

Report Title	Finance and Performance Committee – Chair’s Report
Author (name and title)	Amanda Moat, Non-Executive/Chair of Finance and Performance Committee
Accountable Director	Kathryn Vause, Executive Director of Finance
Previous committees/groups	N/A
Recommended action(s) Approval, Assurance, Information	Assurance
Purpose of the paper	The report provides highlights of the Finance and Performance Committee to provide assurance to the Trust Board.
Recommendation(s)	The Board is asked to note the contents of the report.

Executive summary (overview of main points)

The report provides highlights of the Finance and Performance Committee to provide assurance to the Trust Board. The paper aims to update the board on discussions taking place to reduce the risks set out in the Board Assurance Framework.

Trust Strategy Bold Ambitions Select the most relevant points from the bold ambitions.	Our Patients	Deliver high-quality patient care and achieve the Ambulance Clinical Outcome measures.
	Our People	Invest in developing our people (staff and volunteers), ensuring they have the skills, support and resources they need to deliver high-quality care and services, now and in the future.
	Our Partners	Work collaboratively with all our partners to achieve better experiences and outcomes for patients, optimising all of our collective skills and valued resources. Deliver the most appropriate response to patients requiring of out-of-hospital care. Collaborate with emergency service partners, not only to provide a great emergency response but to maximise our collective resource for the benefit of our populations.
	Our Planet and Pounds	Use our resources wisely and ensure value for money. Work towards reducing our impact on the environment and tackling climate change, with net-zero emissions.
Link to Board Assurance Framework Risks (board and level 2 committees only)		10. Act as a collaborative, integral, and influential system partner. 12. Secure sufficient revenue resources and use them wisely to ensure value for money. 13. Deliver safe and effective digital technology developments and cyber security arrangements.

Highlight Report

Report from: Finance and Performance Committee (FPC)

Date of the meetings: 28 January and 25 February 2025

Key discussion points at the meetings and matters to be escalated to board:

Alert:

The capital allocation at the time of the February FPC meeting highlighted was significantly less than the current year. The matter was escalated to the ICB and NHSE. There is expected to be a redistribution, at which time a review of the capital risk will be undertaken.

Advise:

Committee discussions continue to demonstrate the interrelatedness of quality of care, performance, finance and people, especially regarding the impact of proposed direction and actions being brought to committees. Members of all committees are reminded to have regard to achieving a holistic approach to discussions in supporting delivery of the individual TOR and that the Executive reporting enables that.

Putting in place PTS eligibility criteria is likely to give rise to unintended consequences of complaints and a reduction in hospital appointment attendance.

The Electric Vehicle (EV) charging Policy, revised Treasury Management Policy (incorporating Managing Public Money), and Counter Fraud Policies were approved.

Following detailed scrutiny and challenge of papers in January:
The Committee recommends the Board approves the Mitie Contract Extension for facilities management.

Following detailed scrutiny and challenge of papers in February:
The Committee recommends the Board approves the amendments to the A&E 999 contract.

The Committee recommends the Board approves the Travel, Accommodation and Travel Solutions contract.

The Committee recommends the Board approves the medical gases contract renewal.

The Committee recommends the Board approves the Electronic Patient Record (EPR) device (ipads), lease agreement.

Assure:

In relation to the objectives aligned to the committee, information received for assurance and considered included:

- M9 24/25 report. There was a focus on how high sickness was impacting performance. There were also questions posed to take away regarding the impact of meal break management on productivity.

- M10 24/25 operational performance report. Latest position: With reference to the impact to productivity and services by handover delays. Assurance was provided on the effectiveness of the Transfer of Care Policy enacted in Hull and the Committee provided support for plans to roll out the Policy to other providers. The committee sought assurance regarding availability of good data to make best use of resources, achieve high productivity and deliver quality outcomes. In response it was confirmed that the admissions data and clinical outcomes data is now available from acute Trusts and progress on linking that to the ambulance data set is one of the committee's tracked actions. The Committee was assured regarding understanding the importance of appropriately resourcing call triage from both quality of care and efficiency perspectives and the impact of the growth of Hear and Treat.
- M9/M10 24/25 finance report. Latest position: Assurance was achieved on the understanding of level of risk and the committee gave support on the corresponding actions to achieve the forecast outcome. There was a focus on ongoing tight budget management, repayment of debt – including salary overpayments, the drivers of salary overpayments and the capital programme. The finance team was commended for their work and support to colleagues in delivering the forecast break even plan. It was also recognised that across the organisation, some managers have made strong contributions.
- Assurance was received in relation to the progress of the business planning for 25/26 with the opportunity for Board engagement prior to ICB submission in March.
- An update on the 25/26 financial planning round for revenue and capital was received by the committee with confirmation that guidance is being followed. There was also confirmation that funding for capital depreciation was available from central sources. It was shared that identifying and delivering efficiency targets is not embedded at the Trust compared to established programmes at Acute Trusts and this is a capability that YAS needs to properly adopt throughout the organisation.
- With regards to conclusions made after reading the Executive Leadership Board (ELB) minutes, it was noted by the Committee that there was acknowledgement at ELB over the issues handover delays were causing YAS, but that there were not actions arising which would lead to solid traction for reducing handovers.
- Jan – The committee were notified of two additional sub-group forums focusing on staff absence and quality improvement.
- Feb - The Operational Efficiency Group update highlighted two key areas for focus, telematics and PTS eligibility. Assurance was provided regarding PMO governance for telematics. Metrics being developed will include efficiency realisation.
- The Committee were provided assurance on the procurement strategy for Hull Station and the procurement additions to the framework for non-emergency PTS.
- Following a previous committee action, assurance was provided regarding the refinancing of GTAC replacements and associated benefits.

- The Head of Contracting brought back to the committee additional assurance regarding performance monitoring arrangements and additional contract provisions regarding the 25/26 Vocare sub-contract. This additional assurance had been requested following concerns raised with Vocare's performance.
- The DoF provided assurance regarding Procedural Documents pertinent to the Committee.

Risks discussed:

- The Quarterly risk report was presented at the January meeting, focusing on the five new corporate risks:
 1. PTS contingency
 2. ICB delay in sign-off re eligibility criteria
 3. Loss of SMS service through CAD 111
 4. Capability for mass communication when a major event/incident
 5. Fleet availability in South Yorkshire.
- Impact of North and East operational performance decline, increasing risk issue score.
- Hospital Handover Delays were picked up in both months for discussion.

It was also noted that 2 strategic risk issues were higher than forecast at this point:

1. Maintaining revenue resources within the agreed financial envelope
2. Delivering patient flow performance.

New risks identified:

No new risks were identified.

Report completed by: Amanda Moat, Non-Executive Director, Finance and Performance Committee Chair.

Date: 18 March 2025