



<b>MEETING TITLE</b> Board Meeting in Public		<b>MEETING DATE</b> 26/09/2019	
<b>TITLE of PAPER</b>		<b>PAPER REF</b>	2.2
<b>KEY PRIORITIES</b>		All	
<b>PURPOSE OF THE PAPER</b>		The purpose of the paper is to share the Clinical Strategy 2019-2024 with Trust Board for approval.	
<b>For Approval</b>	<input checked="" type="checkbox"/>	<b>For Assurance</b>	<input type="checkbox"/>
<b>For Decision</b>	<input type="checkbox"/>	<b>Discussion/Information</b>	<input type="checkbox"/>
<b>AUTHOR / LEAD</b>	Dr Steven Dykes	<b>ACCOUNTABLE DIRECTOR</b>	Dr Julian Mark
<b>DISCUSSED AT / INFORMED BY – include date(s) as appropriate [free text - please provide an audit trail of the development(s) / proposal(s) subject of this paper:</b> Clinical Strategy Workshops Sept and Oct 2017 – Senior clinical leadership from across the Trust Pre Trust Board presentation Nov 2017 Critical Friends presentation and discussion 12/2/2019 Consultation with Medical Directors from Yorkshire and Humber Acute Trusts and Feedback Quality Committee version 1.2 approved Strategic Leadership Day 07 March 2019 Trust Executive Group 24 April 2019 Board in Private 23 May 2019			
<b>PREVIOUSLY AGREED AT:</b>		<b>Committee/Group:</b> Board of Directors	<b>Date:</b> 23/05/2019
<b>RECOMMENDATION(S)</b>		It is recommended that Trust Board approve the Clinical Strategy	
<b>RISK ASSESSMENT</b>			
			<b>Yes</b>
			<b>No</b>
<b>Corporate Risk Register and/or Board Assurance Framework amended</b> <i>If 'Yes' – expand in Section 4. / attached paper</i>		<input type="checkbox"/>	<input checked="" type="checkbox"/>
<b>Equality Impact Assessment</b> <i>If 'Yes' – expand in Section 2. / attached paper</i>		<input checked="" type="checkbox"/>	<input type="checkbox"/>
<b>Resource Implications (Financial, Workforce, other - specify)</b> <i>If 'Yes' – expand in Section 2. / attached paper</i>		<input checked="" type="checkbox"/>	<input type="checkbox"/>
<b>Legal implications/Regulatory requirements</b> <i>If 'Yes' – expand in Section 2. / attached paper</i>		<input type="checkbox"/>	<input checked="" type="checkbox"/>
<b>ASSURANCE/COMPLIANCE</b>			
<b>Care Quality Commission</b> Choose a DOMAIN(s)		All	
<b>NHSI Single Oversight Framework</b> Choose a THEME(s)		1. All	

# Clinical Strategy 2019-2024

## 1. PURPOSE/AIM

- 1.1 The purpose of the paper is to share the Clinical Strategy 2019-2024 with Trust Board for approval.

## 2. BACKGROUND/CONTEXT

- 2.1 The Clinical Strategy will support the delivery of an integrated urgent and emergency care service which will save lives and ensure everyone in our communities receives the right care, whenever and wherever they need it, and will put the patient and clinician at the heart of the organisation through three core aims:

- Continuous improvement and innovation of clinical care,
- Enabling our multidisciplinary team to deliver high quality, person-centred, Evidence-based care and,
- Ensuring that patients experience a consistently safe, compassionate, high standard of care.

- 2.2 The Clinical Strategy has been developed over the last year with input from senior clinicians and managers across all service lines in the Yorkshire Ambulance Service, and externally, with input and feedback from Medical Directors and Senior Clinicians from external stakeholders, including Secondary Care.

## 3. PROPOSALS/NEXT STEPS

- 3.1 Following presentation to Trust Board, the Clinical Strategy will be launched, with retrospective approval by Trust Board at its next meeting in public.

## 4. RISK ASSESSMENT

- 4.1 The Clinical Strategy links to the following risks described on the Board Assurance Framework

- 1a Inability to deliver National performance targets and clinical quality standards
- 3a System-wide lack of availability of workforce and impact of changes to funding streams on provision of education and training.
- 3c Ineffective strategies for leadership and engagement and a developed organisational culture.
- 4a Impact of external system pressures and changes in wider health economy
- 5a inefficient joint working between corporate and operational services

**5. RECOMMENDATIONS**

It is recommended that Trust Board approve the Clinical Strategy.

**6. APPENDIX**

Clinical Strategy 2019-2024