## GENDER PAY GAP <br> at 31 March 2022


 The gender pay gap is different from equal pay. Equal pay means that
male and female employes ceecive equal pay for work of equal laviue.
The gender pay gap refers to the overall piture of avergeqe pay of male and female employees.

OUR WORKFORCE HAS AN EMPLOYEE
BASE THAT IS PREDOMINANTLY FEMALE




## mean average bonus




GAP: $-14.08 \%$
median average bonus
 the data arranged from the highest paym




BONUS PAYMENTS



PROPORTION OF MALES


The infographic above shows to The infographic above shows the
percratago of eninthe Upore Quartie
has inceased, meaning we are moving
awwer toen has increased, meaning we are moving
away from an equil)
hence the the ered incease.
At the other end of our pay spectrum,
number of women in the Lower and Lewe-Middale ouarties has incereased
umberof women apartyinins sad dud being the
 nd median pay gaps.
from last year, again moving away from
our
target. The increase in ite
Lower



```
MOVING FORWARD
We recognise our papy gap has widened in 2022, and our action plan aims
to narrow this gap. We will continue to work w witho our netw
```




``` progress. Athough our gap has widened, we
this and heverop osed our cains anialab
continue focused work across cur six themes:
- Branding, Communication and
Transpareny - eare epen about our
promotion, pay and reward processes.
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``` - Recruitment and promotion processes
- our vacancies are attractive to
```




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Maternity, Paternity and Parental Matenity, Paternity and Parental
Leave Policices
our fanily leave Roceses are supportive in helpin responsibilities d.
on their return.
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