Board of Directors (in Public)
23 July 2026

Report Title	Highlight Report from the Finance and Performance Committee
Author	Andrew Chang, Non-Executive Director
Accountable Director	Kathryn Vause, Executive Director of Finance
Previous committees/groups	None
Recommended action(s) (assurance, approval, information)	Assurance/Information
Purpose of the paper	To provide key updates from the Finance and Performance Committee meeting held on 14 May 2026 and 11 June 2026.

Executive Summary

This report summarises key updates from the Finance & Performance Committee meetings of 14 May 2026 and 11 June 2026 for the Trust Board's assurance and information.

The Committee did not have any issues of Alert for the Board from either meeting acknowledging that the Quality Committee is raising an Alert to 999 call answering performance where performance deteriorated from averaging 4 seconds in April to 13 seconds in May and that more significantly, there were over 2000 calls waiting greater than 2 minutes to be answered.

Under Advise:
From the May 2026 meeting the Committee recommended that the board approve the award of a contract for conversion of 45 Peugeot Diesel base vehicles and award of a contract for 25 Renault Electric base vehicles.
From the June meeting the Committee recommends that the board accepts and approves the Finance and Performance Annual Report.

Under Assure:
From both the May and June meetings the Committee noted the good operational performance across several metrics and the early revenue and capital financial performance.

Recommendation(s)	It is recommended that the Trust Board note the contents of the report.
Link to Board Assurance Framework Risks (board and level 2 committees only)	12. Secure sufficient revenue resources and use them wisely to ensure value for money.

Escalation and Assurance Report

Report from: Finance & Performance Committee
Date of the meetings: 14 May 2026 and 11 June 2026

Key discussion points and matters to be escalated from the discussion at the meeting:
Alert:
There are no items of Alert to make the board aware of.
Advise:
At the May meeting the Committee: • Considered the challenges faced with 111 clinical callback times, particularly for lower-acuity patients, where waits of 6–8 hours were occurring reflecting capacity and funding constraints, with clinical prioritisation applied to ensure higher-acuity patients were responded to safely. While the position was acknowledged as delivering a poor patient experience, it was not a patient safety issue. • Noted that staff sickness absence remains above target, despite seasonal improvement. • Received and considered a report on the 2025/26 Business Plan performance noting that while not all objectives had been fully achieved, the Trust had taken a balanced and transparent approach to performance reporting. The Committee welcomed the maturity of approach, noting that delivery risks had been acknowledged rather than minimised. The Committee agreed that the report appropriately captures the learning from 2025/26 with shortfalls clearly identified and translated into focused credible priorities for 2026/27. • Discussed the BAF and Corporate Risks noting that increased uncertainty and instability within councils could affect health and care partnership working. • Received a verbal update on financial performance noting non-pay overspends, primarily linked to utilities and fuel price pressures; capital spend was behind plan, but this is due to capital expenditure being moved into Q4 of 2025/26, given access to slippage, there had been a temporary dip in Better Payment Practice Code performance in M1. • Received a presentation on the progress regarding the Humber & North Yorkshire Patient Transport Services contract, noting that negotiation is taking longer than anticipated though agreement is expected in June. The Committee received assurance that pending contract finalisation, global sum arrangements remain in place, these include PTS income; and interim agreement has been reached that Category A and F ECRs remain payable in addition to the global sum, this is subject to future review. • Received a report seeking endorsement of contract awards for the conversion of Patient Transport Service vehicles, comprising 45 diesel vehicles and 25 electric vehicles. Two compliant competitions had been completed. The Committee noted the procurement outcome and took assurance that the evaluation process was compliant and robust. **The Committee recommends that the board approves the award of a contract for conversion of 45 Peugeot Diesel base vehicles to Wilker UK; and award of a contract for 25 Renault Electric base vehicles to Woodall-Nicholson.** **At the June meeting the Committee:** • Received a verbal report on operational performance noting: 999 call answering performance deteriorated from averaging 4 seconds in April to 13 seconds in May, more significantly, there were over 2000 calls waiting greater than 2 minutes to be

answered; Hear & Treat rate is still behind target however encouragingly is up from 12.1% in April to 13.1% in May.
- Considered its draft Annual Report and self-assessment against compliance with its Terms of Reference. It resolved to approve the report for submission to the board and **recommends that the board accepts the Finance and Performance Annual Report and approves it.**

Assure:

At the May meeting the Committee:

- Noted that 999 Category 2 response times at their lowest level since pre-COVID, placing YAS among the best performing ambulance services nationally.
- Noted the continued reduction in excessive response times, also at pre-COVID benchmark levels. 999 call answering performance averaging approximately 4 seconds, the best since May of the previous year, albeit other service providers are averaging closer to zero to two seconds.
- Noted that 111 call handling performance showing strong improvement, with average answer times of around 30 seconds, the best since the previous summer.
- Noted the good PTS performance across key indicators, with improvement compared to the previous year.
- Received assurance that the final pay award funding now fully covers inflationary pressures.
- Was updated on a change to the timing of the deployment of the strategy for the procurement of Non-Emergency Patient Transport Services that had been approved by the Committee. This involved the issuing of a call off order for another year of service allowing for an approach to market next year. The Committee was assured that the approach being taken remains compliant and proportionate. The Committee confirmed it had no objection to the proposed 12-month delay to the procurement.
- Received and considered the Procurement strategy for the provision of End Point Assessment (EPA), which proposed a four-year contract to be procured via an open procedure. The Committee was assured that the proposed procurement route was compliant and proportionate and that the open procedure would support broader market engagement. The Committee approved the proposed Procurement strategy.

At the June meeting the Committee:

- Noted that Category 2 performance is stable and getting better; from 24:57 in May to 23:17 in June.
- Received and considered the Cyber Assurance Report and was assured that cyber security arrangements were appropriate and robust.
- Received a verbal update on the Trust's revenue financial performance expressing confidence in the Trust's ability to breakeven on the year. This took account of current cost pressures on fuel and power. The £2.2m unidentified CIPs can be covered by further reductions in expenditure that were identified in the detailed budget setting exercise. There is c. £1m underdelivery forecast in terms of cash releasing efficiencies in 2025/26. Capital is currently underspent however it is understood and not currently a concern.
- Took assurance from the Resilience Governance Group Highlight Report.

Risks discussed:

Procurement Act 640; Operational performance 627, 612, 602, 623; 724; 695; BAF 1, 5, 13, 14

<u>New risks identified:</u> None

Report completed by: Andrew Chang, Committee Chair
Date: 12 June 2026