Board of Directors (in Public) 25 September 2025



Report Title	Finance and Performance Committee Chair's Report	
Author	Andrew Chang, Non-executive Director and Chair of Finance and Performance Committee	
Accountable Director	Kathryn Vause, Executive Director of Finance	
Previous committees/groups	N/A	
Recommended action(s)	Assurance/Information	
Purpose of the paper	The report provides highlights of the Finance and Performance Committee to provide assurance to the Trust Board	
Executive Summary		
The report provides highlights of the Finance and Performance Committee to provide assurance to the Trust Board.		
The paper aims to update the Board on discussions taking place to reduce the risks set out in the Board Assurance Framework.		
Recommendation(s)	The Board is asked to note the contents of the report.	
Link to Board Assurance Framework Risks (board and level 2 committees only)		12. Secure sufficient revenue resources and use them wisely to ensure value for money. 10. Act as a collaborative, integral, and influential system partner.



Escalation and Assurance Report Report from: Finance and Performance Committee Date of the meeting: 21 July 2025

Key discussion points and matters to be escalated from the discussion at the meeting:

Alert:

The Committee:

- Received and reviewed the 2025/26 A&E Contract noting the combined nature of the contract. The Committee resolved to recommend to the YAS board that the board approves the contract. (This was subsequently approved at the board meeting held in private, 24 July 2025).
- Was made aware of the potential impact current Hear and Treat and "on the road" deployed clinical hours performance may have on securing the remaining balance of growth funding. (This was subsequently discussed at the board meeting held in public, 24 July 2025).

Advise:

The Committee:

- Considered operational performance and noted workforce data on sickness absence. Additionally, a question on long-term workforce planning was discussed (over supply of paramedics and vacancy rates). The Committee resolved to flag these issues to the People Committee for its consideration. (Subsequently, the issue of sickness absence was discussed at the board meeting held in public, 24 July 2025).
- Received and considered the Integrated Information Governance Report and noted the level of compliance with information governance training. This will be added to the issues for the attention of the People Committee.
- Received and considered a report on performance against the 2025/26 Business
 Plan. Whilst there has been strong progress reported in some areas, the
 Committee's attention was brought to delays in several priority areas i.e. clinical
 capacity in EOC, Hear and Treat rates, the clinical response model, ePR
 developments, cyber resilience, sickness levels, pathway utilisation, and full rollout
 of Telematics. Risks around the potential impact on delivery of the Business Plan
 from the restructuring of the senior leadership team was discussed.

Assure:

The Committee:

- Received and noted the quarterly Risk and BAF Report.
- Noted that there were no notifiable events.
- Received and noted the report of finance performance, in particular, that control and grip measures continue and that work is ongoing on the identification of efficiencies to close the CIP gap which stands at £3.54m. Welcomed early progress on capital projects was noted with planned expenditure ahead of schedule; assurance on the Trust's creditor payment performance was received.
- Received and considered the Cyber Assurance Report noting the assurances it provided in particular that the Data Security Protection Toolkit standard has been assessed as Standard Met.
- Considered the contract strategy for the procurement of a Computer Aided Dispatch system and was assured that the strategy presented is a compliant route to market.

- Was updated on the progress being made on the tender process for the conversion of existing building on Clough Road to form a new Ambulance Station in Hull.
- Approved changes to the Trust's Procurement Policy.

Risks discussed:

656 Cyber threat; 522 BPPC; 511 Funding; 640 Procurement Act; 433 EOC Workforce; 602, 612, 623 – Hospital handover; 627, 616, 603 – Operational performance

New risks identified:

N/A

Report completed by: Andrew Chang, Committee Chair

Date: 1 August 2025