



**Executive Director of Finance** 



### **Financial Overview 2024-25**



#### Set a Break-Even Revenue Plan

£14m Ambulance Capacity funding received to improve performance delivery

Challenging year financially; greater focus on delivering efficiency

Delivered a small surplus (£92k)

Delivered over and above capital programme plan, utilising system slippage

Significant investment for new ambulance stations, fleet and re-platforming of the electronic patient record (ePR)

Unmodified Audit Opinion on Financial Statements

## **Financial Performance 2024-25**



	£m
Income	-450.6
Pay	346.2
Non-Pay	105.1
Unadjusted Outturn	0.7
Impairments & Revaluations	-0.8
ICS Adjusted Financial Performance	-0.1

## Income 2024-25



2024/25
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2023/24

Service
Patient Care Income
Non-Patient Care Income
Centrally Funded Pension Costs

£m	%
417.3	93%
12.2	3%
21.2	5%

£m
382.7
14.2
12.5

Total Income

**450.6 100**%

409.4

# **Expenditure 2024-25**



#### 2024/25

2023/24

Expenditure
Pay Costs
Transport & Leases
Depreciation & Amortisation
Bought in Services
Premises
Supplies & Services
Establishment
Education & Training
Other

£m	%
337.21	75%
32.14	7%
19.38	4%
11.90	3%
12.00	3%
10.54	2%
4.77	1%
11.20	3%
4.05	1%

£m	
306.08	
30.41	
15.41	
15.49	
11.71	
11.77	
4.93	
3.48	
6.77	

Operating Expenditure
Finance Costs
Total Expenditure

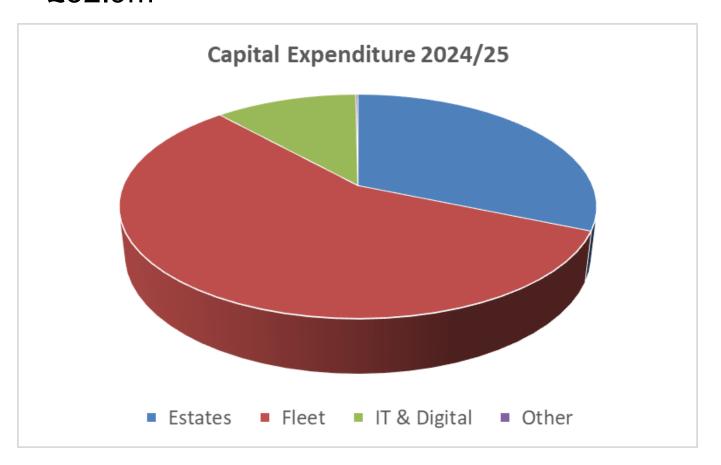
443.19	99%
4.05	1%
447.24	100%

406.05
3.09
409.14

# Capital Expenditure 2024-25 (1)



 Delivered capital expenditure programme across leased and purchased assets of £32.9m



#### Additional funding to support:

- Delivery of our Green Plan; LED lighting, energy efficient heating and insulation funded by NHS Energy Efficiency Fund (NEEF)
- ePR and improved cyber security
- Maximised system capital slippage of £5m to accelerate fleet replacement and ICT refresh

## Capital Expenditure (2) - Hull Ambulance Station







Purchase of new Hull station site, purpose-built, to rationalise existing A&E and PTS stations, fleet workshop and training accommodation, with additional parking.

#### Benefits include:

- Providing much needed additional capacity
- Reduced refurbishment and running costs of outdated premises
- Built to modern BREEAM specifications.

# Capital Expenditure (3) - Fleet

Took delivery of 67 new purpose-built Double Crewed Ambulances (DCAs) as part of our annual replacement programme.





Took delivery of our first 35 electric PTS vehicles as part of transition to Net Zero.



Implementation of Telematics across fleet of 1,233 vehicles to:

- reduce fuel consumption
- enhance safety
- drive cost-effective maintenance



# Capital Expenditure (4) - Estates and Digital





#### **Estates refurbishment**

- Completed several station refurbishments
- Replaced old boilers with energy efficient alternatives
- Reconfigured Springhill 2 HQ building to create modern on-site training facilities



### **Digital**

- Acquired over 3,500 iPads to replace old GETAC devices
- Begin re-platforming of YAS electronic patient record

### Outlook for 2025-26



- The Trust submitted break-even financial plan for 2025/26
- Increased focus on efficiency and productivity must deliver £23.1m
  (5%) cost reduction, to achieve financial balance
- Challenging financial environment, increased level of external scrutiny continues
  - comparison with pre-COVID e.g. activity, staffing etc.
  - reduced agency/bank staff
- Changes to capital funding regime
  - ring-fenced funds requiring a separate bidding process (e.g. RtCS, ESF)
  - project management via central Capital Reporting System