

Annual General Meeting 25 September 2025

Thu 25 September 2025, 16:00 - 17:15

Trust Headquarters, Kirkstall, Fountains and Rosedale



NHS

**Yorkshire
Ambulance Service**
NHS Trust

Annual General Meeting

Agenda and Meeting Papers

Thursday 25 September 2025

Our Strategy 2024-29	
Our Purpose	To provide and co-ordinate safe, effective, responsive and patient-centred out-of-hospital emergency, urgent and non-emergency care, so all our patients can have the best possible experience and outcomes
Our Vision	Great Care Great People Great Partner
Our Values	Kindness Respect Teamwork Improvement
YAS Together	Care Lead Grow Excel Everyone
Our Bold Ambitions	
Our Patients	Our ambition is to deliver exceptional patient-centred out-of-hospital emergency, urgent and non-emergency care, which is safe, kind and responsive, seamlessly integrating services and utilising technology to deliver a high-quality patient experience
Our People	Our ambition is to be a diverse and inclusive organisation with a culture of continuous improvement, where everyone feels valued, included, proud to work and can thrive
Our Partners	Our ambition is to be a collaborative, integral and influential partner across a joined-up health and social care network that works preventatively, reduces inequality and improves population health outcomes, supporting all our communities
Our Planet and Pounds	Our ambition is to be a responsible and sustainable organisation in the use of our financial and physical resources, reducing our environmental impact and ensuring the most effective use of all our resource

Voting Directors	Martin Havenhand Anne Cooper Amanda Moat Saghir Alam Tabitha Arulampalam Melanie Hudson Peter Reading Kathryn Vause Dave Green	Chair Non-Executive Director (Deputy Chair) Non-Executive Director Non-Executive Director Non-Executive Director Non-Executive Director Chief Executive Executive Director of Finance Executive Director of Quality and Chief Paramedic
Non-Voting Directors	Marc Thomas Mandy Wilcock	Deputy Chief Executive Director of People and Organisational Development
Contributing Directors	Carol Weir Sam Robinson Adam Layland David O'Brien	Director of Strategy, Planning and Performance Chief Digital Information Officer Director of Partnerships and Operations (SY) Director of Corporate Services and Company Secretary
In Attendance	Katherine Lees Rebecca Randell Odette Colgrave	Associate Non-Executive Director Associate Non-Executive Director Corporate Governance Manager
Apologies:	Nick Smith Andrew Chang Rachel Gillott Helen Edwards	Chief Operating Officer Non-Executive Director (Senior Independent Director) Director of Partnerships and Operations (WY) Associate Director of Communications and Community Engagement

Agenda

16:00 - 16:01
1 min

1. Welcome and Apologies

Information

Martin Havenhand

Verbal

16:01 - 16:02
1 min

2. Declaration of Interests

Assurance

Martin Havenhand

Verbal

16:02 - 16:04
2 min

3. Minutes of Previous Meeting 26 September 2024

Approve

Martin Havenhand

Paper

 Item 3 Draft minutes of AGM 26 September 2024 v0.2.pdf (8 pages)

16:04 - 16:05
1 min

4. Matters Arising

Assurance

Martin Havenhand

Verbal

16:05 - 16:20 5. Review of Financial Year 2024/25

15 min

 Item 5 Annual Report 2024-25 FINAL 26062025.pdf (192 pages)

5.1. 2024/25 Annual Report

Assurance Peter Reading

Paper

5.2. 2024/25 Annual Accounts

Assurance Kathryn Vause

Paper

16:20 - 16:50 6. Performance Highlights 2024/25

30 min

Information / Assurance Nick Smith, Dave Green, Mandy Wilcock, Kathryn Vause

Presentations / Video

16:50 - 17:00 7. Overview of 2025/26 Plans

10 min

Information / Assurance Peter Reading

Presentation

17:00 - 17:10 8. Questions from the Public

10 min

Verbal

17:10 - 17:15 9. Closing Remarks

5 min

Martin Havenhand

Verbal