



## Highlight Report

Report from: Finance and Performance Committee

Date of the meetings: 5th October 2023

### Item 4.6

#### Key discussion points at the meetings and matters to be escalated to board:

##### Alert:

M5 YTD underspend of £6.5m. The position was noted to private Board on 28th September, and has been sent to the system. This was ahead of the Committee meeting for M5.

The forecast year end position holds significant risk of material underspend majorly due to recruitment/attrition factors. The system is requesting review of realistic forecast year end position for submission at M8.

YAS causation issues of recruitment through agency methods for call centre staff and obstacles in delivering to recruitment posts are referred to Chair the people committee for discussion and followup on actions on that agenda understanding the operational, financial and reputation impacts for YAS this year but also financial matters and decision making consequences across system partners and ourselves longer term as we are not underfunded but taking time to resource to an operating model for appropriate performance.

M6 ledgers close Monday 9th October for committee review at the next committee meeting in November. The committee timings require amendment as the reviewed and reportable monthly position is not available for Board in a timely manner. The Chair and Executive lead will take this forward but likely changes will not come into play until 2024.

Strategic objective - Category 2 response times, has an increased risk of non delivery as a direct consequence of CRR35 Hospital Handover. This risk profile is worsening as a result of York and Scarborough District Hospital handover. In September handover times moved from 4 mins to 20mins average. Crew clear times due to a change in data capture and process was highlighted as an issue to investigate more fully,

There is slippage on the Q2 deliverables of strategic objective - Performance Management Framework, however the Q2 deliverables will be ready for review at November's committee meeting and there is continued progression of the work streams.



### Advise:

There are opportunities for the business planning process to improve and the committee refers to the strategy session held 28th September. The business planning process is to be added to the committee's workplan for oversight and assurance.

The committee has requested assurance over income and supplier contract management oversight in the organisation for future committee meetings.

The Committee can also advise of achievement of 97% compliance against the Emergency Planning, Resilience and Response (EPRR) Core Standards. This means there is Substantially Compliant. This is a significant improvement over recent years of 61% in 2021/22 and 88% in 2022/23

### Assure:

The Committee:

- Received M6 Operations Performance papers including specific reference to category 2 response performance and actions.
- Received M5 Financial Performance papers
- Received updates from Executive Leads on the following Strategic Priorities
  - (Category 2 response is picked up in the Ops performance pack)
  - Understand and Utilise Data Intelligence to Improve Patient Care and Population Health (verbal)
  - Performance Framework (presentation)
  - The Long-Term Estates Plan (full papers as separate agenda item)
- Noted the designated risks from the BAF and Corporate Risk register requesting that the BAF needs a specific review with consideration of the Estates impact and referencing against existing risks.
- Reviewed and recommended for Board approval, the proposed Q2 variations to the A&E contract
- Noted the procurement update and work plan for live projects 23/24
- Reviewed the Estates strategy and plan and recommended for Board approval
- Reviewed and recommended for Board approval, the Global Rostering Business Case
- Reviewed and referred back to TEG all 5 recommendations for approval wrt the Scarborough AVP station construction.



**Risks discussed:**

- The technical reporting change as a result of IFRS16 and a lack of CDEL notification. The Trust continues to enter into leases in line with the Board approved plan but may need to curtail this if the CDEL limit ultimately isn't enough. This is an NHS wide issue. Key mitigations are strong oversight on the capital programmes and continued dialogue with system colleagues. However it is worth noting with reference to an open action, that the ICB has not yet updated its risk log for this issue. This has been requested by YAS.
- Financial and operational impact of insufficient workforce capacity in key areas.
- The Scarborough and York Hospital handover time increases in September and impact to Category 2 response times.

**New risks identified:**

Major increase in cost for the Scarborough hub and spoke plan affecting ability to proceed with the proposed next phase of development. The matter has been referred back to TEG

**Report completed by: Amanda Moat, Committee Chair**  
**Date 9th October 2023**