

Meeting of the Board of Directors (in Public)

Thu 24 July 2025, 09:30 - 12:45

Trust Headquarters, Kirkstall, Fountains and Rosedale



NHS

**Yorkshire
Ambulance Service**
NHS Trust

Meeting of the Board of Directors

(in Public)

Agenda and Meeting Papers

Thursday 24 July 2025

Our Strategy 2024-29	
Our Purpose	To provide and co-ordinate safe, effective, responsive and patient-centred out-of-hospital emergency, urgent and non-emergency care, so all our patients can have the best possible experience and outcomes
Our Vision	Great Care Great People Great Partner
Our Values	Kindness Respect Teamwork Improvement
YAS Together	Care Lead Grow Excel Everyone
Our Bold Ambitions	
Our Patients	Our ambition is to deliver exceptional patient-centred out-of-hospital emergency, urgent and non-emergency care, which is safe, kind and responsive, seamlessly integrating services and utilising technology to deliver a high-quality patient experience
Our People	Our ambition is to be a diverse and inclusive organisation with a culture of continuous improvement, where everyone feels valued, included, proud to work and can thrive
Our Partners	Our ambition is to be a collaborative, integral and influential partner across a joined-up health and social care network that works preventatively, reduces inequality and improves population health outcomes, supporting all our communities
Our Planet and Pounds	Our ambition is to be a responsible and sustainable organisation in the use of our financial and physical resources, reducing our environmental impact and ensuring the most effective use of all our resource

Voting Directors	Martin Havenhand Anne Cooper Tim Gilpin Andrew Chang Amanda Moat Saghir Alam Peter Reading Nick Smith Kathryn Vause Dave Green	Chair Non-Executive Director (Deputy Chair) Non-Executive Director (Senior Independent Director) Non-Executive Director Non-Executive Director Non-Executive Director Chief Executive Chief Operating Officer Executive Director of Finance Executive Director of Quality and Chief Paramedic
Non-Voting Directors	Marc Thomas Mandy Wilcock	Deputy Chief Executive Director of People and Organisational Development
Contributing Directors	Adam Layland Rachel Gillott David O'Brien Steven Dykes	Director of Partnerships and Operations (SY) Director of Partnerships and Operations (WY) Director of Corporate Services and Company Secretary Acting Medical Director
In Attendance	Tabitha Arulampalam Katherine Lees Rebecca Randell Helen Edwards Odette Colgrave	Associate Non-Executive Director Associate Non-Executive Director Associate Non-Executive Director Associate Director of Communications and Community Engagement Corporate Governance Manager
Apologies:	Carol Weir Sam Robinson	Director of Strategy, Planning and Performance Chief Digital Information Officer

Agenda

09:30 - 09:311 min

1.
Welcome and Apologies

InformationMartin Havenhand

Verbal

09:31 - 09:321 min

2.
Declaration of Interests

AssuranceMartin Havenhand


Verbal

09:32 - 09:331 min

3.
Minutes of Previous Meetings

ApproveMartin Havenhand

Paper

 Item 3 Draft Minutes Trust Board (in Public) 22 May 2025.pdf (11 pages)

09:33 - 09:341 min

4.
Matters Arising

AssuranceMartin Havenhand

09:34 - 09:35

1 min

5. Action Log

Assurance

Martin Havenhand

Paper

 Item 5 Public Action Log.pdf (1 pages)

09:35 - 09:50

15 min

6. Patient Story

Information

Dave Green

Presentation "A day in the life of a renal patient using PTS"

The patient describes the difference it makes when things go well with their transport as well as the impact when things do not go well

09:50 - 09:55

5 min

7. Chair's Report

Information

Martin Havenhand

Paper

 Item 7 Chair's Report.pdf (7 pages)

09:55 - 10:00

5 min

8. Chief Executive's Report

Information

Peter Reading

Paper

 Item 8 CEO Report.pdf (4 pages)

10:00 - 10:15


15 min

9. Business Plan: 2025/26 Q1 Report

Assurance

Marc Thomas

Paper

 Item 9 Trust Board 24 July 2025 Q1 25-26 Business Plan Update (1).pdf (19 pages)

10:15 - 10:25

10 min

10. Corporate Risk and Board Assurance Framework

10.1. Corporate Risk Report

Assurance

David OBrien

Paper

 Item 10.1 Corporate Risk Register.pdf (13 pages)

10.2. Board Assurance Framework Report

Assurance

David OBrien

Paper

 Item 10.2 Board Assurance Framework Report.pdf (24 pages)

10:25 - 10:30

5 min

11. Finance and Performance Committee Chair's Report

Assurance

Amanda Moat

Paper

 Item 11 Finance and Performance Committee Chair's Report.pdf (4 pages)

10:30 - 10:40

10 min

12. Operational Assurance Report

Assurance

Nick Smith

Paper

 Item 12 COO Operational Assurance Report July Board.pdf (6 pages)

10:40 - 10:45

5 min

13. Finance Report

Assurance

Kathryn Vause

Paper

 Item 13 Financial Performance Board Report Mth 3 - BOARD.pdf (6 pages)

10:45 - 10:50

5 min

14. Quality Committee Chair's Report

Assurance

Anne Cooper

 Item 14 Quality Committee Chair's Report (June and July) Draft v0.2.pdf (3 pages)

10:50 - 11:00

10 min

15. Quality and Clinical Highlight Report

Assurance

Dave Green / Steven Dykes

 Item 15 Quality and Clinical Highlight July 2025 v1.0.pdf (3 pages)

11:00 - 11:15

15 min

16. BREAK

11:15 - 11:25

10 min

17. People Committee Chair's Report

Assurance

Tim Gilpin

Paper

 Item 17 People Committee Chair's Report.pdf (3 pages)

11:25 - 11:35

10 min

18. People and Organisational Development Highlight Report

Assurance

Amanda Wilcock

Paper

 Item 18 People and Organisational Development Highlight Report.pdf (5 pages)

11:35 - 11:50

15 min

19.

YAS Together Culture Development Report

Assurance

Amanda Wilcock

Paper

 Item 19 YAS Together Culture Development Update.pdf (6 pages)

11:50 - 12:15

25 min

20.

Staff Networks Annual Reports

Assurance

Amanda Wilcock

Paper

 Item 20 YAS Equality Support Networks Annual Report.pdf (1 pages)

 Item 20i YAS Equality Support Networks Report.pdf (16 pages)

12:15 - 12:20

5 min

21.

Audit and Risk Committee Chair's Report

Assurance

Andrew Chang

 Item 21 Audit and Risk Committee Chair's Report.pdf (3 pages)

12:20 - 12:30

10 min

22.

Board Governance Report

Information/Assurance

David OBrien

Paper

 Item 22 Board Governance Report.pdf (7 pages)

12:30 - 12:35

5 min

23.

Assurance Committee Annual Reports

Assurance

David OBrien

 Item 23 Assurance Committees' Annual Reports.pdf (29 pages)

12:35 - 12:40

5 min


24.

Assurance Committees Terms of Reference

Assurance

David OBrien

Paper

 Item 24 Assurance Committees' Terms of Reference.pdf (2 pages)

 Item 24i Appendix - Committee Roles and Terms of Reference v2.0.pdf (66 pages)

12:40 - 12:45

5 min

25.

Any Other Business

Information

Martin Havenhand

Verbal

12:45 - 12:45

0 min

26. Risks

Assurance/Information

Martin Havenhand

Any risks raised during the meeting that require consideration of adding to Risk Registers/Board Assurance Framework

12:45 - 12:45

0 min

27. Supporting Information

27.1.

Corporate Risk Register (General)

 Item 27.1 Corporate Risk Register - July 2025.pdf (3 pages)

27.2.

Corporate Risk Register (Operations)

 Item 27.2 Operations Corporate Risk Register - July 2025.pdf (3 pages)

27.3.

Integrated Performance Report (IPR)

 Item 27.3 IPR Main Jun 25 - Printed.pdf (22 pages)

27.3.1.

12:45 - 12:45

0 min

28. Date of next Board Meetings to be held in Public

- **25 September 2025**
- **27 November 2025**

Please note: if you are unable to attend any of the above noted meetings, you must inform the Chair and the Corporate Governance Team (via email) as soon as reasonably possible.