival To Discharge Utstein	22.7%	32.4%	24.3%	15.4%	33.3%	10.7%	38.5%	27.3%	17.4%	31.3%