

Board of Directors (in Public)
27 March 2025
Agenda Item: 1.7



Report Title	Chair's Report
Author (name and title)	Martin Havenhand, Chair
Accountable Director	Martin Havenhand, Chair
Previous committees/groups	None
Recommended action(s) Approval, Assurance, Information	Information/Assurance
Purpose of the paper	To brief Board members of the activity and stakeholder engagement undertaken by the Chair since the last report presented to the Board in Public on 30 January 2025.
Recommendation(s)	It is recommended that the Board note the report.

Executive summary (overview of main points)

<p>The paper gives a summary of the following key items:</p> <ul style="list-style-type: none"> • Non-Executive Director Health and Wellbeing Champion/Lead • West Yorkshire Integrated Care Board Chair, Cathy Elliott moves to a new role • West Yorkshire Community Collaborative Provider Collaborative January 2025 • Humber North Yorkshire Integrated Care Board (H&NY ICB) • Board Strategic Forum 27 February 2025 • Yorkshire Ambulance Service Research Institute Spring Seminar on 4 March 2025 • Ambulance Leadership Forum (ALF) on 10 and 12 March 2025 • Quality Improvement Webinar – 18 March 2025 • NHS England (NHSE) changes. 	
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Trust Strategy Bold Ambitions Select the most relevant points from the bold ambitions.	Our Patients	Understand and reduce unwarranted variation and support system-wide work to reduce health inequalities, positively impacting on our local communities through our role as an anchor organisation.
	Our People	Invest in developing our people (staff and volunteers), ensuring they have the skills, support and resources they need to deliver high-quality care and services, now and in the future.

	Our Partners	Work collaboratively with all our partners to achieve better experiences and outcomes for patients, optimising all of our collective skills and valued resources. Deliver the most appropriate response to patients requiring of out-of-hospital care. Collaborate with emergency service partners, not only to provide a great emergency response but to maximise our collective resource for the benefit of our populations.
	Our Planet and Pounds	Develop and deliver improvement, through learning and adoption of best practice.
Link to Board Assurance Framework Risks (board and level 2 committees only)		<p>6. Develop and sustain an open and positive workplace culture.</p> <p>9. Develop and sustain improvements in leadership and staff training and development.</p> <p>10. Act as a collaborative, integral, and influential system partner.</p>

1. Introduction

- 1.1 This report briefs Board members of the activity and stakeholder engagement undertaken by the Chair since the last report presented to the Board of Directors in Public on 30 January 2024.

2. Non-Executive Director Health and Wellbeing Champion/Lead

- 2.1 Saghir Alam will be taking on this role from 1 April 2025.

3. West Yorkshire Integrated Care Board Chair, Cathy Elliott moves to a new role

- 3.1 Cathy Elliott, Chair of West Yorkshire Integrated Care Board and Deputy Chair of the West Yorkshire Health and Care Partnership will stand down from these roles to take up her new Chief Executive position at Cheshire and Merseyside Integrated Care Board in June.

4. West Yorkshire Community Collaborative Provider Collaborative January 2025.

- 4.1 It was agreed that an audit of all existing community services be undertaken and an analysis of what minimum level of service community service should be provided.

5. Humber North Yorkshire Integrated Care Board (H&NY ICB)

- 5.1 Sue Symington, Chair of H&NY ICB has stepped down from the role. Mark Chamberlain the Deputy Chair will be assuming the chair role until a new appointment is made.
- 5.2 On 20 February Trust Chairs and Non - Executive Directors attended a development event which focussed on the NHS app's role in transformation healthcare delivery, highlighting its current usage, benefits and future improvement.
- 5.3 Informal discussion took place on the emerging shape of Neighbourhood Health Services which will form a key element of the NHS 10-year plan.

6. Board Strategic Forum 27 February 2025

- 6.1 The Forum addressed four key issues:
 - 6.1.1 2025/2026 Planning with presentations from Marc Thomas Deputy Chief Executive Carol Weir Director of Strategy, Planning and Performance Kathryn Vause Executive Director of Finance:
 - (a) Business Plan Priorities
 - (b) Revenue Plan
 - (c) Capital Plan Presentations

- 6.1.2 Performance and Governance with presentations from Marc Thomas Deputy Chief Executive Carol Weir Director of Strategy, Planning and Performance David O'Brien Director of Corporate Services and Company Secretary
 - (a) Performance Management Framework
 - (b) Organisational Governance Presentations
- 6.1.3 Tackling Racial Violence: Anti-Racism Framework Presentation from Mandy Wilcock Director of People and OD Nabila Ayub Head of Diversity and Inclusion
- 6.1.4 Mental Health Update Presentation from Dave Green Executive Director of Quality and Chief Paramedic Louise Whittaker Lead Mental Health Paramedic

7. Yorkshire Ambulance Service Research Institute Spring Seminar on 4 March 2025

- 7.1 It was a pleasure to attend the annual Spring Seminar which showcased a number of key projects that the YAS team had led on or were a part of. The seminar attracted colleagues from ambulance services and academic institutions from across the country.

8. Ambulance Leadership Forum (ALF) on 10 and 12 March 2025

- 8.1 The Association of Ambulance Chief Executives national ALF event was held in Leeds. A number of YAS colleagues gave presentations and led sessions on several specialist subjects and did an excellent job.

9. Quality Improvement Webinar – 18 March 2025

- 9.1 Our new Associate Director of Quality Improvement (QI) facilitated an excellent session on the importance of improvement for our organisation. The presentations from colleagues who have already made improvements and used the tools of QI was very impressive.
- 9.2 Peter Reading our Chief Executive emphasised the Board's support for developing and embedding improvement into how we do things as an organisation.
- 9.3 Reference was made to our QI Enabling Plan which is highly regarded and is supporting our YAS together culture programme and the theme of 'Excel Together'.
- 9.4 The Business Plan priorities for 2025/26 were highlighted and it was emphasised how important QI is to help us achieve our objectives, bold ambitions and the delivery of our 5-year strategy.

10. NHS England (NHSE) changes

- 10.1 The Prime Minister has recently announced that NHSE is to be abolished and as a result there has been major changes to leadership of the NHS to manage this transition.
- 10.2 NHS finances continue to be a major challenge and ICBs and Provider Trusts including YAS have to identify and manage budget reductions for 2025/26.

11. Recommendation

- 11.1 It is recommended that the Board note the report.