

Annual General Meeting 24 September 2026

Thursday 24 September 2026, 12:00 - 12:45

Trust Headquarters, Kirkstall, Fountains and Rosedale



NHS

**Yorkshire
Ambulance Service**
NHS Trust

Annual General Meeting

Agenda and Meeting Papers

Thursday 24 September 2026

Our Strategy 2024-29	
Our Purpose	To provide and co-ordinate safe, effective, responsive and patient-centred out-of-hospital emergency, urgent and non-emergency care, so all our patients can have the best possible experience and outcomes
Our Vision	Great Care Great People Great Partner
Our Values	Kindness Respect Teamwork Improvement
YAS Together	Care Lead Grow Excel Everyone
Our Bold Ambitions	
Our Patients	Our ambition is to deliver exceptional patient-centred out-of-hospital emergency, urgent and non-emergency care, which is safe, kind and responsive, seamlessly integrating services and utilising technology to deliver a high-quality patient experience
Our People	Our ambition is to be a diverse and inclusive organisation with a culture of continuous improvement, where everyone feels valued, included, proud to work and can thrive
Our Partners	Our ambition is to be a collaborative, integral and influential partner across a joined-up health and social care network that works preventatively, reduces inequality and improves population health outcomes, supporting all our communities
Our Planet and Pounds	Our ambition is to be a responsible and sustainable organisation in the use of our financial and physical resources, reducing our environmental impact and ensuring the most effective use of all our resource

Voting Directors	Martin Havenhand Melanie Hudson Saghir Alam Tabitha Arulampalam Michael Wright Peter Reading Kathryn Vause Dave Green Marc Thomas Shona McCallum	Chair Non-Executive Director (Senior Independent Director) Non-Executive Director Non-Executive Director Non-Executive Director Chief Executive Executive Director of Finance Executive Director of Quality and Chief Paramedic Deputy Chief Executive and Chief Operating Officer Executive Medical Director
Non-Voting Directors	David O'Brien Carol Weir	Director of Corporate Services and Company Secretary Director of Strategy, Planning and Performance
In Attendance	Rebecca Randell Helen Edwards Odette Colgrave Suzanne Hartshorne	Associate Non-Executive Director Associate Director of Communications and Community Engagement Corporate Governance Manager Deputy Director of People and OD
Apologies:	Mandy Wilcock Amanda Moat Becky Malby Sam Robinson	Director of People and Organisational Development Non-Executive Director (Deputy Chair) Non-Executive Director Chief Digital Information Officer

Agenda

12:00 - 12:01
1 min

1. Welcome and Apologies

Information Martin Havenhand

Verbal

12:01 - 12:02
1 min

2. Declaration of Interests

Assurance Martin Havenhand

Verbal

12:02 - 12:03
1 min

3. Minutes of Previous Meeting 25 September 2025

Approve Martin Havenhand

Paper

 Draft minutes of AGM 25 September 2025 v0.2.pdf (3 pages)

12:03 - 12:04
1 min

4. Matters Arising

Assurance Martin Havenhand

Verbal

12:04 - 12:19
15 min

5. Review of Financial Year 2025/26

5.1. Annual Report & Annual Accounts 2025-26

Approval Peter Reading/ Kathryn Vause

Paper

Resolution:

 Annual Report and Annual Accounts 2025-26.pdf (1 pages)

 FINAL YAS Annual Report 2025-26.pdf (193 pages)

12:19 - 12:34
15 min

6. Performance Highlights 2025/26

Information / Assurance

Presentations / Video

12:34 - 12:39
5 min

7. Overview of 2026/27 Plans

Information / Assurance Peter Reading

Presentation

12:39 - 12:44 **8. Questions from the Public**
5 min
Verbal

12:44 - 12:45 **9. Closing Remarks**
1 min
Martin Havenhand
Verbal