



Report Title	Finance and Performance Committee Highlight Report	
Author	Michael Wright, Non-Executive Director	
Accountable Director	Executive Director of Finance	
Lead Board Committee	Finance and Performance Committee	
Previous groups	None	
Recommended action	Assurance	
Purpose of the paper	To provide key updates from the Finance and Performance Committee meeting held on 17 September 2026.	
Executive Summary		
This report summarises key updates from the Finance and Performance Committee meeting on 17 September. Under Advise, the Committee: Supported the Strategic Approach and Winter Tactical Plan which would then go to Trust Board. Supported the Sheffield Hub Outline Business Case to go Trust Board. This is ahead of the development of a Full Business Case. Received and supported the request for YAS to host the Yorkshire and Humber Regional Directory of Services team subject to completion of TUPE due diligence Under Assure, the Committee: Noted the month 5 Financial Performance Report and that the Trust had reported a year-to-date surplus of £2.45m against a planned surplus of £1.7m. The Committee also discussed the year end forecast, which at this stage of the year is to breakeven, in line with plan. Noted that 999 Category 2 response times were at 24 minutes and 27 seconds for month 5, which is 2 minutes and 18 seconds adverse to the trajectory. Noted that the sickness had seen an improvement at 7.7% in August which was a reduction on the 7.8% in July. It was also clear that planned productivity improvements included a reliance on reductions in sickness levels.		
Recommendation(s)	It is recommended that the Trust Board note the contents of the report.	
Link to Board Assurance Framework Risks (board and board assurance committees only)	12. Secure sufficient revenue resources and use them wisely to ensure value for money.	

Finance and Performance Committee Highlight Report

Report from: Finance and Performance Committee

Date of the meeting: 17 September 2026

Key discussion points and matters to be escalated from the discussion at the meeting:

Alert:

There were no matters to be escalated from the meeting.

Advise:

At the September meeting the Committee:

Received the Winter, Strategic Approach and Winter Tactical Plan. The Committee discussed the plan, noting that winter activity increases were captured within the capacity plan. The Committee sought assurance that the capacity plan would be adequate to meet demand over the winter months and it was noted that capacity could be flexed if required. The Committee supported the Strategic Approach and Winter Tactical Plan which would then go to Trust Board.

Received the Outline Business Case for the Sheffield Hub. The key areas of focus for the Committee were around the funding model, the associated risks of the capital investment and the future revenue consequences of the scheme. The Committee supported the Outline Business Case to go Trust Board. This is ahead of the development of a Full Business Case.

Received and supported the End Point Assessment Contract Award which would then go through to Trust Board.

Received and supported the request for YAS to host the Yorkshire and Humber Regional Directory of Services team subject to completion of TUPE due diligence. This will also go to Trust Board.

Received and supported the award of a one-year contract relating to the purchase and supply of 37 rapid response vehicles. This will go to Board for approval. The procurement strategy and capital expenditure had previously been approved by Board.

Assure:

At the September meeting the Committee:

Noted the month 5 Financial Performance Report and that the Trust had reported a year-to-date surplus of £2.45m against a planned surplus of £1.7m. The Committee also discussed the year end forecast, which is to breakeven, in line with plan.

Reviewed the delivery of efficiencies, noting that that some individual efficiency schemes were off plan, but the Trust remains on track to deliver the overall requirement in year. It was however noted that the level of recurrent savings had fallen slightly from £14.66m in month 4 to £14.38m in month 5. It was still likely that the recurrent efficiencies would achieve the target and therefore not result in any adverse change to the year-end forecast underlying deficit of £2.96m, but the underlying recurrent position could be adversely affected. This will be kept under review.

Received the operational performance report, noting that 999 Category 2 response times were at 24 minutes and 27 seconds, which is 2 minutes and 18 seconds adverse to the trajectory.

Having previously noted that Emergency Operations Centre call answering performance was a growing concern, with workforce productivity, staffing capacity and sickness absence remaining the key areas of focus, the position had improved in August to 11 seconds, which is 9 seconds adverse to the trajectory.

Noted that the sickness had seen an improvement at 7.7% in August which was a reduction on the 7.8% in July. It was also clear that planned productivity improvements included a reliance on reductions in sickness levels.

Noted the Corporate Risk and Board Assurance Framework. It was agreed that given the Board Assurance Framework was the quarter 1 position, more time would be dedicated to this at the next meeting to review the quarter 2 updated document.

Risks discussed:

Operational performance 627, 612, 602, 623; 724; 695; BAF 1, 5, 13, 14

New risks identified:

None

Report completed by: Michael Wright, Finance and Performance Committee Chair

Date: 17 September 2026