



Public Board Strategic Seasonal Plan 26 October 2023

Item 3.1

Presented for:	Approval
Accountable Director:	Nick Smith Chief Operating Officer (Interim)
Presented by:	Nick Smith Chief Operating Officer (Interim)
Author:	Liz Eastwood Head of Service and Quality (Central Delivery)
Previous Committees:	TEG Finance and Performance Committee Private Trust Board
Legal / Regulatory:	No

Key Priorities/Goals	Deliver the best possible response for each patient, first time Be a respected and influential system partner, nationally, regionally and at place
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Strategic Ambition	(✓)	BAF Strategic Risk
1. Patients and communities experience fully joined-up care responsive to their needs		1a Ability to deliver high quality care in 999/A&E Operations
2. Our people feel empowered, valued and engaged to perform at their best		2a Ability to ensure provision of sufficient clinical workforce capacity and capability
3. We achieve excellence in everything we do		Choose an item.
4. We use resources wisely to invest in and sustain services		Choose an item.

Key points	
1. To review and approve the Trusts Strategic Seasonal Plan covering the period September 2023 to March 2024 2. To note and support the approach to develop the Trusts Tactical Seasonal Plan which will be overseen by the Trust Executive Group	For discussion

Public Board
26 October 2023
Seasonal Plan Update
Nick Smith, Interim Chief Operating Officer

1. SUMMARY

1.1 The purpose of this paper is:

- to present the Trust Strategic Seasonal Plan covering the period September 2023 to March 2024.
- To outline the approach to preparing and delivering the Trusts Tactical plan covering the same period, focussed on the key times identified as a risk to ongoing service delivery.

2. BACKGROUND

- 2.1 The Trust is required to develop a Winter Plan by NHS England, providing assurance on the approach the Trust will take to maintain operational resilience through the winter period. The Trust is required to ensure that there is a Board approved strategic plan by the end of September 2023, and has encouraged trusts to move to considering year-round resilience in its planning approach.
- 2.2 The Trust Executive Group (TEG) supported the proposal to move to a year-round Seasonal Planning approach. This is to support year-round planning to respond to the challenges that pose a risk to operational delivery. The Operational Resilience Oversight Group (OROG) has been established in response to this, which has held its initial meeting.
- 2.3 The work of this group has informed the Trusts Strategic Seasonal Plan which was presented to the TEG on the 23rd of August 2023 for comment. These comments have now been incorporated into the version presented to the Finance and Performance Committee.
- 2.4 The plan has since been reviewed and supported at the Finance and Performance committee on the 7th of September 2023 and Board of Directors Meeting (held in Private) on 28th September 2023.

3. PROPOSAL

- 3.1 It is proposed that the members of the Trust board approve the attached Strategic Seasonal Plan.
- 3.2 The first draft of the Trust wide Tactical Seasonal Plan is now being produced and will be presented to TEG in mid September. The intention that as many key decisions to support the Trusts tactical response to maintain a service delivery are made prior to the period of identified pressures. TEG will act as the key assurance and decision making group overseeing the delivery of the Trusts Seasonal Tactical Plan.

4. FINANCIAL IMPLICATIONS

- 4.1 A number of schemes are being developed as part of the tactical plan that have financial implications, where required these will be presented to TEG as part of the tactical plan for sign off.

5. RISK

- 5.1 The members of OROG have identified that there are some schemes that will require external approval due to financial management rules linked to agency cap. We will look to get early request through to TEG members to support these external discussions.

6. COMMUNICATION AND INVOLVEMENT

- 6.1 It will be the responsibility of the members of OROG to ensure that the risks identified, and tactical response plans are cascaded as appropriate through the organisation.

7. PUBLICATION UNDER FREEDOM OF INFORMATION ACT

- 7.1 This paper is exempt from publication under Section 22 of the Freedom of Information Act 2000, as it contains information which is in draft format and may not reflect the organisation's final decision.

8. NEXT STEPS

- 8.1 The Tactical Plan will be produced by the end of September and updates provided to the Trust Executive Group by exception on a fortnight basis from October onwards. Where significant specific decisions are required by the TEG subject specific papers will be developed to support and inform decision making.

9. RECOMMENDATION

- 9.1 The members of the Trust Board are requested to:
- To review and approve the Trusts Strategic Seasonal Plan covering the period September 2023 to March 2024
 - To note and support the approach to develop the Trusts Tactical Seasonal Plan which will be overseen by the Trust Executive Group

10. SUPPORTING INFORMATION

- 10.1 The following papers make up this report:

Strategic Seasonal Plan: Version 1.0

Liz Eastwood, Head of Service and Delivery (Central Delivery)
October 2023