



NHS
**Yorkshire
Ambulance Service**
NHS Trust



Financial Overview 2020-21

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Financial Overview 2020-21

Revised Covid Financial Regime

Finances supported Covid Response

Trust Deficit £0.75m better than plan

Capital Expenditure – Covid Impacted

Unqualified Audit & VFM Opinion

Financial Review – 2020-21



- 2020-21; a year dominated by operational and resulting financial challenges of delivering healthcare services during the coronavirus pandemic.
- Emergency funding arrangements were put in place across NHS at the start of the financial year, to enable healthcare organisations to respond to the initial COVID crisis, by improving cash flow and reducing the burden of transactional processing.
- The Trust incurred significant additional costs in all areas but particularly in our frontline services.



Revised Financial COVID Regime



April - September 2020-21

Temporary finance regime, which included:

- Suspension of usual planning processes and contract negotiations
- Retrospective income top-ups for COVID spend (to break-even in each of months 1-6)

October to March 2020-21

Revised financial regime, supporting organisations to deliver through recovery phase and move to business as usual.

- Based on national modelling and allocated directly (via block payments) or through Integrated Care Systems, (top-ups and growth funding)



Performance 2020-21



	Plan			Actual
	Month 1-6	Months 7-12	2020/21	2020/21
	£m	£m	£m	£m
Income	£150.43	£156.98	£307.41	£334.13
Pay	(£112.69)	(£117.09)	(£229.78)	(£241.60)
Non Pay	(£37.73)	(£41.65)	(£79.38)	(£92.63)
Reported deficit for the year	(£0.00)	(£1.75)	(£1.75)	(£1.01)
Adjusted items (Impairments & PPE)	-	-	-	£0.05
NHS Adjusted Financial Performance	(£0.00)	(£1.75)	(£1.75)	(£0.96)

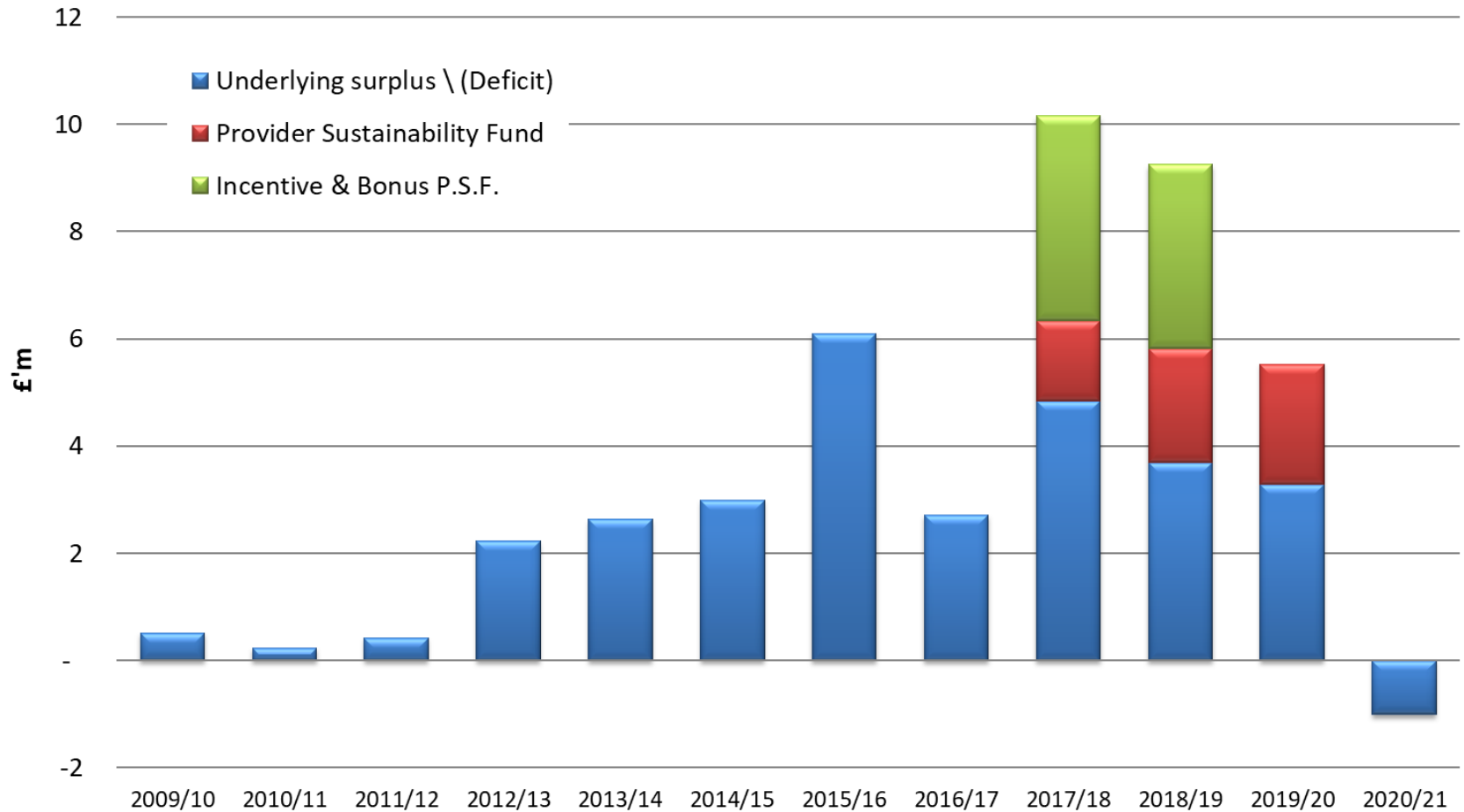
Delivered a 2020-21 adjusted financial deficit of £0.96m against the planned £1.754m deficit.

Trust received significant additional income in year; in relation to new contracts and services (including 111 First and PTS), support for the COVID response and the national settlement relating to 'Flowers', allowing investment in responding to COVID with essential and additional expenditure across all departments but particularly in frontline services.





Trust Surplus \ (Deficit) (2010-11 to 2020-21)





Income 2020-21

Service	2020/21	
	£m	%
Patient Care Income	£298.3	89%
Non-Patient Care Income	£6.9	2%
Other*	£9.6	3%
PSF, FRF and MRET funding	-	-
Vaccination & Testing	£0.4	0%
Top up Funding	£13.8	4%
Centrally Provided PPE	£5.1	2%
Total Income	£334.1	100%

* £9.6m centrally funded pension costs (£8.6m in 2019/20).

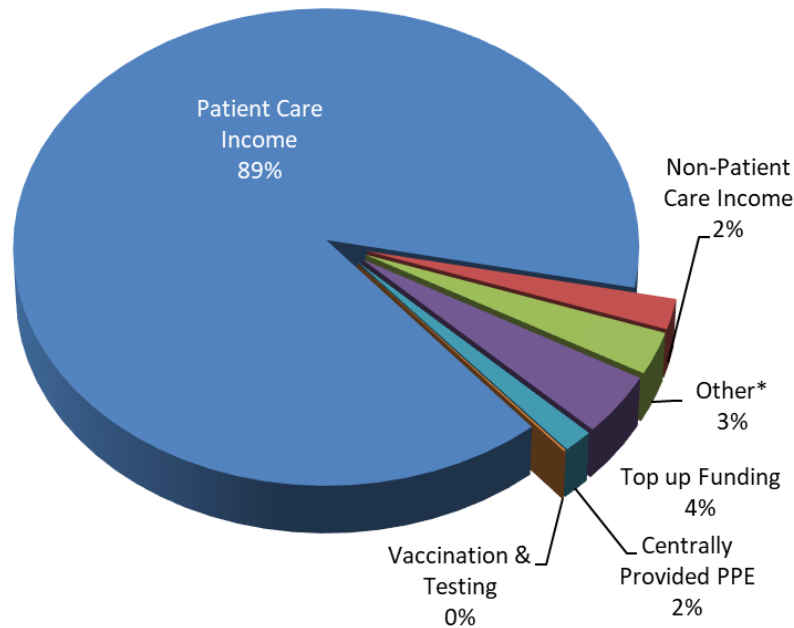
Income



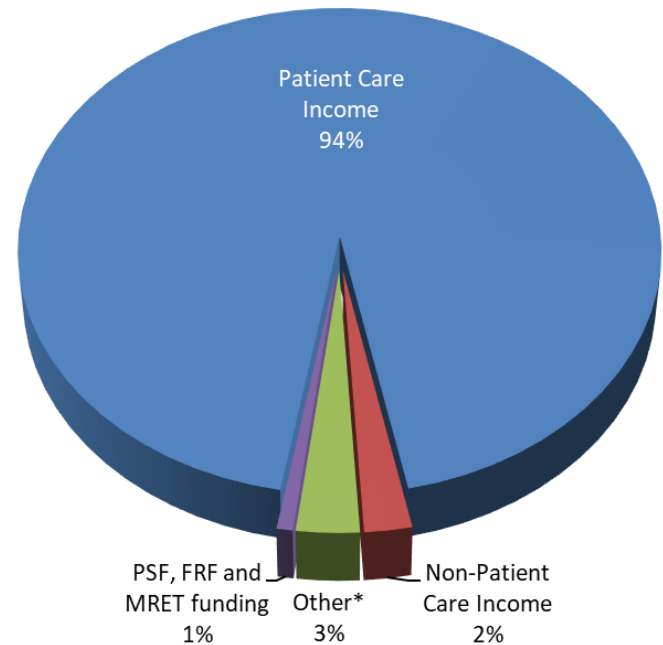
The Trust received income of £334.1m, including £5.1m for centrally provided personal protective equipment (PPE), £0.4m for staff vaccinations and COVID testing and £13.8m System top-up funding.

The Trust also received £9.6m central funding to cover increased staff pension costs.

2020-21



2019-20



Expenditure 2020-21



Expenditure	2020/21	
	£m	%
Pay Costs	£241.7	72%
Non Pay Costs	£75.5	23%
Depreciation	£11.9	4%
Centrally Provided PPE	£5.1	2%
Total Expenditure	£334.2	100%

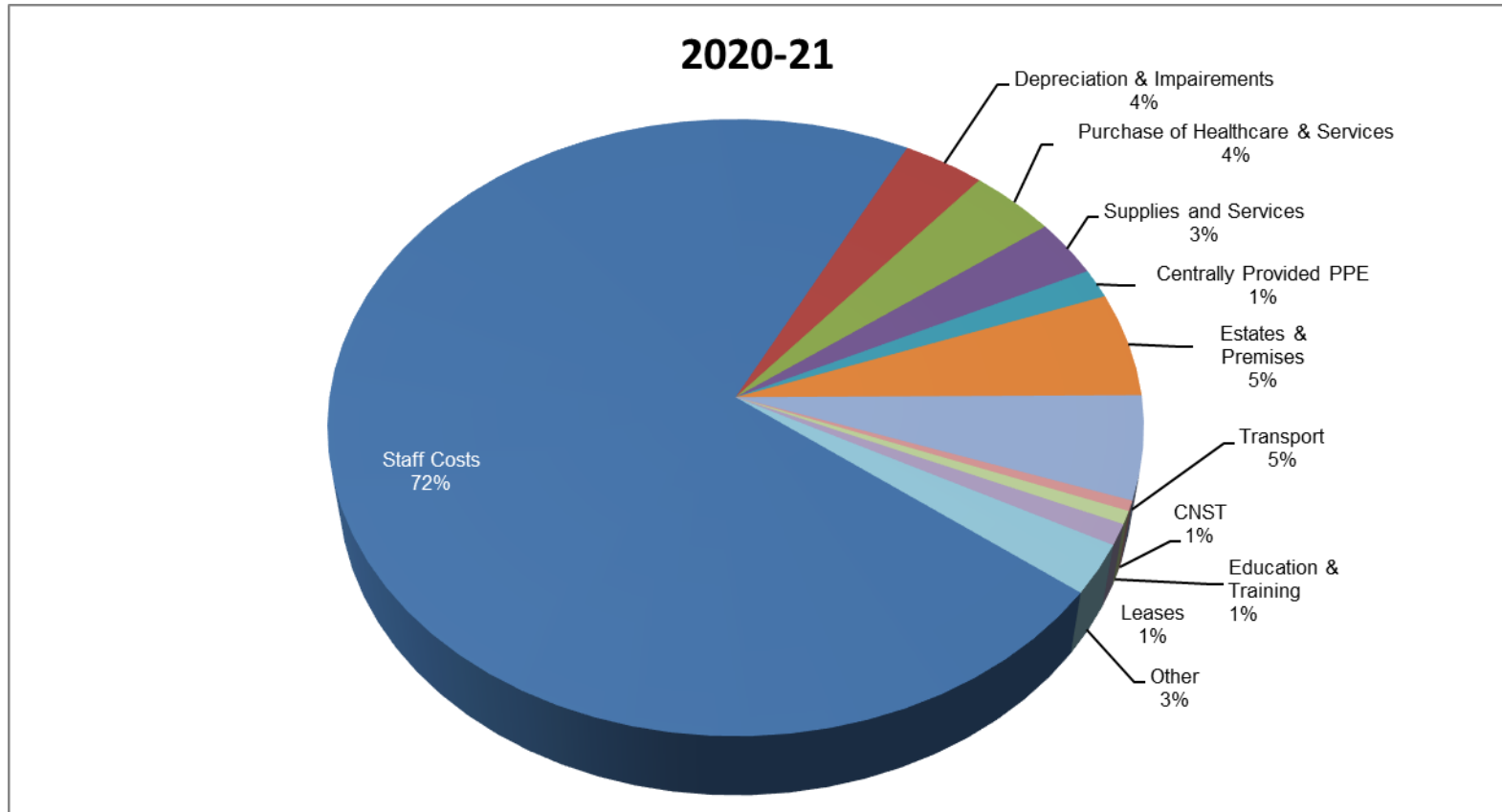
During 2020-21, pay costs increased by £29.5m, largely as a result of;

- COVID related absence,
- additional cleaning and vehicle preparation

Non-pay expenditure also increased. Additional costs were associated with;

- expansion of our fleet capacity (via private providers)
- estates related costs to enhance infection prevention and control

Expenditure

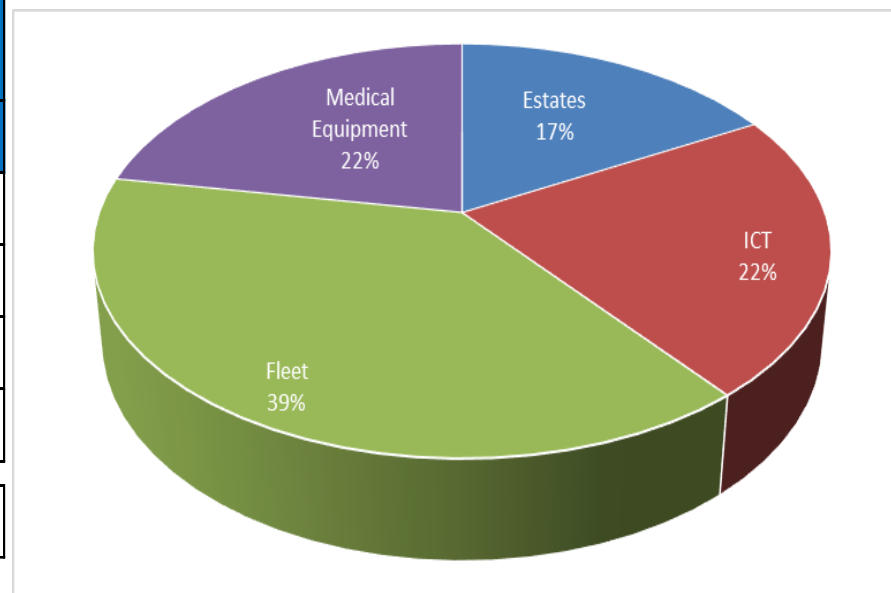


Capital Expenditure

The Trust approved a Trust Capital Plan of £12.4m to fund programmes across Estates, Fleet, ICT and Medical Equipment for 2020-21.

In recognition of the challenges associated with COVID, the Trust was able to access an additional £1.1m capital, available via NHS England\Improvement for ICT, 111 First, PTS stretchers, EOC & GP Connect.

Capital Expenditure	Trust Capital £m	Covid-19 Related £m	Total Capital £m
Estates	£2.3	-	£2.3
ICT	£2.3	£0.7	£3.0
Fleet	£5.2	-	£5.2
Medical Equipment	£2.8	£0.2	£3.0
Total	£12.6	£0.9	£13.5



Trust Capital Spend in 2020-21



£13.5m

- 2020-21 saw the continued capital investment in the Trust's Fleet (Double Crew Ambulances and Patient Transport Service vehicles).
- Due to COVID-19, several of our planned capital and strategic initiatives were paused, including Hub and Spoke, with our capital plan reprioritised to respond to the new challenges in year.
- This enabled significant improvements in our IT infrastructure that supported flexible and homeworking and Estates remodelling to offer socially distanced environments for our staff.



Outlook for 2021-22



The financial plan for 2021-22 has rolled forward the principles from the 2020-21 interim COVID19 financial regime and set a budgetary framework for the first half of 2021-22 (H1).

This approach has continued to provide a level of income allowing the Trust to plan in relation to the ongoing response to COVID-19 and to the focus on recovery across health.

There will be a requirement to focus on efficiency and waste reduction in the second half of 2021-22 (H2) and beyond.

The Trust faces challenging financial times ahead but we have robust financial management in place, transparency of our financial position and support and ownership of the challenges by our staff.

