

**Board of Directors (in Public)**  
**24 September 2026**

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| Report Title                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | Finance and Performance Committee Highlight Report                                                                                                                      |  |
| Author                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | Michael Wright, Non-Executive Director                                                                                                                                  |  |
| Accountable Director                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | Executive Director of Finance                                                                                                                                           |  |
| Lead Board Committee                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | Finance and Performance Committee                                                                                                                                       |  |
| Previous groups                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | None                                                                                                                                                                    |  |
| Recommended action                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | Assurance                                                                                                                                                               |  |
| Purpose of the paper                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | To provide key updates from the Finance and Performance Committee meeting held on 16 July 2026 and Extraordinary meeting of the Committee held on the 4 September 2026. |  |
| Executive Summary                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |                                                                                                                                                                         |  |
| <p>This report summarises key updates from the Finance and Performance Committee meeting on 16 July and the Extraordinary meeting held on the 4 September 2026.</p> <p>Under Alert:<br/>From the July meeting, the Committee noted the ongoing challenges associated with sickness and the impact on services. The Committee also noted the ongoing work directed at improving the position.</p> <p>Under Advise:<br/>From the July meeting, reviewed the proposed contract award for the Humber and North Yorkshire Patient Transport Services. The Committee recommended the contract for approval by Trust Board.</p> <p>From the September 2026 Extraordinary meeting, the Committee reviewed and approved the procurement of 10 Mercedes-Benz eSprinter electric Double Crew Ambulances and agreed to recommend the proposal to the Extraordinary Trust Board for approval.</p> <p>Reviewed and approved the procurement of 27 diesel Skoda Kodiaq Rapid Response Vehicles and 10 electric Skoda Enyaq Rapid Response Vehicles and agreed to recommend the proposal to the Extraordinary Trust Board for approval.</p> <p>Under Assure:<br/>From July meeting, the Committee noted the operational performance across several metrics and noted the month 3 Financial Performance Report for which the Trust had reported a year-to-date surplus of £1.5 million against a planned surplus of £1.25 million. The Committee agreed that there will be an enhanced focus on the efficiency programme and the level of recurrent transformational schemes going forwards.</p> |                                                                                                                                                                         |  |
| Recommendation(s)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | It is recommended that the Trust Board note the contents of the report.                                                                                                 |  |
| Link to Board Assurance Framework Risks (board and board assurance committees only)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | 12. Secure sufficient revenue resources and use them wisely to ensure value for money.                                                                                  |  |

## Finance and Performance Committee Highlight Report

**Report from:** Finance and Performance Committee

**Date of the meeting:** 16 July 2026

### Key discussion points and matters to be escalated from the discussion at the meeting:

#### Alert:

The Committee noted the ongoing challenges associated with sickness and the impact on services. The Committee also noted the ongoing work directed at improving the position.

#### Advise:

##### At the July meeting the Committee:

Received the revised 2026/27 Capital Plan, noting that amendments had been required following additional capital expenditure at the end of 2025/26 and the receipt of further national capital funding. This had resulted in increased capital funds availability for 2026/27 and the need for a number of pragmatic revisions to the programme.

Approved the revised Workforce Approval Procedure, noting that the document had been updated following recommendations arising from the Establishment Control Internal Audit.

Noted the update on the Sheffield Hub Procurement Strategy, which had been developed to enable procurement activity to progress alongside the development of business case.

Reviewed and supported ahead of submission to Trust Board, the proposed contract award for the Humber and North Yorkshire Patient Transport Services. The contract consolidated five historic arrangements inherited from former Clinical Commissioning Group structures and provided a framework to align service specifications, performance requirements and Extra Contractual Referral arrangements across the Integrated Care Board footprint.

##### At the September Extraordinary Committee meeting

Reviewed and approved the procurement of 10 Mercedes-Benz eSprinter electric Double Crew Ambulances and agreed to recommend the proposal to the Extraordinary Trust Board for approval.

Reviewed and approved the procurement of 27 diesel Skoda Kodiaq Rapid Response Vehicles and 10 electric Skoda Enyaq Rapid Response Vehicles and agreed to recommend the proposal to the Extraordinary Trust Board for approval.

#### Assure:

##### At the July meeting the Committee:

Noted the month 3 Financial Performance Report and advised that the Trust had reported a year-to-date surplus of £1.5 million against a planned surplus of £1.25 million.

Sought assurance regarding the recurrent delivery of efficiencies, noting that that some individual efficiency schemes were off track but the Trust is on track to deliver the overall requirement in year. It was agreed that the Committee will enhance the focus on the efficiency programme and the level of recurrent transformational schemes.

Received the operational performance report, noting that 999 Category 2 response times were at 23.57, a slight improvement from the previous month.

Noted that Emergency Operations Centre call answering performance was a growing concern, with workforce productivity, staffing capacity and sickness absence remaining the key areas of focus

Noted an update on progress against the Trust's three strategic priorities including:

- Positive progress against the Right Response priority was noted, highlighting improvements in Hear and Treat performance, reduced conveyance rates and continued development of the Common Computer Aided Dispatch programme.
- Productivity and performance priority - it was noted that Category 2 performance remained broadly in line with plan overall, although progress in reducing crew clear times had been slower than anticipated
- The workforce priority reported that sickness absence remained a key organisational focus and outlined ongoing work to strengthen wellbeing support, alternative duties arrangements and workplace adjustments. It was noted that these initiatives had not at this stage resulted in significant reductions in sickness. The ongoing management of sickness was also discussed at the Committee.

Noted the Corporate Risk and Board Assurance Framework report and two new risks relating to staff salary overpayments and underpayments, and the impact of prolonged crew attendance at a prison on operational capacity. It was also noted that there was an increase in the risk score relating to Emergency Operations Centre call handling capacity, reflecting ongoing pressures on 999 call answering performance.

**Risks discussed:**

Operational performance 627, 612, 602, 623; 724; 695; BAF 1, 5, 13, 14

**New risks identified:**

None

**Report completed by:** Michael Wright, Finance and Performance Committee Chair

**Date:** 11 September 2026