



Report Title	Financial Performance Report – Month 11 (February 2026)	
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Accountable Director	Kathryn Vause, Executive Director of Finance	
Previous committees/groups	None	
Recommended action(s) (assurance, approval, information)	Information/Assurance	
Purpose of the paper	To inform Trust Board of the current financial position as at month 11, period ending 28 February 2026.	
Executive Summary		
<p>The purpose of this paper is to inform the Trust Board of the current financial position as at month 11, period ending 28 February 2026.</p> <p><b>Revenue Finance Position:</b> At month 11, income exceeds expenditure by £2.6m. As the planned position was a small deficit the Trust has a favourable variance of £2.9m. The Trust are forecasting a £2.5m surplus position by year end.</p> <p><b>Capital:</b> Year to date the Trust have spent £20m against a plan of £41m and are forecasting a breakeven position at the year end.</p> <p><b>Efficiencies:</b> The financial position reflects full achievement of the efficiency plan both YTD and forecast.</p> <p><b>Better Payment Practice Code (BPPC):</b> all targets have been achieved for the fourth consecutive month.</p> <p>Risks to the reported position include:</p> <ul style="list-style-type: none"> <li>• Recruitment and/or overtime being lower than forecast.</li> <li>• Non pay equipment orders not being delivered within required year end deadlines.</li> <li>• Rising fuel prices.</li> <li>• High level of capital expenditure due for completion in March.</li> </ul>		
Recommendation(s)	<p>It is recommended that the Trust Board note: -</p> <ul style="list-style-type: none"> <li>• The Trust’s financial performance to 28 February 2026.</li> <li>• All associated risks.</li> <li>• Directorate name changes following senior management review.</li> </ul>	
Link to Board Assurance Framework Risks (board and level 2 committees only)	<p>12. Secure sufficient revenue resources and use them wisely to ensure value for money.</p> <p>13. Secure sufficient capital resources and use them wisely to ensure value for money.</p>	

## Financial Performance Report – Month 11 (February 2026)

### 1.0 SUMMARY

1.1 At month 11, the Trust is reporting a year-to-date surplus against plan of £2.9m and a forecast £2.5m Surplus position.

#### 1.2 Key Financial Metrics:

<b>Income &amp; Expenditure Position:</b>	YTD surplus of £2.6m against a planned surplus of £313k, therefore a YTD favourable variance to plan of £2.9m. Forecast Outturn - £2.5m Surplus.		
<b>Agency Cap:</b>	YTD expenditure of £489k and forecast £569k, against an annual cap of £3.7m		
<b>Cash:</b>	Month end balance £65.5m		
<b>BPPC YTD:</b>		Volume	Value
	<b>Non NHS</b>	97%	97%
	<b>NHS</b>	95%	98%
<b>Capital:</b>	YTD expenditure of £20m against a plan of £16.4m; ahead of plan by £3.6m Forecast Outturn - Breakeven (Includes additional capital allocation)		
<b>Cost savings / efficiencies Delivery:</b>	Full achievement of the efficiency plan both YTD and Forecast Outturn		

### 2.0 MONTH 11 POSITION

2.1 The Trust-wide summary financial position at month 11 is shown below at table 1, with more detail at directorate level shown at table 2.

	Year to date (February 26)			Full Year 2025/26		
	PLAN	ACTUAL	VARIANCE	PLAN	ACTUAL	VARIANCE
	£000			£000		
Income	(417,822)	(416,953)	869	(455,828)	(455,521)	308
Pay	327,976	323,900	(4,076)	357,275	351,077	(6,198)
Non Pay	90,159	90,748	589	98,554	102,235	3,682
<b>(Surplus)/Deficit</b>	<b>313</b>	<b>(2,305)</b>	<b>(2,618)</b>	<b>-</b>	<b>(2,208)</b>	<b>(2,208)</b>
Add back all I&E impairments/(reversals)	-	(292)	(292)	-	(292)	(292)
<b>Adjusted (Surplus)/Deficit</b>	<b>313</b>	<b>(2,597)</b>	<b>(2,910)</b>	<b>-</b>	<b>(2,500)</b>	<b>(2,500)</b>

**Table 1: summary financial position at month 11**

2.2 Overall, at month 11, income exceeds expenditure by £2.6m. As the planned position was a small deficit of £313k, the Trust has a favourable variance of £2.9m, the forecast financial position remains at £2.5m surplus by year end. The Trust is in segment 1 of the national oversight framework (NOF) which enables us to access this surplus as additional capital of £2.5m in 2026/27.

2.3 At the end of February, the Trust have spent £489k on **Agency** staffing (against a YTD cap of £3.4m) and forecast to spend £569k (against annual cap of £3.7m),

which is well within the agency cap target. The position reflects additional agency mechanics; an initiative to increase vehicle availability over winter.

## 2.4 Trust Summary:

	Year to Date (Apr - Feb)			Forecast		
	Plan £000	Actual £000	Variance £000	Plan £000	Actual £000	Variance £000
Block Contract	(396,134)	(396,138)	(4)	(432,146)	(432,150)	(5)
MHIS	(4,810)	(4,216)	594	(5,247)	(4,617)	630
ECRS (Dental/PTS)	(1,315)	(938)	377	(1,435)	(1,039)	396
<b>ICB Income</b>	<b>(402,259)</b>	<b>(401,291)</b>	<b>967</b>	<b>(438,828)</b>	<b>(437,806)</b>	<b>1,022</b>
Income	0	(83)	(83)	0	(83)	(83)
Pay	674	810	136	724	834	109
Non Pay	2	25	23	2	25	23
<b>Chief Operating Officer</b>	<b>675</b>	<b>751</b>	<b>76</b>	<b>726</b>	<b>775</b>	<b>49</b>
Income	(1,552)	(1,563)	(11)	(1,694)	(1,713)	(20)
Pay	183,598	183,600	2	199,905	200,581	676
Non Pay	1,895	2,994	1,099	2,067	3,246	1,179
<b>999 Operations</b>	<b>183,941</b>	<b>185,030</b>	<b>1,089</b>	<b>200,278</b>	<b>202,114</b>	<b>1,835</b>
Income	0	(107)	(107)	0	(107)	(107)
Pay	29,867	27,291	(2,577)	32,578	30,087	(2,491)
Non Pay	406	1,191	784	448	1,342	895
<b>EOC</b>	<b>30,274</b>	<b>28,375</b>	<b>(1,899)</b>	<b>33,025</b>	<b>31,323</b>	<b>(1,703)</b>
Income	0	(13)	(13)	0	(13)	(13)
Pay	31,128	28,682	(2,447)	33,838	31,362	(2,477)
Non Pay	650	1,049	399	709	1,245	536
<b>IUC</b>	<b>31,778</b>	<b>29,718</b>	<b>(2,060)</b>	<b>34,547</b>	<b>32,594</b>	<b>(1,954)</b>
Income	0	(4)	(4)	0	(5)	(5)
Pay	906	1,039	133	989	1,116	127
Non Pay	2,887	2,748	(139)	3,149	2,780	(370)
<b>RPC Management</b>	<b>3,793</b>	<b>3,783</b>	<b>(10)</b>	<b>4,138</b>	<b>3,890</b>	<b>(248)</b>
Income	(229)	(291)	(62)	(246)	(309)	(63)
Pay	23,366	22,817	(549)	25,487	24,887	(601)
Non Pay	12,785	12,568	(217)	13,939	13,852	(87)
<b>Patient Transport Services</b>	<b>35,921</b>	<b>35,094</b>	<b>(828)</b>	<b>39,180</b>	<b>38,429</b>	<b>(750)</b>
Income	(2,813)	(2,885)	(72)	(3,068)	(3,409)	(341)
Pay	12,015	11,838	(176)	13,107	12,957	(149)
Non Pay	1,388	1,095	(292)	1,514	1,702	188
<b>Central Operations</b>	<b>10,590</b>	<b>10,049</b>	<b>(541)</b>	<b>11,552</b>	<b>11,250</b>	<b>(302)</b>
Income	(10,969)	(10,710)	259	(11,992)	(12,070)	(78)
Pay	46,422	44,898	(1,524)	50,647	49,128	(1,519)
Non Pay	70,778	69,004	(1,774)	77,543	78,082	539
<b>Support Services</b>	<b>106,231</b>	<b>103,192</b>	<b>(3,039)</b>	<b>116,198</b>	<b>115,140</b>	<b>(1,058)</b>
Income	0	0	0	0	0	0
Pay	0	963	963	0	115	115
Non Pay	(631)	2,033	2,664	(818)	(32)	785
<b>Reserves</b>	<b>(631)</b>	<b>2,996</b>	<b>3,627</b>	<b>(818)</b>	<b>83</b>	<b>900</b>
<b>(Surplus)/Deficit</b>	<b>313</b>	<b>(2,305)</b>	<b>(2,618)</b>	<b>0</b>	<b>(2,208)</b>	<b>(2,208)</b>
Add back all I&E impairments/(reversals)	0	(292)	(292)	0	(292)	(292)
<b>Adjusted (Surplus)/Deficit</b>	<b>313</b>	<b>(2,597)</b>	<b>(2,910)</b>	<b>0</b>	<b>(2,500)</b>	<b>(2,500)</b>

**Table 2: Directorate level financial summary at month 11**

## 3.0 CAPITAL

3.1 Year to date, expenditure is £20m against a plan of £41m with a further £24m of orders raised. The Trust is forecasting a breakeven position at year end.

3.2 There are risks to the delivery of some planned programmes, including DCA vehicle conversion and some NHSE-mandated projects. However, this has been mitigated by accelerating the 2026/27 capital programme including Hull ambulance station, medical devices and estates backlog maintenance.

3.3 Expenditure against the capital plan is summarised below.

OWNED & LEASED ASSETS	Month 11 YTD (Feb 26)			Full Year Forecast		
Capital Expenditure Analysis 2025-26	Budget	Actual	Variance	Budget	Outturn	Variance
	£'000s			£'000s		
Estates	4,654	3,806	(848)	6,352	10,371	4,019
Fleet	10,166	10,404	238	16,475	19,176	2,701
ICT	473	1,870	1,397	3,024	2,960	(64)
Medical Devices	-	138	138	766	4,214	3,448
Contingency	-	(341)	(341)	115	(346)	(461)
Sale Proceeds: Wath slipped to 26/27				(290)		290
Net Book Value of Disposals	-	(103)	(103)	-	(103)	(103)
<b>Sub Total Capital Expenditure - Purchased Assets</b>	<b>15,293</b>	<b>15,774</b>	<b>481</b>	<b>26,442</b>	<b>36,272</b>	<b>9,828</b>
Estates	176	635	459	1,616	1,521	(95)
Fleet	927	2,510	1,583	8,480	2,510	(5,970)
Medical Devices	-	1,059	1,059	-	1,059	1,059
<b>Sub Total Capital Expenditure - Leased Assets</b>	<b>1,103</b>	<b>4,204</b>	<b>3,101</b>	<b>10,096</b>	<b>5,090</b>	<b>(5,006)</b>
Actions to mitigate underspends				-	24	24
Additional Delegated Capital Limit				4,847	-	(4,847)
<b>TOTAL CAPITAL EXPENDITURE</b>	<b>16,396</b>	<b>19,978</b>	<b>3,582</b>	<b>41,385</b>	<b>41,385</b>	<b>(0)</b>

**Table 3: Capital expenditure at month 11**

## 4.0 CASH

4.1 At 28 February 2026 the Trust holds a cash balance of £65.5m with low borrowings of £2.3m (excluding IFRS16 lease arrangements).

## 5.0 PAYABLES PERFORMANCE

5.1 The Better Payment Practice Code (BPPC) requires an NHS body to pay 95% of all valid invoices (by volume and by value) by the due date or within 30 days of receipt, whichever is later.

**Monthly BPPC performance - Overall percentage paid within 30 days**

Category	Mar-25	Apr-25	May-25	Jun-25	Jul-25	Aug-25	Sep-25	Oct-25	Nov-25	Dec-25	Jan-26	Feb-26	YTD
Invoice Volume	97%	97%	99%	96%	97%	97%	96%	97%	97%	98%	96%	98%	97%
Invoice Value	97%	98%	99%	95%	96%	93%	98%	97%	97%	99%	96%	98%	97%

**Table 4: BPPC performance at month 11**

5.2 The Trust is consistently performing better on this performance measure, with all targets being met consecutively, since November.

## 6.0 STATEMENT OF FINANCIAL POSITION

6.1 The SoFP at any year end reflects the timing of transactions and matters which may be specific to that year end.

	25-Feb-26	28-Jan-26
	£m	£m
<b>Non-current assets</b>	<b>158.0</b>	<b>160.7</b>
<b>Current assets</b>		
Inventories	2.6	2.7
Trade and other receivables	9.7	10.1
Assets held for sale	0.4	0.4
Cash and cash equivalents	65.5	68.6
<b>Total current assets</b>	<b>78.2</b>	<b>81.8</b>
<b>Current liabilities</b>		
Creditors - Capital	(0.8)	(5.4)
Creditors - Other	(33.3)	(34.5)
<b>Trade and other payables</b>	<b>(34.2)</b>	<b>(39.9)</b>
Borrowings	(7.1)	(7.1)
Provisions	(1.4)	(1.3)
Other liabilities: deferred income	(1.6)	(2.7)
<b>Total current liabilities</b>	<b>(44.2)</b>	<b>(50.9)</b>
<b>Total assets less current liabilities</b>	<b>191.9</b>	<b>191.6</b>
<b>Non-current liabilities</b>		
Borrowings	(16.1)	(16.5)
Provisions	(6.9)	(6.9)
<b>Total non-current liabilities</b>	<b>(23.0)</b>	<b>(23.3)</b>
<b>Total net assets employed</b>	<b>169.0</b>	<b>168.3</b>
<b>Financed by</b>		
Public dividend capital	113.4	113.3
Revaluation reserve	18.7	18.7
Income and expenditure reserve	36.9	36.3
<b>Total taxpayers' and others' equity</b>	<b>169.0</b>	<b>168.3</b>

**Table 5: Statement of financial Position at month 11**

## **7.0 EFFICIENCY PROGRAMME**

7.1 The Trust has an annual efficiency programme totalling £23.1m. This has now been identified in full either via defined schemes for cost reduction or a higher level of vacancy factor.

## **8.0 RISKS**

8.1 A high level of recruitment and overtime is anticipated within the final month of the year across most operational services. If this does not materialise as planned there is a potential that the reported surplus will be higher than forecast.

- 8.2 Increased demand or sickness levels across our front-line services, which goes beyond our planned seasonal variation could cause further performance pressure; it is unlikely that this could be mitigated by further overtime so close to the financial year end.
- 8.3 Fuel prices are rising as a result of events in the Middle East, however, the Trust holds a fuel stock equivalent to 21 days usage, and the impact should be minimal in this financial year.
- 8.4 If forecast income and expenditure (both revenue and capital) in the final month of the year is significantly off-plan, there is limited mitigation available.
- 8.5 More than 50% of the Trusts capital plan will be delivered in March. Whilst there is a high level of confidence of spending all funds allocated to us, there is a risk that unforeseen issues could result in schemes underspending.

## **9.0 RECOMMENDATIONS**

- 9.1 It is recommended that the Trust Board note: -
- The Trust's financial performance to 28 February 2026.
  - All associated risks.
  - Directorate name changes following senior management review.