

# Integrated Performance Report

December 2024

Published 20 January 2025



Exceptions, Variation and Assurance

Statistical Control Charts (SPC) are used to define variation and targets to provide assurance. Variation that is deemed outside the defined lower and upper limit will be shown as a red dot. Where available variation is defined using weekly data and if its not available monthly charts have been used. Icons are used following best practice from NHS Digital and adapted to YAS. The definitions for these can be found below.

| Variation                             |  |  | Assurance   |  |   |
|---------------------------------------|--|--|---|--|---|
|                                       |  |  |   |  |   |
| Common cause<br>No significant change | Special cause of concerning nature or <b>higher</b> pressure due to (H)igh or (L)ow values | Special cause of improving nature or <b>lower</b> pressure due to (H)igh or (L)ow values | Variation indicates inconsistently passing or falling short of target | Variation indicates consistently (F)alling short of target | Variation indicates consistently (P)assing target |

**Variation icons:**      **Orange** indicates concerning **special cause variation** requiring action.  
                                 **Blue** indicates where improvement appears to lie.  
                                 **Grey** indicates no significant change (**common cause variation**).

**Assurance icons:**      **Orange** indicates that you would consistently expect to **miss** a target.  
                                 **Blue** indicates that you would consistently expect to **achieve** a target.  
                                 **Grey** indicates that sometimes the target will be achieved and sometimes it will not, due to random variation. In a RAG report, this indicator would flip between red and green.

# Table of Contents

- Strategy and Priorities Overview
- Service Transformation & System Pressures
- Transformation Programme Dashboards
- KPI Exceptions (999, IUC, PTS, Quality and Workforce)
- Workforce Summary
- Finance Summary
- Patient Demand Summary
- Patient Experience (Quality)
- Patient Clinical Effectiveness

































- Patient Outcomes Summary
- Patient Safety (Quality)
- Fleet and Estates





# 999 IPR Key Exceptions - December 24

| Indicator                       | Target   | Actual   | Variance   | Assurance   |
|---------------------------------|----------|----------|--|---|
| 999 - Answer Mean               |          | 00:00:03 |    |   |
| 999 - Answer 95th Percentile    |          | 00:00:23 |    |   |
| 999 - AHT                       |          | 00:06:21 |    |   |
| 999 - Calls Ans in 5 sec        | 95.0%    | 91.8%    |    |    |
| 999 - C1 Mean (T < 7 Mins)      | 00:07:00 | 00:08:14 |    |    |
| 999 - C1 90th (T < 15 Mins)     | 00:15:00 | 00:14:17 |    |    |
| 999 - C2 Mean (T < 18 Mins)     | 00:18:00 | 00:41:15 |    |    |
| 999 - C2 90th (T < 40 Mins)     | 00:40:00 | 01:32:52 |    |    |
| 999 - C3 Mean (T < 1 Hour)      | 01:00:00 | 02:05:48 |    |    |
| 999 - C3 90th (T < 2 Hour)      | 02:00:00 | 04:39:13 |    |    |
| 999 - C1 Responses > 15 Mins    |          | 1,020    |   |   |
| 999 - C2 Responses > 80 Mins    |          | 5,915    |  |   |
| 999 - Job Cycle Time            |          | 02:03:07 |  |   |
| 999 - Avg Hospital Turnaround   | 00:30:00 | 01:01:57 |  |  |
| 999 - Avg Hospital Handover     | 00:15:00 | 00:37:15 |  |  |
| 999 - Avg Hospital Crew Clear   | 00:15:00 | 00:24:04 |  |  |
| 999 - Total lost handover time  |          | 11,473   |  |   |
| 999 - Crew clear over 30 mins % |          | 29.5%    |  |   |
| 999 - C1%                       |          | 17.8%    |  |   |
| 999 - C2%                       |          | 61.6%    |  |   |

### Exceptions - Comments (Director Responsible - Nick Smith)

**Call Answer** - The call answer figures are for Trust level only and do not change based on the area selection. The mean call answer was 3 seconds for December, an increase from November of 1 second. The median remained the same at zero seconds and the 90th, 95th and 99th percentiles all increased. The 90th increased from 0 seconds in November to 1 second in December, 95th increased from 15 seconds to 23 seconds, and 99th increased from 1 minute 11 seconds to 1 minute, 22 seconds.

**Cat 1-4 Performance** - The mean performance time for Cat1 worsened from November by 1 second and the 90th percentile improved by 11 seconds. The mean performance time for Cat2 worsened from November by 3 minutes 57 seconds and the 90th percentile worsened by 8 minutes 55 seconds. Compared to December of the previous year, the Cat1 mean improved by 33 seconds, the Cat1 90th percentile improved by 1 minute 2 seconds, the Cat2 mean improved by 4 minutes 41 seconds and the Cat2 90th percentile improved by 11 minutes 41 seconds.

**Call Acuity** - The proportion of Cat1 and Cat2 incidents was 79.4% in December (17.8% Cat1, 61.6% Cat2) after a 1.0 percentage point (pp) increase compared to November (0.7 pp increase in Cat1 and 0.3 pp increase in Cat2). Comparing against December for the previous year, Cat1 proportion increased by 0.5 pp and Cat2 proportion decreased by 1.7 pp.

**Responses Tail (C1 and C2)** - The number of Cat1 responses greater than the 90th percentile target increased in December, with 1,020 responses over this target. This is 44 (4.5%) more compared to November. The number for last month was 17.1% lower than December 2023. The number of Cat2 responses greater than 2x 90th percentile target increased from November by 1,487 responses (33.6%). This is a 17.2% decrease from December 2023.




















**Hospital & Job Cycle Time** - Last month the average handover time increased by 6 minutes 19 seconds and overall turnaround time increased by 6 minutes 41 seconds. The number of conveyances to ED was 3.1% higher than in November. Overall, the average job cycle time increased by 6 minutes 16 seconds from November.

**Demand** - On scene response demand was 0.9% below forecasted figures for December. It was 5.9% higher compared to November and 2.0% higher compared to December 2023. All response demand (HT + STR + STC) was 7.1% higher than November.

**Outcomes** - Comparing incident outcome proportions within 999 for December against November, the proportion of hear & treat increased by 0.9 percentage points (pp), see treat & refer increased by 1.2 pp and see treat & convey decreased by 2.1 pp. The proportion of incidents with conveyance to ED decreased by 2.0 pp and the proportion of incidents conveyed to non-ED decreased by 0.2 pp.



# IUC IPR Key Indicators - December 24

| Indicator                       | Target   | Actual   | Variance  | Assurance   |
|---------------------------------|----------|----------|---|---|
| IUC - Calls Answered            |          | 166,761  |    |   |
| IUC - Answered vs. Last Month % |          | 15.7%    |   |   |
| IUC - Answered vs. Last Year %  |          | 9.1%     |   |   |
| IUC - Calls Triage              |          | 163,652  |   |   |
| IUC - Calls Abandoned %         | 3.0%     | 2.2%     |    |    |
| IUC - Answer Mean               | 00:00:20 | 00:00:37 |    |    |
| IUC - Answered in 60 Secs %     | 90.0%    | 83.5%    |    |    |
| IUC - Answered in 120 secs %    | 95.0%    | 89.2%    |   |   |
| IUC - Callback in 1 Hour %      | 60.0%    | 46.4%    |  |  |
| IUC - ED Validations %          | 50.0%    | 49.2%    |  |  |
| IUC - 999 Validations %         | 75.0%    | 99.5%    |  |  |
| IUC - ED %                      |          | 15.1%    |  |   |
| IUC - ED Outcome to A&E %       |          | 80.9%    |  |   |
| IUC - ED Outcome to UTC %       |          | 7.4%     |  |   |
| IUC - Ambulance %               |          | 12.2%    |  |   |

## IUC Exceptions - Comments (Director Responsible - Nick Smith)

AS received 177,541 calls in December, 8.9% below the annual business plan baseline demand. 166,761 (93.9%) of these were answered, 15.7% above last month and 9.1% above the same month last year.

The reporting rules for telephony performance were updated in August 2024 to be in line with the decision paper approved in TEG on 24/07/24. These updated figures have been backdated to March 2023. Whilst it is no longer a national KPI, we are continuing to monitor the percentage of calls answered in 60 seconds, as it is well recognised within the IUC service and operations as a benchmark of overall performance. This measure decreased to 83.5% from 91.3% in December. The percentage of calls answered in 120 seconds decreased to 89.2% in December from 94.9%. Average speed to answer has increased by 18 seconds to 37 seconds compared with 19 seconds last month. Abandonment rate increased to 2.2% from 1.4% last month.












The proportion of clinician call backs made within 1 hour decreased to 46.4% from 47.6% last month. This is 13.6% below the national target of 60%. Core clinical advice decreased to 23.7% from 25.0% last month. These figures are calculated based on the new ADC specification, which removes 111 online cases from counting as part of clinical advice, and also locally we are removing cases which come from the DCABS clinical service as we do not receive the initial calls for these cases.

The national KPI for ambulance validations monitors performance against outcomes validated within 30 minutes, rather than just all outcomes validated, and the target for this is 75% of outcomes. However, YAS is still measured against a local target of 95% of outcomes validated overall. Against the National KPI, performance was 93.6% in December, whilst performance for overall validations was 99.5%, with 18,664 cases validated overall.

ED validation performance decreased to 49.2% from 56.7% last month. The target for this KPI is 50%. This figure being lower than the target is due in part to ED validation services being closed on DoS (in the out of hours periods) for several periods of time during the month as a result of clinical demand and capacity pressures to the service. ED validation continues to be driven down since the implementation of 111 First and the prioritisation of UTCs over validation services for cases with an initial ED outcome. Previous analysis showed that if cases now going to UTCs that would have gone to validation previously were no longer included in the denominator for the validation calculation, YAS would have met and exceeded the 50% target every month this year.

Amongst booking KPIs, bookings to UTCs increased to 22.1% from 20.1% last month and ED bookings remained level at 0.1%. Referrals to IUC Treatments Centres have stayed consistent, however an issue with the booking system is causing the bookings figure for this KPI to appear very low. Bookings into the Emergency Department have dropped to 0% due to the booking system being switched off at the end of June 2024. We will see ED bookings at 0% until a new booking system is implemented.

# PTS IPR Key Indicators - December 24

| Indicator   | Target | Actual | Variance   | Assurance   |
|---|--------|--------|--|---|
| PTS - Answered < 180 Secs                             | 90.0%  | 84.2%  |    |  |
| PTS - % Short notice - Vehicle at location < 120 mins | 90.8%  | 80.5%  |    |  |
| PTS - % Pre Planned - Vehicle at location < 90 Mins   | 90.4%  | 88.9%  |    |  |
| PTS - Arrive at Appointment Time                      | 90.0%  | 87.6%  |    |  |
| PTS - Journeys < 120Mins                              | 90.0%  | 98.1%  |    |  |
| PTS - Same Month Last Year                            |        | 1.1%   |  |   |
| PTS - Increase - Previous Month                       |        | -7.7%  |  |   |
| PTS - Demand (Journeys)                               |        | 74,630 |  |   |

## PTS Exceptions - Comments (Director Responsible - Nick Smith)

PTS Total Activity saw a 7.7% decrease in December when compared to November. This was expected due to the Festive Period. Demand was 1.1% higher than the same period in 2023, this followed trend from last month. November 23 was where PTS saw the step change in demand and activity has been continuously high since then.

For the second month running, Delivered Journeys fell in line with the forecast from the Operational Plan. Year to date journey activity is 5.6% higher than forecast.

Call Performance has been on an upward trend for the third month running. 84.2% of calls were answered in 180 seconds, the highest KPI achieved since August. 40,030 calls were received by Reservations, a 9.6% reduction to November. Decreases in journey activity continues to correlate to call demand. Compared to December 2023, call activity was 11.9% higher.

Short Notice Outwards Performance was above 80.0% for the second month running. 80.5% of patients were picked up in 120 minutes. Service level continues to be low compared to the previous year. The number of Private Provider hours worked remains low compared to when Winter Funding was available, having an impact on performance.

All other KPI's fell in line with recent trends.

# Workforce Summary

A&E

EOC

IUC

Other

PTS

Trust



## Key KPIs

| Name                             | Dec-23 | Nov-24 | Dec-24 |
|----------------------------------|--------|--------|--------|
| Turnover (FTE) %                 | 10.4%  | 10.0%  | 9.7%   |
| Vacancy Rate %                   | 13.1%  | 7.9%   | 7.4%   |
| Apprentice %                     | 9.8%   | 10.1%  | 9.8%   |
| BME %                            | 6.8%   | 8.2%   | 8.2%   |
| Disabled %                       | 7.2%   | 9.1%   | 9.2%   |
| Sickness - Total % (T-5%)        | 7.7%   | 7.5%   | 9.2%   |
| PDR / Staff Appraisals % (T-90%) | 72.7%  | 82.2%  | 82.0%  |
| Essential Learning               |        | 91.2%  | 90.0%  |

## YAS Commentary

**FTE, Turnover, Vacancies and BME** – Compared to November 2024, the turnover and vacancy rate have both decreased. In comparison to the same month last year (December 2023) the vacancy rate has reduced by 5.7 percentage points. Turnover for IUC has decreased, remaining high for IUC at 29.1%, whereas Vacancies for IUC have increased to 24.3% (Note: IUC figures are for those employed staff leaving the Trust only). The work to implement the IUC case for change is progressing. The numbers of BME and staff living with disabilities is steadily improving i.e. BME has increased by 1.4 percentage points since December 2023. Note: The vacancy rate shown is based on the budget position against current FTE establishment with some vacancies being covered by planned overtime or bank.

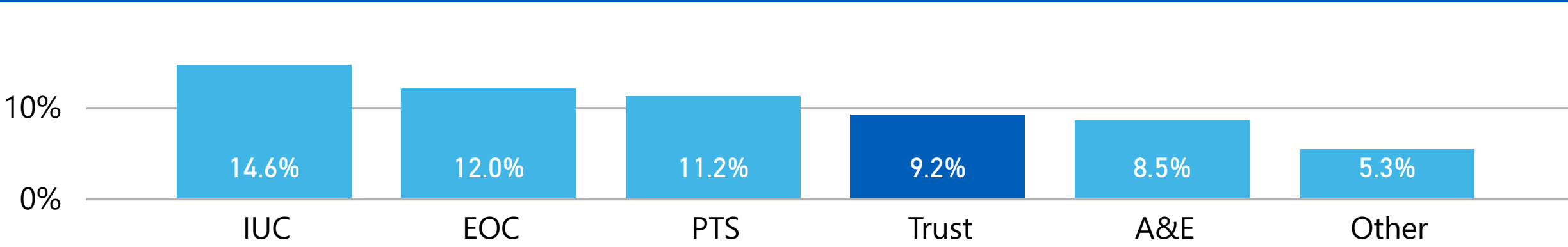
**Sickness** – Sickness has worsened, increasing from 7.5% to 9.2%, from the previous month. Health surveillance tells us that this is reflective of what’s happening in communities nationally. A sub-group of the Organisational Efficiency Group is working to actively reduce absence through monitoring and addressing compliance with day one and return to work absence management processes and MSK/injuries at work. The People & Culture Group receives updates on this work. Each service line has a service specific absence reduction plan.

**PDR / Appraisals** – The overall compliance rate has decreased slightly from last month to now stand at 82.0% (82.2% in Nov) but continues to show a notable upturn in 24/25 compared to the relatively static position across 23/24 (72%). IUC is the highest performing area (86.3%) with EOC as the lowest (67.6%). Targeted support is being provided to areas with lower compliance by the Leadership & OD Business Partners including assistance to ensure completed appraisals are recorded on ESR. The Compliance Dashboard is accessible to all managers and a new Online Appraisal system is in development.

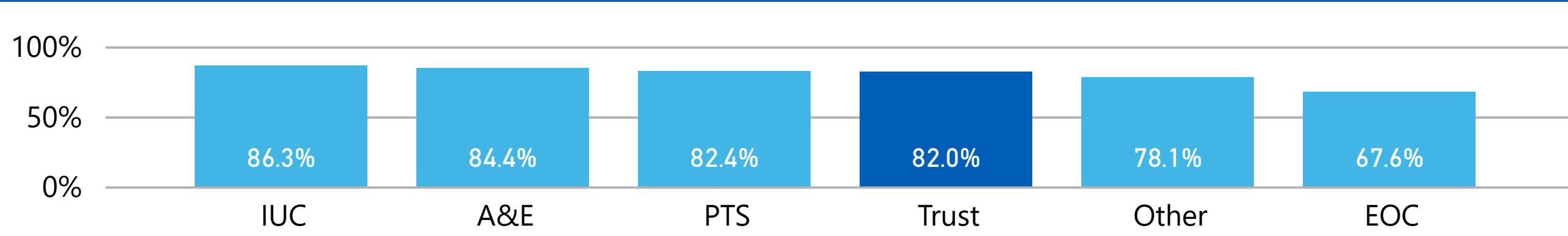
**Essential Learning** – The trust target of 90% is met at 90% but is showing a decreasing trend since the Aug 2024 with 3 service lines now below the target: EOC 85.3%, IUC 88.2% and A&E 89.4%. The compliance dashboard is available to all managers and refreshed twice weekly. Targeted work is ongoing with Subject Matter Experts to raise compliance rates and monitored through the education Portfolio Governance Boards. YAS is an active participant in the national review of Statutory and Mandatory Training.

Assurance: All data displayed has been checked and verified

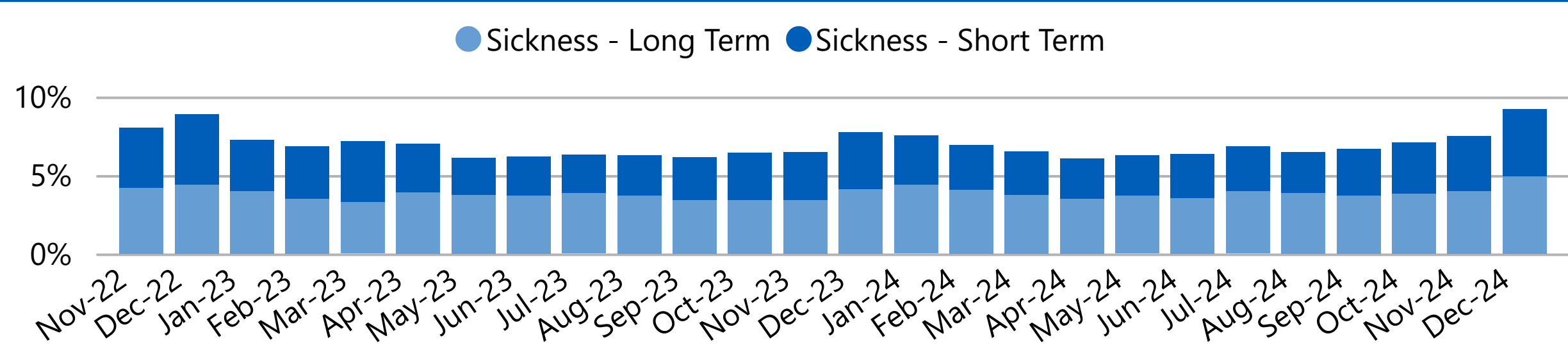
## Sickness Benchmark for Last Month (Trust)



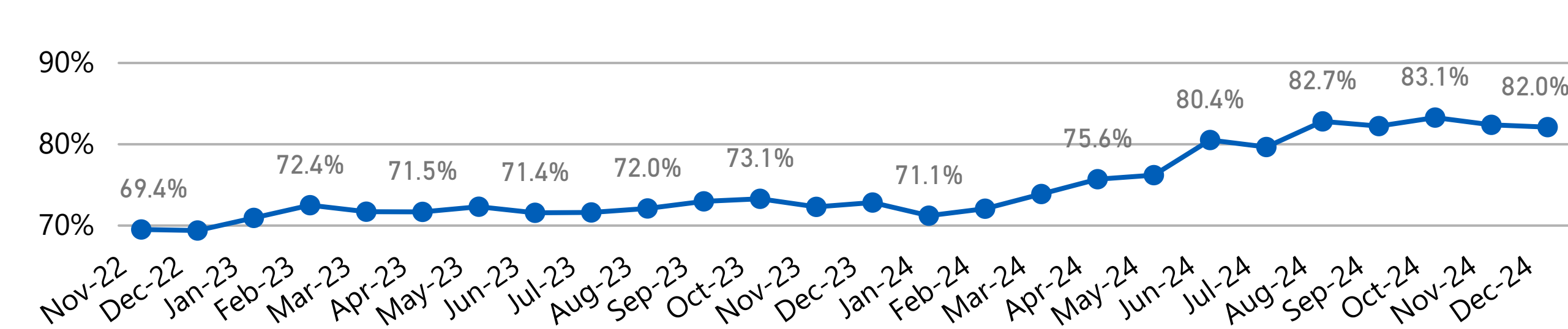
## PDR Benchmark for Last Month (Trust)



## Sickness



## PDR - Target 90%





# YAS Finance Summary (Director Responsible Kathryn Vause) - December 24



## Overview - Unaudited Position

### Overall -

The Trust has a YTD deficit position at month 9 of £501k as shown above. The forecast position is for the Trust to achieve breakeven and assumes achievement of identifying all efficiency requirements and vacancy factor allocation.

### Capital -

The outturn expenditure forecast remains in line with annual plan.

### Cash -

As at the end of December, the Trust had £48.6m cash at bank. (£60.2m at the end of 23/24).

### Risk Rating -

There is currently no risk rating measure reporting for 2024/25.

## Full Year Position (£000s)

| Name               | YTD Plan | YTD Actual | YTD Plan v Actual |
|--------------------|----------|------------|-------------------|
| ▼                  |          |            |                   |
| Surplus/ (Deficit) | £408     | -£501      | -£909             |
| Cash               | £62,086  | £48,648    | -£13,438          |
| Capital            | £9,671   | £4,052     | -£5,619           |

## Monthly View (£000s)

| Indicator Name     | 2024-05 | 2024-06 | 2024-07 | 2024-08 | 2024-09 | 2024-10 | 2024-11 | 2024-12 |
|--------------------|---------|---------|---------|---------|---------|---------|---------|---------|
| ▼                  |         |         |         |         |         |         |         |         |
| Surplus/ (Deficit) | £0      | -£870   | -£105   | £769    | £678    | £94     | -£177   | -£890   |
| Cash               | £53,894 | £50,599 | £55,100 | £56,600 | £55,355 | £55,360 | £53,888 | £48,648 |
| Capital            | £180    | £240    | £904    | £391    | £177    | £394    | £2,100  | -£143   |

# Patient Demand Summary

## Demand Summary

| Indicator                          | Dec-23  | Nov-24  | Dec-24  |
|------------------------------------|---------|---------|---------|
| 999 - Incidents (HT+STR+STC)       | 77,326  | 76,950  | 82,417  |
| 999 - Calls Answered               | 97,819  | 93,015  | 101,447 |
| IUC - Calls Answered               | 152,785 | 144,110 | 166,761 |
| IUC - Calls Answered vs. Ceiling % | -24.0%  | -11.8%  | -16.1%  |
| PTS - Demand (Journeys)            | 73,822  | 80,898  | 74,630  |
| PTS - Increase - Previous Month    | -8.5%   | -6.1%   | -7.7%   |
| PTS - Same Month Last Year         | 8.0%    | 0.2%    | 1.1%    |
| PTS - Calls Answered               | 31,958  | 41,441  | 37,862  |

## Commentary

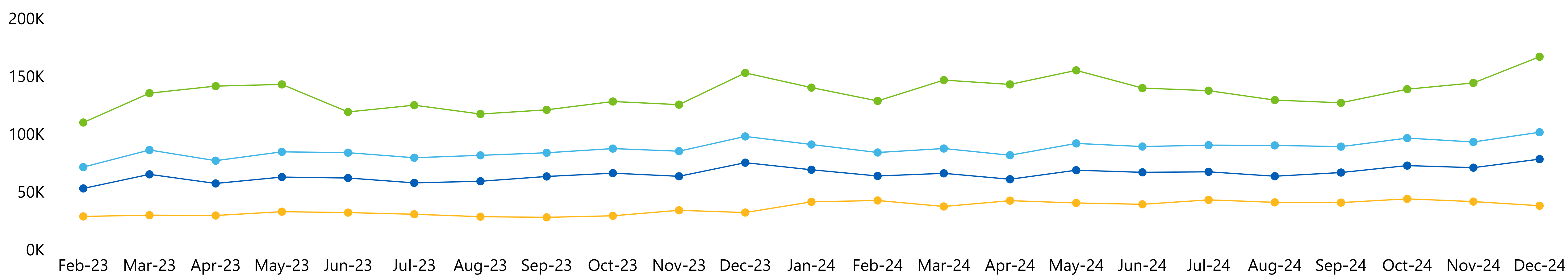
**999** - On scene response demand was 0.9% below forecasted figures for December. It was 5.9% higher compared to November and 2.0% higher compared to December 2023. All response demand (HT + STR + STC) was 7.1% higher than November.

**IUC** - YAS received 177,541 calls in December, 8.9% below the annual business plan baseline demand. 166,761 (93.9%) of these were answered, 15.7% above last month and 9.1% above the same month last year.

**PTS** - PTS Total Activity saw a 7.7% decrease in December when compared to November. This was expected due to the Festive Period. Demand was 1.1% higher than the same period in 2023, this followed trend from last month. November 23 was where PTS saw the step change in demand and activity has been continuously high since then.

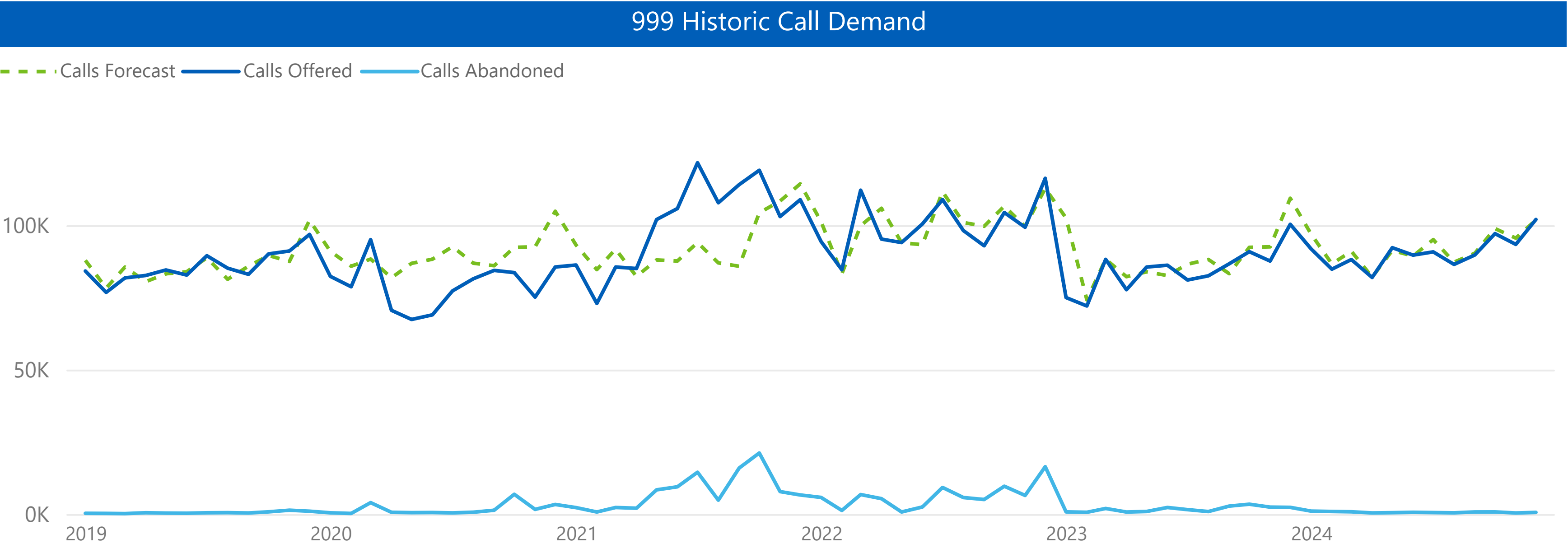
## Overall Calls and Demand

**Figure** ● 999 - Total Calls via Telephony (AQI) ● 999 - Calls Answered ● IUC - Calls Answered ● PTS - Calls Answered



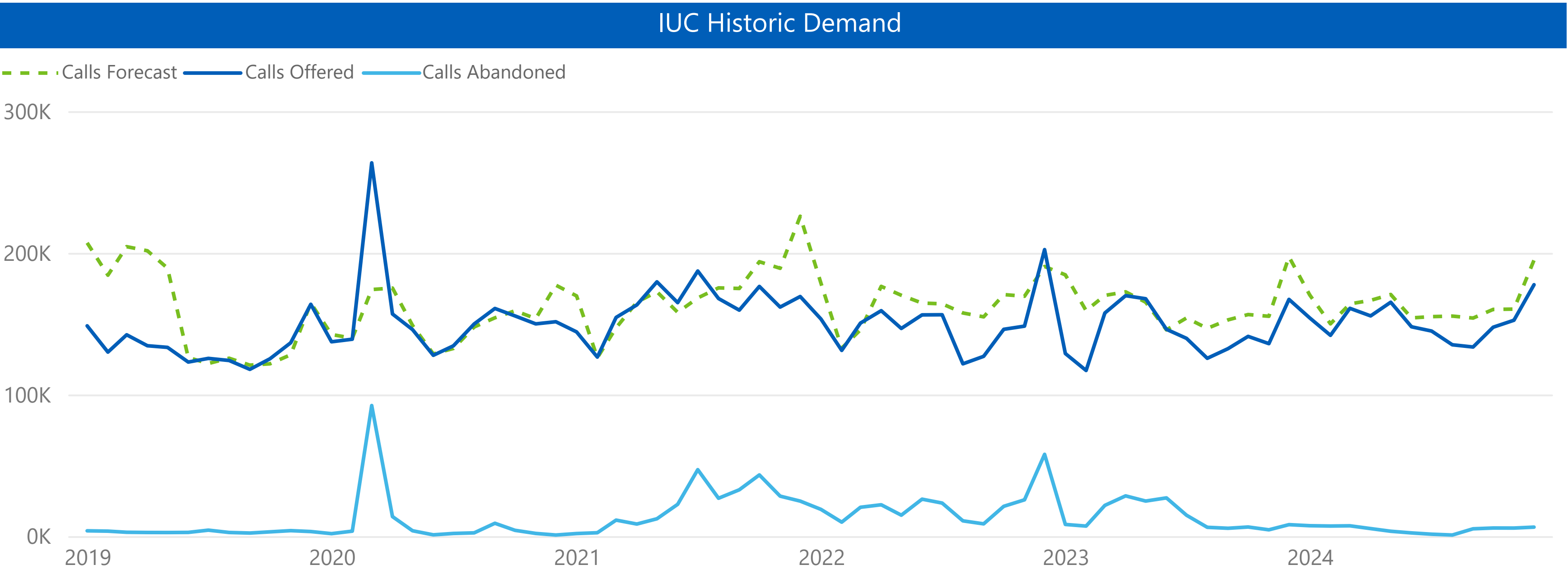
# 999 and IUC Historic Demand

999 and IUC call demand broken down by calls forecast, calls offered and calls abandoned.



999

999 data on this page includes calls on both the emergency and non-emergency applications within EOC. The forecast relates to the expected volume of calls offered in EOC, which is the total volume of calls answered and abandoned. The difference between calls offered and abandoned is calls answered. In December 2024, there were 102,000 calls offered which was 0.2% above forecast, with 101,447 calls answered and 553 calls abandoned (0.5%). There were 9.3% more calls offered compared with the previous month and 1.7% more calls offered compared with the same month the previous year. Historically, the number of abandoned calls has been very low, however, this has increased since April 2021 and remains relatively high, fluctuating each month. There was a 56.7% increase in abandoned calls compared with the previous month.



IUC

YAS received 177,541 calls in December, 8.9% below the annual business plan baseline demand. 166,761 (93.9%) of these were answered, 15.7% above last month and 9.1% above the same month last year.

Calls abandoned increased to 2.2% from 1.4% last month and was 2.8% below last year.

Please note: the reporting rules for telephony performance were updated in August 2024 to be in line with the decision paper approved in TEG on 24/07/24. These updated figures have been backdated to March 2023. Any queries please contact us at [yas.businessintelligence@nhs.net](mailto:yas.businessintelligence@nhs.net).

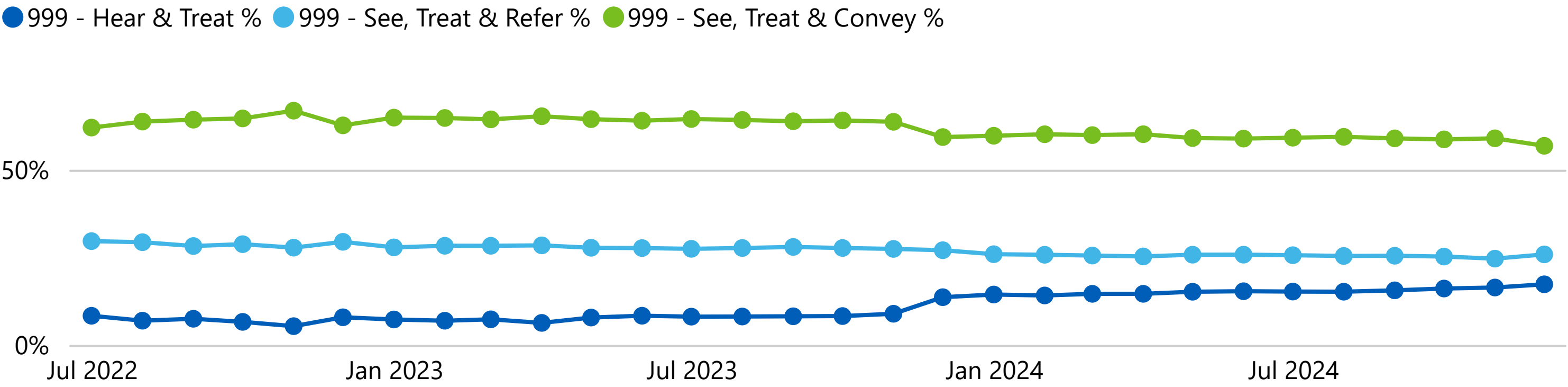


# Patient Outcomes Summary

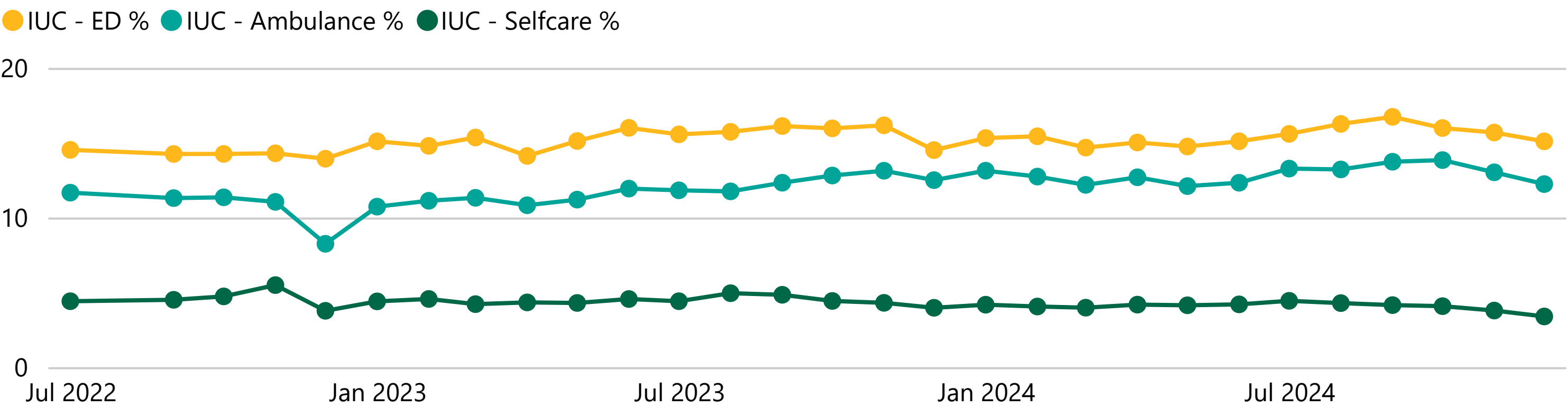
## Outcomes Summary

| ShortName                    | Dec-23  | Nov-24  | Dec-24  |
|------------------------------|---------|---------|---------|
| 999 - Incidents (HT+STR+STC) | 77,326  | 76,950  | 82,417  |
| 999 - Hear & Treat %         | 13.6%   | 16.4%   | 17.3%   |
| 999 - See, Treat & Refer %   | 27.0%   | 24.6%   | 25.9%   |
| 999 - See, Treat & Convey %  | 59.3%   | 59.0%   | 56.8%   |
| 999 - Conveyance to ED %     | 53.4%   | 52.8%   | 50.8%   |
| 999 - Conveyance to Non ED % | 5.9%    | 6.2%    | 6.1%    |
| IUC - Calls Triaged          | 146,665 | 141,599 | 163,652 |
| IUC - ED %                   | 14.5%   | 15.7%   | 15.1%   |
| IUC - Ambulance %            | 12.5%   | 13.0%   | 12.2%   |
| IUC - Selfcare %             | 4.0%    | 3.8%    | 3.4%    |
| IUC - Other Outcome %        | 16.2%   | 14.2%   | 13.7%   |
| IUC - Primary Care %         | 51.8%   | 51.7%   | 53.7%   |
| PTS - Demand (Journeys)      | 73,822  | 80,898  | 74,630  |

## 999 Outcomes



## IUC Outcomes



## Commentary

**999** - Comparing incident outcome proportions within 999 for December against November, the proportion of hear & treat increased by 0.9 percentage points (pp), see treat & refer increased by 1.3 pp and see treat & convey decreased by 2.2 pp. The proportion of incidents with conveyance to ED decreased by 2.0 pp and the proportion of incidents conveyed to non-ED decreased by 0.1 pp.

**IUC** - The proportion of callers given an Ambulance outcome was 12.2%, with Primary Care outcomes at 53.7%. The proportion of callers given an ED outcome was 15.1%. The percentage of ED outcomes where a patient was referred to a UTC was 7.4%, a figure that historically has been as low as 2-3%. A key goal of the 111 first programme was to reduce the burden on emergency departments by directing patient to more appropriate care settings.

# Patient Experience (Director Responsible - Dave Green)

A&E

PTS

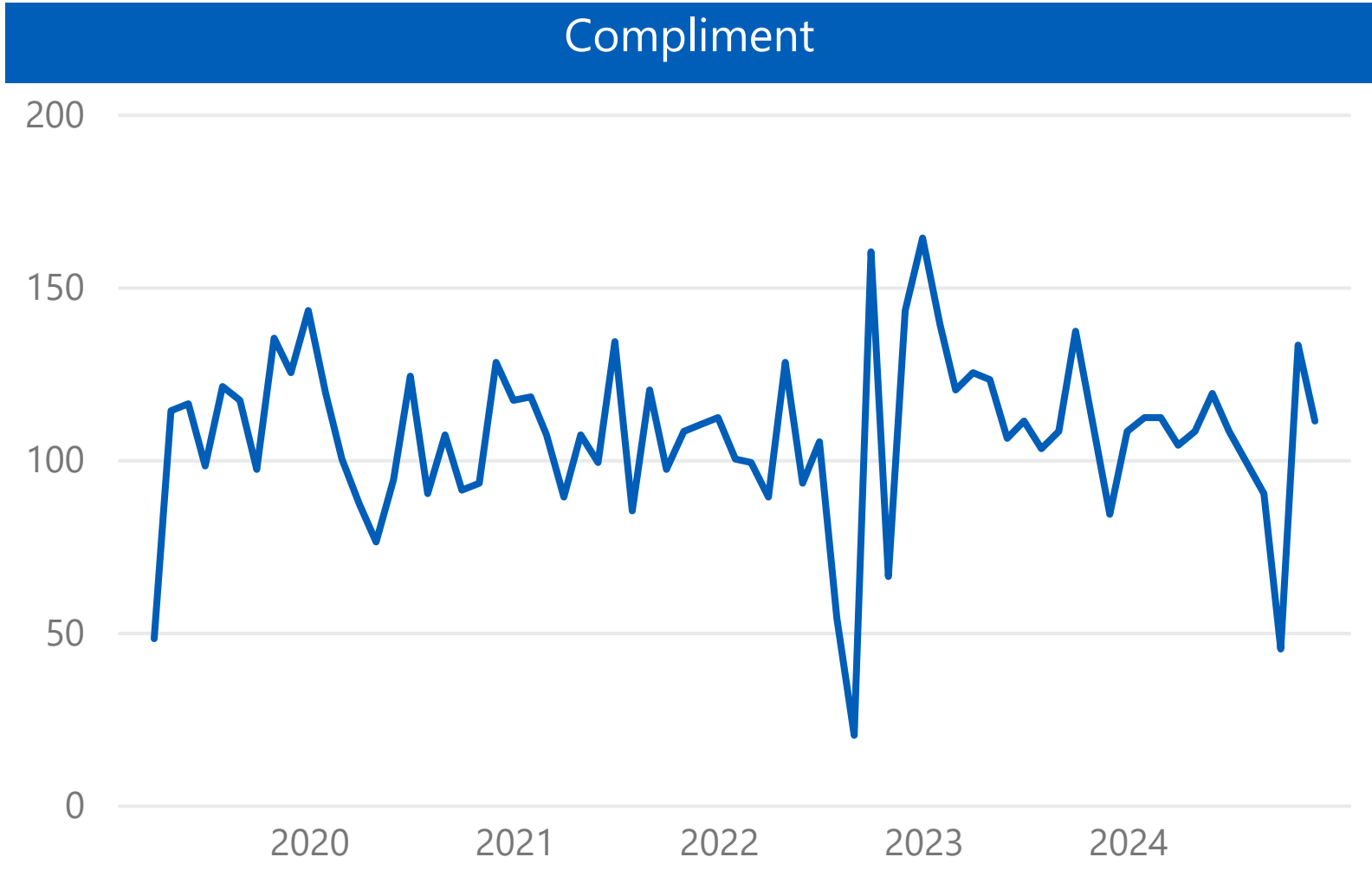
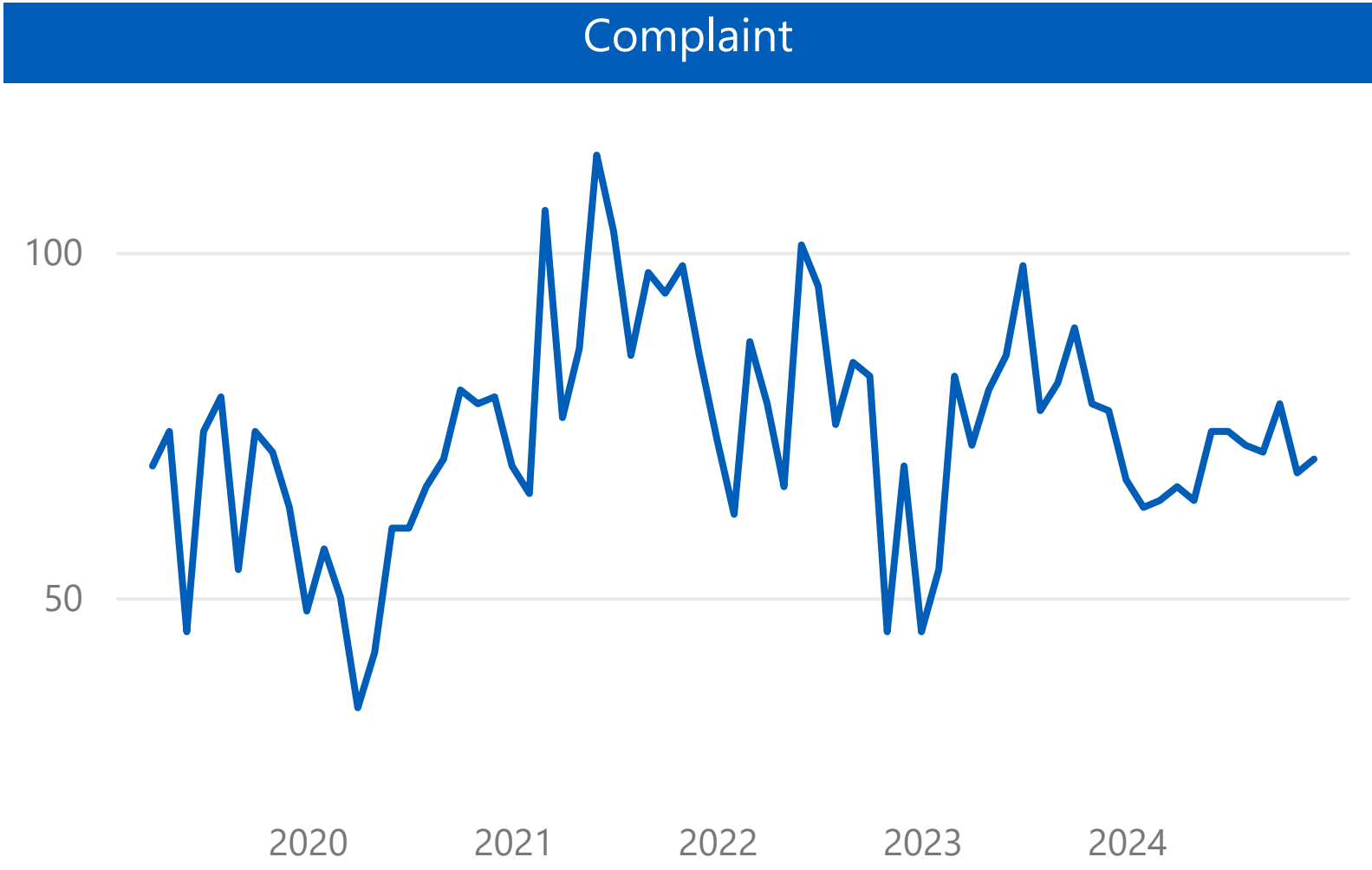
EOC

YAS

IUC



| Patient Relations  |        |        |        |
|--------------------|--------|--------|--------|
| Indicator          | Dec-23 | Nov-24 | Dec-24 |
| Service to Service | 72     | 100    | 76     |
| Concern            | 52     | 60     | 35     |
| Compliment         | 84     | 133    | 111    |
| Complaint          | 77     | 68     | 70     |
| Total              | 84     | 133    | 111    |



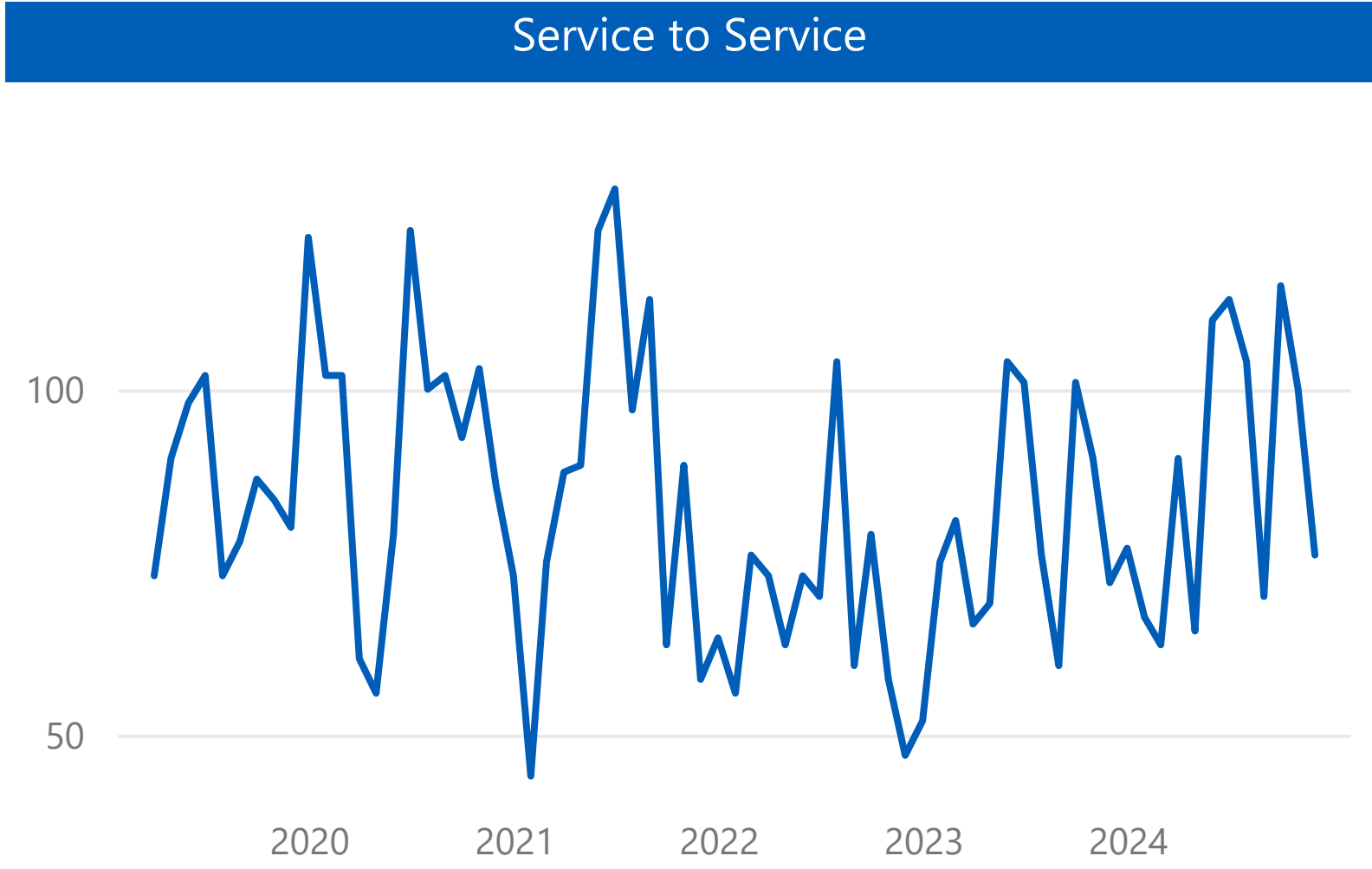
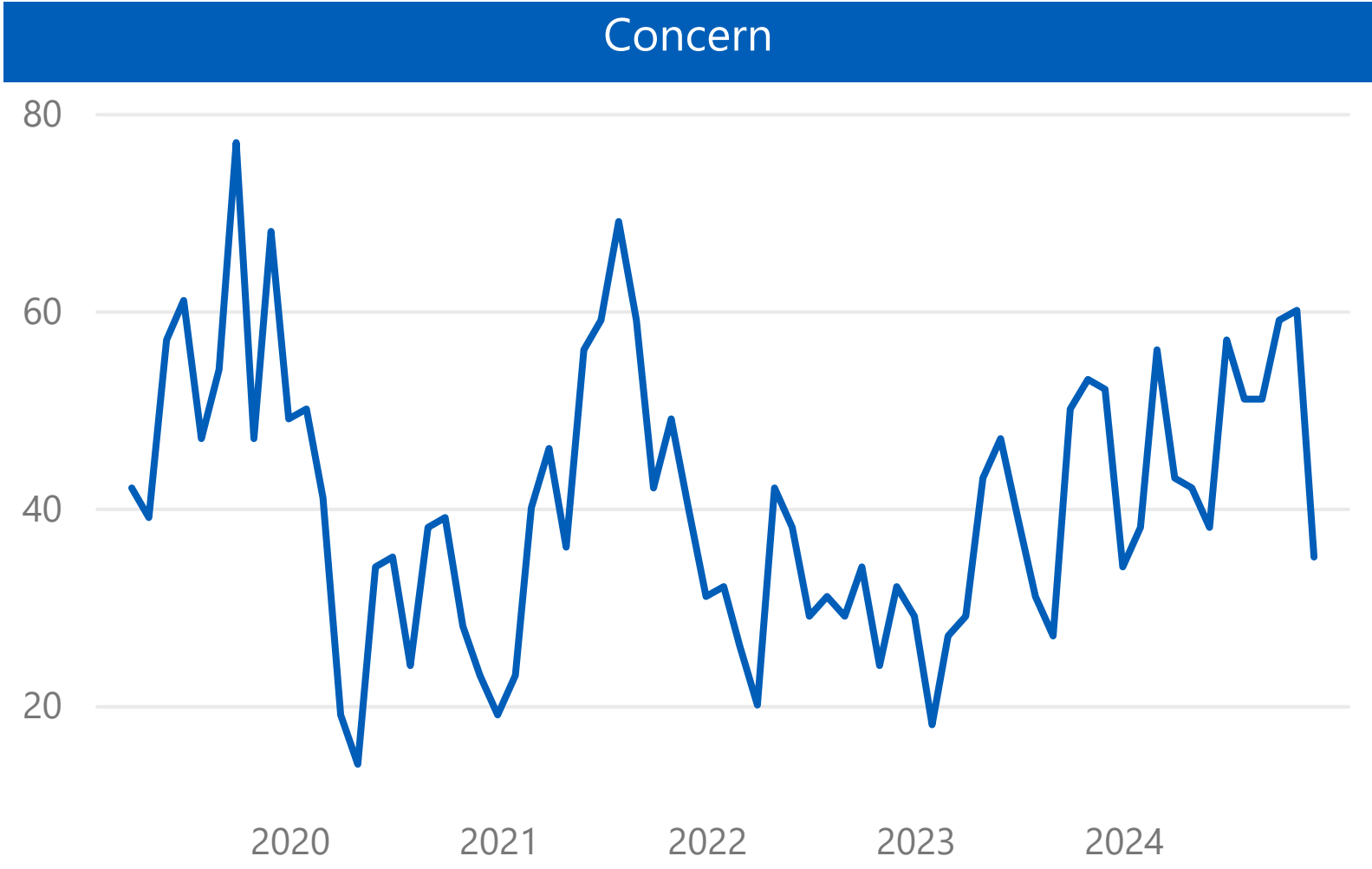
### YAS Comments

Compared to November, YAS has experienced a decrease in Service-to-Service complaints, and concerns have dropped by 41% from the previous month. There is also a 32% decrease in concerns compared to December of last year. Compliments have increased by 32% year-on-year, with the compliment figures this month being accurate and timely due to the clearance of a backlog. Complaints have slightly decreased since last month.

In A&E, Service-to-Service complaints have decreased slightly this month, but there has been a significant 121% increase compared to the previous year. Concerns and compliments have also risen since last month, likely due to winter pressures.

In EOC, complaints have decreased since last month, with a 55% reduction compared to the previous year. Service-to-Service complaints have dropped significantly by 86% compared to the previous year. Concerns have also decreased.

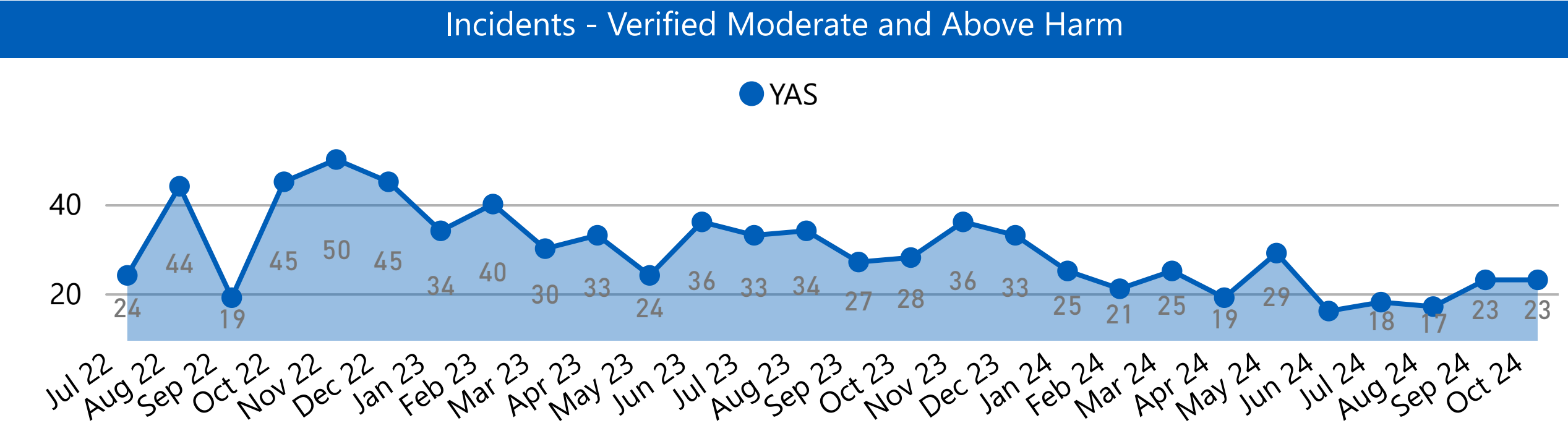
PTS has seen decreases in both Service-to-Service complaints and overall complaints compared to the previous month. Local resolution within PTS has supported early resolution of concerns, reflecting a 23% decrease in concerns and a 44% reduction in complaints.



| Incidents                          |        |        |        |
|------------------------------------|--------|--------|--------|
| Indicator                          | Dec-23 | Nov-24 | Dec-24 |
| All Incidents Reported             | 925    | 937    | 932    |
| Number of duty of candour contacts | 7      | 8      | 4      |
| Number of RIDDORs Submitted        | 5      | 3      | 5      |

| Indicator  | Oct 23 | Sep 24 | Oct 24 |
|--|--------|--------|--------|
| Moderate & Above Harm (verified)   | 28     | 23     | 23     |
| Patient Incidents - Major, Catastrophic, Catastrophic (death) (verified) | 5      | 6      | 3      |

| Hygeine                        |        |        |        |
|--------------------------------|--------|--------|--------|
| Indicator                      | Dec-23 | Nov-24 | Dec-24 |
| % Compliance with Hand Hygiene | 83.7%  | 99.1%  | 98.7%  |
| % Compliance with Premise      | 90.5%  | 92.4%  | 99.3%  |
| % Compliance with Vehicle      | 92.4%  | 93.1%  | 98.9%  |



| Safeguarding                       |        |        |        |
|------------------------------------|--------|--------|--------|
| Indicator                          | Dec-23 | Nov-24 | Dec-24 |
| Rapid Review                       |        | 1      |        |
| Child Safeguarding Practice Review |        |        |        |
| Domestic Homicide Review (DHR)     | 4      | 3      | 3      |
| Safeguarding Adult Review (SAR)    | 2      | 5      | 10     |
| Child Death                        | 21     | 14     | 16     |

| A&E Long Responses           |        |        |        |
|------------------------------|--------|--------|--------|
| Indicator                    | Dec-23 | Nov-24 | Dec-24 |
| 999 - C1 Responses > 15 Mins | 1,231  | 976    | 1,020  |
| 999 - C2 Responses > 80 Mins | 7,147  | 4,428  | 5,915  |

YAS Comments

**Domestic Homicide Reviews (DHR)** – 3 requests for information in relation to a DHR was received in November.

**Safeguarding Adult Review (SAR)** – 5 requests for information in relation to SAR’s were received in November.

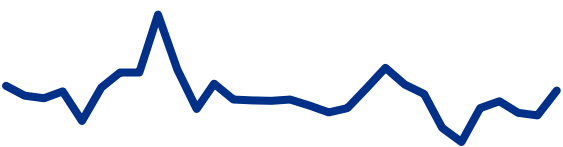


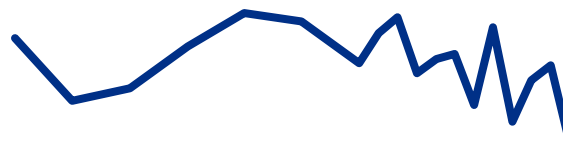



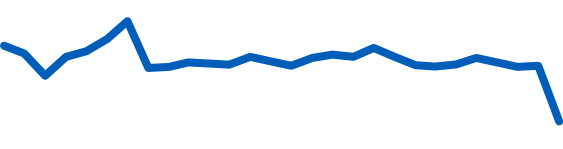



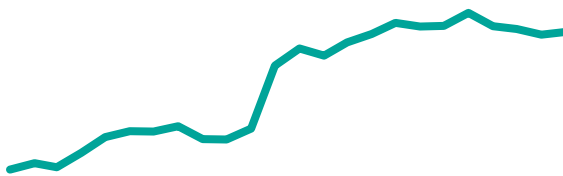


**Child Safeguarding Practice Review (CSPR)** - 0 requests were received to support a CSPR in November.

**Rapid Review (RR)** – the team contributed information in relation to 1 Rapid Review in November.

**Child death** - The Safeguarding team contributed information in relation to 14 children who died in November.



# Patient Clinical Effectiveness (Director Responsible - Dr. Julian Mark)

|                       |  |   |   |   |   |   |
|-----------------------|--|---|---|---|---|---|
| <u>Cardiac Arrest</u> | <div>No. Cardiac Arrests<br/>Sep-24</div> <div>308</div>  | <div>Bystander CPR<br/>Sep-24</div> <div>57.0%</div>            | <div>ROSC<br/>Sep-24</div> <div>35.4%</div>    | <div>ROSC Care Bundle<br/>Sep-24</div> <div>43.2%</div>  | <div>Survival to Discharge<br/>Sep-24</div> <div>9.7%</div>  | <div>Cardiac Survivors<br/>Sep-24</div> <div>30</div>  |
| <u>Stroke</u>         | <div>No. of Patients<br/>Sep-24</div> <div>425</div>      | <div>Avg Call to Door Minutes<br/>Sep-24</div> <div>35</div>    | <div><p><b>Cardiac Arrest</b> - The number of cardiac arrests remains as expected with survival to discharge remaining high at 9.7% with 30 survivors in September. Bystander CPR dropped, at 57.0% with the GoodSAM app deployment still pending.</p><p><b>Stroke</b> - Average call to door time decreased to 35 minutes due to long response times to category 2 patients. The NHSE stroke video pilot in South Yorkshire will be extended to Humber and North Yorkshire later this year. A review of the stroke pathway and outcomes has been commenced and will report later this year.</p><p><b>Heart Attack</b> - Some improvement in average call to door time and a sustained improvement in care bundle compliance, analgesia remains the key factor in not achieving compliance. The new pathway with the ability to send the ECG to the PPCI centre is still embedding and the declined rate remains high.</p><p><b>Recontacts</b> - In December 2024, overall Recontact Rates were consistent across all ICS'. Both STR and STC rates continue to climb with further work to be undertaken to understand potential causes.</p><p><i>Recontact metrics have recently been developed by YAS who will monitor the data to ensure best practice is followed. Recontacts data is exported monthly and includes initial calls and subsequent calls within the month + 72 Hours. As a result of this, calls that had previously been flagged as a subsequent calls in previous data sets may be classified as an initial call in future exports. 'Frequent Callers' have been removed from Recontacts metrics. Recontacts data at ICS level excludes instances where a patient has called from two separate ICS'.</i></p></div> |   |   |   |
| <u>Heart Attack</u>   | <div>No. of Patients<br/>Jul-24</div> <div>179</div>    | <div>Avg Call to Door Minutes<br/>Jan-24</div> <div>96</div>  | <div>Care Bundle Compliance<br/>Jul-24</div> <div>58.7%</div>    |   |   |   |
| <u>Recontacts</u>     | <div>Total Calls %<br/>Dec-24</div> <div>10.9%</div>    | <div>STR %<br/>Dec-24</div> <div>12.3%</div>                  | <div>STC %<br/>Dec-24</div> <div>5.0%</div>    |   |   |   |

Estates

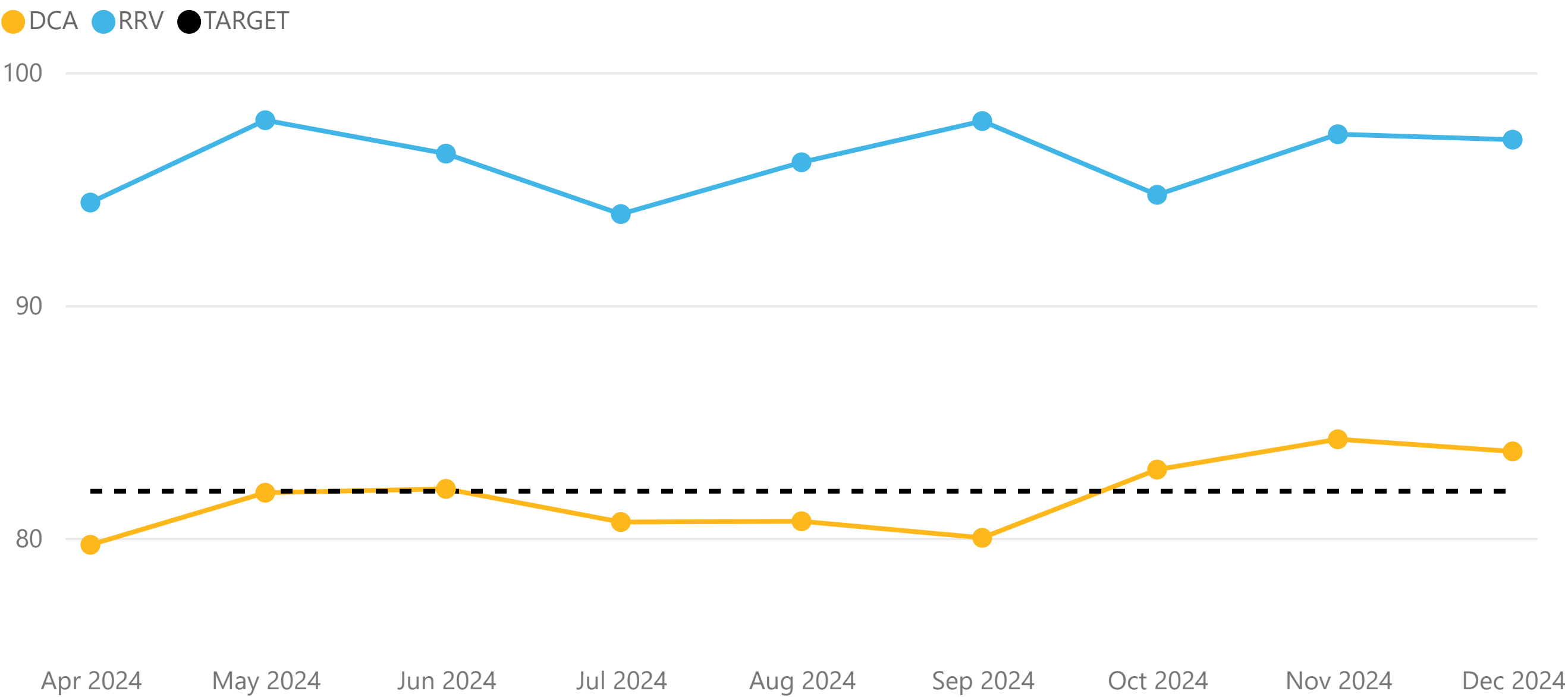
| Indicator                                       | Dec-23 | Nov-24 | Dec-24 |
|---|--------|--------|--------|
| P1 Emergency (<2Hrs) – Attendance               | 100.0% | 100.0% | 50.0%  |
| P1 Emergency (<24 Hrs) - Completed              | 100.0% | 100.0% | 50.0%  |
| P2 Emergency (<4 Hrs) - Attendance              | 96.4%  | 78.3%  | 84.1%  |
| P2 Emergency (<24 Hrs) – Completed              | 78.2%  | 68.1%  | 60.9%  |
| P3 Non Emergency (<24Hrs) - Attendance          | 94.2%  | 68.2%  | 70.0%  |
| P3 Non Emergency (<72 Hrs) – Completed          | 75.0%  | 58.8%  | 58.8%  |
| P4 Non Emergency (<2 Working Days) - Attendance | 97.2%  | 83.6%  | 61.8%  |
| P4 Non Emergency (<14 Days) – Completed         | 90.3%  | 83.6%  | 77.5%  |
| P6 Non Emergency (<2 Weeks) - Attendance        | 95.0%  | 65.3%  | 67.5%  |
| P6 Non Emergency (4 Weeks) - Completed          | 81.3%  | 46.9%  | 50.0%  |
| P5 Non Emergency - Logged to Wrong Category     | 100.0% |        |        |
| Planned Maintenance Complete                    | 62.3%  | 98.5%  | 97.5%  |

Estates Comments

Requests for reactive work/repairs on the Estate totalled 280 jobs for the month of December. This is slightly lower than the representative of an average 300 repairs requests within month. As usual, Springhill remains the largest requester for service at 26 requests followed by Middlewood at 16 and HART at 12 requests for reactive works. SLA figures are significantly lower with at an overall attendance KPI at 70% and completion KPI is also lower at 64%. This could possibly be due to Mitie sub-contractors not submitting paperwork in a timely fashion due to the Christmas shut down.

The other categories aside the P1 & P2 emergency works are - P3 attend within 24 hours and P4 which is attend within 2 days. The P3 category accounts for just under a third of request with attendance KPI at 70% against a target of 98%. P4 category account for just over a third of requests with attendance KPI at 62% against a target of 90%. Planned Maintenance activity on the Estate carried out by our service provider to attended to Statutory, mandatory and routine maintenance is recorded at 99% for December with a completion of 97%

Average Vehicle Availability %



Fleet Comments

Due to a new system being implemented, the usual Fleet data will be delayed.

Average Vehicle Availability has decreased since last month. RRV availability remains high at 97.1%, decreased from 97.3% in November. DCA availability remains above target for a third month, at 83.7%, decreased from 84.2%.

# Glossary - Indicator Descriptions (A&E)

A&E

| mID   | ShortName                                | IndicatorType | AQIDescription  |
|-------|--|---------------|---|
| AMB01 | 999 - Total Calls via Telephony (AQI)    | int           | Count of all calls answered.  |
| AMB07 | 999 - Incidents (HT+STR+STC)             | int           | Count of all incidents.   |
| AMB59 | 999 - C1 Responses > 15 Mins             | int           | Count of Cat 1 incidents with a response time greater than the 90th percentile target.  |
| AMB60 | 999 - C2 Responses > 80 Mins             | int           | Count of Cat 2 incidents with a response time greater than 2 x the 90th percentile target.  |
| AMB56 | 999 - Face to Face Incidents (STR + STC) | int           | Count of incidents dealt with face to face.   |
| AMB17 | 999 - Hear and Treat (HT)                | int           | Count of incidents not receiving a face-to-face response.   |
| AMB53 | 999 - Conveyance to ED                   | int           | Count of incidents with any patients transported to an Emergency Department (ED), including incidents where the department transported to is not specified. |
| AMB54 | 999 - Conveyance to Non ED               | int           | Count of incidents with any patients transported to any facility other than an Emergency Department.  |
| AMB55 | 999 - See, Treat and Refer (STR)         | int           | Count of incidents with face-to-face response, but no patients transported.   |
| AMB75 | 999 - Calls Abandoned                    | int           | Number of calls abandoned   |
| AMB74 | 999 - Calls Answered                     | int           | Number of calls answered  |
| AMB72 | 999 - Calls Expected                     | int           | Number of calls expected  |
| AMB76 | 999 - Duplicate Calls                    | int           | Number of calls for the same issue  |
| AMB73 | 999 - Calls Offered                      | int           | Number of calls offered   |
| AMB00 | 999 - Total Number of Calls              | int           | The count of all ambulance control room contacts.   |
| AMB88 | 999 - Calls Answered over 2 mins         | int           | The number of calls answered after more than 2 minutes  |
| AMB94 | 999 - Total lost handover time           | int           | The total lost handover time over 30 minutes  |
| AMB90 | 999 - Total Hospital Lost Time (TA)      | int           | The total lost time for hospital turnarounds (time over 30 minutes)   |



# Glossary - Indicator Descriptions (IUC and PTS)

## IUC and PTS

| mID   | ShortName                        | IndicatorType | AQIDescription   |
|-------|----------------------------------|---------------|--|
| IUC12 | IUC - ED Validations %           | percent       | Proportion of calls initially given an ED disposition that are validated     |
| IUC14 | IUC - ED %                       | percent       | Percentage of triaged calls that reached an Emergency Department outcome     |
| IUC15 | IUC - Ambulance %                | percent       | Percentage of triaged calls that reached an ambulance dispatch outcome       |
| IUC16 | IUC - Selfcare %                 | percent       | Percentage of triaged calls that reached an self care outcome                |
| IUC17 | IUC - Other Outcome %            | percent       | Percentage of triaged calls that reached any other outcome                   |
| IUC18 | IUC - Primary Care %             | percent       | Percentage of triaged calls that reached a Primary Care outcome              |
| PTS01 | PTS - Demand (Journeys)          | int           | Count of delivered journeys, aborted journeys and escorts on journeys        |
| PTS02 | PTS - Journeys < 120Mins         | percent       | Patients picked up and dropped off within 120 minutes                        |
| PTS03 | PTS - Arrive at Appointment Time | percent       | Patients dropped off at hospital before Appointment Time                     |
| PTS06 | PTS - Answered < 180 Secs        | percent       | The percentage of calls answered within 180 seconds via the telephony system |

# Glossary - Indicator Descriptions (Quality and Safety)

## Quality and Safety

| mID  | ShortName                                  | IndicatorType | AQIDescription |
|------|--|---------------|----------------|
| QS01 | All Incidents Reported                     | int           |                |
| QS02 | Serious                                    | int           |                |
| QS03 | Moderate & Above Harm                      | int           |                |
| QS04 | Medication Related                         | int           |                |
| QS05 | Number of duty of candour contacts         | int           |                |
| QS06 | Duty of candour contacts exceptions        | int           |                |
| QS07 | Complaint                                  | int           |                |
| QS08 | Compliment                                 | int           |                |
| QS09 | Concern                                    | int           |                |
| QS10 | Service to Service                         | int           |                |
| QS11 | Adult Safeguarding Referrals               | int           |                |
| QS12 | Child Safeguarding Referrals               | int           |                |
| QS26 | Moderate and Above Harm (Per 1K Incidents) | int           |                |
| QS50 | Total Incidents                            | int           |                |
| QS51 | Moderate or Above Harm                     | int           |                |
| QS52 | IPC Incidents                              | int           |                |
| QS53 | Medication Incidents                       | int           |                |
| QS54 | A&E Delayed Response Incidents             | int           |                |
| QS55 | Patient Incidents                          | int           |                |
| QS56 | Patient Incidents: Major or Catastrophic   | int           |                |
| QS57 | A&E Incidents                              | int           |                |
| QS58 | EOC Incidents                              | int           |                |
| QS59 | IUC Incidents                              | int           |                |

# Glossary - Indicator Descriptions (Workforce)

## Workforce

| mID  | ShortName   | IndicatorType | AQIDescription   |
|------|---|---------------|--|
| WF40 | Essential Learning  | percent       | Essential Learning to Replace Bundles  |
| WF39 | Preventing Radicalisation - Basic Prevent Awareness - 3 Years | percent       | Basic Prevent Awareness, formerly Prevent Awareness  |
| WF38 | Prevent Awareness   3 Years                                   | percent       | Full Prevent Awareness, formerly Prevent WRAP  |
| WF37 | Fire Safety - 2 Years   | percent       | Percentage of staff with an in date competency in Fire Safety - 2 Years  |
| WF34 | Fire Safety & Awareness - 1 Year                              | percent       | Percentage of staff with an in date competency in Fire Safety & Awareness - 1 Year   |
| WF33 | Information Governance - 1 Year                               | percent       | Percentage of staff with an in date competency in Information Governance - 1 Year  |
| WF28 | Safeguarding Adults Level 2 - 3 Years                         | percent       | Percentage of staff with an in date competency in Safeguarding Adults Level 2 - 3 Years  |
| WF24 | Safeguarding Adults Level 1 - 3 Years                         | percent       | Percentage of staff with an in date competency in Safeguarding Adults Level 1 - 3 Years  |
| WF13 | Stat & Mand Training (Safeguarding L2 +)                      | percent       | Percentage of staff with an in date competency for "Safeguarding Children Level 2" , "Safeguarding Adults Level 2" and "Prevent WRAP" as required by the competency requirements set in ESR  |
| WF14 | Stat & Mand Training (Face to Face)                           | percent       | Percentage of staff with an in date competency for "Basic Life Support" , "Moving and Handling Patients" and "Conflict Resolution" as required by the competency requirements set in ESR   |
| WF12 | Stat & Mand Training (Core) 3Y                                | percent       | Percentage of staff with an in date competency for "Health Risk & Safety Awareness" , "Moving and Handling Loads" , "Infection Control" , "Safeguarding Children Level 1" , "Safeguarding Adults Level 1" , "Prevent Awareness" and "Equality, Diversity and Human Rights" as required by the competency requirements set in ESR |
| WF11 | Stat & Mand Training (Fire & IG) 1Y                           | percent       | Percentage of staff with an in date competency for both "Information Governance" and "Fire Safety & Awareness"   |
| WF05 | PDR / Staff Appraisals % (T-90%)                              | percent       | Percentage of staff with an in date Personal Development Review, also known as an Appraisal  |
| WF35 | Special Leave   | percent       | Special Leave (eg: Carers leave, compassionate leave) as a percentage of FTE days in the period  |
| WF07 | Sickness - Total % (T-5%)                                     | percent       | All Sickness as a percentage of FTE days in the period   |
| WF16 | Disabled %  | percent       | The percentage of staff who identify as being disabled   |
| WF02 | BME %   | percent       | The percentage of staff who identify as belonging to a Black or Minority Ethnic background   |
| WF17 | Apprentice %  | percent       | The percentage of staff who are on an apprenticeship   |



# Glossary - Indicator Descriptions (Clinical)

Clinical

| mID   | ShortName  | IndicatorType | Description   |
|-------|--|---------------|---|
| CLN60 | Re-contacts - STC %  | percent       | Percentage of conveyed calls which resulted in a re-contact to YAS within 72 hours. Managed frequent callers removed. Additional call backs removed from denominator.       |
| CLN59 | Re-contacts - STC  | int           | Total number of conveyed calls which resulted in a re-contact to YAS within 72 hours. Managed frequent callers removed.   |
| CLN58 | Re-contacts - ST %   | percent       | Percentage of see and treat calls which resulted in a re-contact to YAS within 72 hours. Managed frequent callers removed. Additional call backs removed from denominator.  |
| CLN57 | Re-contacts - ST   | int           | Total number of see and treat calls which resulted in a re-contact to YAS within 72 hours. Managed frequent callers removed.  |
| CLN56 | Re-contacts - HT %   | percent       | Percentage of hear and treat calls which resulted in a re-contact to YAS within 72 hours. Managed frequent callers removed. Additional call backs removed from denominator. |
| CLN55 | Re-contacts - HT   | int           | Total number of hear and treat calls which resulted in a re-contact to YAS within 72 hours. Managed frequent callers removed.   |
| CLN54 | Re-contacts - Total Calls %  | percent       | Percentage of calls which resulted in a re-contact to YAS within 72 hours. Managed frequent callers removed. Additional call backs removed from denominator.                |
| CLN53 | Re-contacts - Total Calls  | int           | Total number of calls which resulted in a re-contact to YAS within 72 hours. Managed frequent callers removed.  |
| CLN52 | Falls Conveyance Rate  | percent       | Falls Conveyance Rate   |
| CLN51 | Falls Care Bundle Compliance   | percent       | Falls Care Bundle Compliance  |
| CLN50 | Number of Fall Patients  | int           | Number of Fall Patients   |
| CLN49 | STEMI Care Bundle Compliance   | percent       | Heart Attack Care Bundle Compliance   |
| CLN48 | Average Time From Call to Catheter Insertion For Angiography (STEMI) | int           | Average Heart Attack Call to Door Minutes   |
| CLN47 | Average Stroke On Scene Time Minutes                                 | int           | Average Stroke On Scene Time Minutes  |
| CLN46 | Cardiac ROSC Care Bundle   | percent       | Cardiac ROSC Care Bundle  |
| CLN45 | Bystander CPR  | percent       | Bystander CPR   |

# Glossary - Indicator Descriptions (Fleet and Estates)

Fleet and Estates

| mID   | ShortName                                       | IndicatorType | Description   |
|-------|---|---------------|---|
| FLE07 | Service %                                       | percent       | Service level compliance  |
| FLE06 | Safety Check %                                  | percent       | Safety check compliance   |
| FLE05 | SLW %   | percent       | Service LOLER (Lifting Operations and Lifting Equipment Regulations) and weight test compliance |
| FLE04 | Vehicle MOT %                                   | percent       | MOT compliance  |
| FLE03 | Vehicle Availability                            | percent       | Availability of fleet across the trust  |
| FLE02 | Vehicle age +10                                 | percent       | Vehicles across the fleet of 10 years or more   |
| FLE01 | Vehicle age 7-10                                | percent       | Vehicles across the fleet of 7 years or more  |
| EST10 | Planned Maintenance Complete                    | percent       | Planned maintenance completion compliance   |
| EST15 | P5 Non Emergency - Logged to Wrong Category     | percent       | P5 Non Emergency - Logged to Wrong Category   |
| EST14 | P6 Non Emergency (4 Weeks) - Completed          | percent       | P6 Non Emergency - Complete within 4 weeks  |
| EST13 | P6 Non Emergency (<2 Weeks) - Attendance        | percent       | P6 Non Emergency - Attend within 2 weeks  |
| EST05 | Planned Maintenance Attendance                  | percent       | Average attendance compliance across all calls  |
| EST09 | All calls (Completion) - average                | percent       | Average completion compliance across all calls  |
| EST04 | All calls (Attendance) - average                | percent       | All calls (Attendance) - average  |
| EST08 | P4 Non Emergency (<14 Days) – Completed         | percent       | P4 Non Emergency completed within 14 working days compliance                                    |
| EST03 | P4 Non Emergency (<2 Working Days) - Attendance | percent       | P4 Non Emergency attended within 2 working days compliance                                      |
| EST07 | P3 Non Emergency (<72 Hrs) – Completed          | percent       | P3 Non Emergency completed within 72 hours compliance   |
| EST02 | P3 Non Emergency (<24Hrs) - Attendance          | percent       | P3 Non Emergency attended within 24 hours compliance  |
| EST12 | P2 Emergency (<24 Hrs) – Completed              | percent       | P2 Emergency – Complete within 24 hrs compliance  |
| EST11 | P2 Emergency (<4 Hrs) - Attendance              | percent       | P2 Emergency – attend within 4 hrs compliance   |
| EST06 | P1 Emergency (<24 Hrs) - Completed              | percent       | P1 Emergency completed within 24 hours compliance   |
| EST01 | P1 Emergency (<2Hrs) – Attendance               | percent       | P1 Emergency attended within 2 hours compliance   |